

States told economic agreement more urgent than independence

Business chiefs urge restraint from republics

By John Lloyd in Moscow

SOVIET business leaders yesterday pleaded with the republics to postpone their drive towards independence in order to conclude a strong economic agreement which would moderate the effects of the crisis.

"Independence today is not as important as the economic issue because people must live better, both today and tomorrow," said Professor Yevgeny Yasin, economic adviser to the Scientific Industrial League, which represents state and private enterprises.

The appeal to the republics comes amid a struggle within the interim government over whether it will be possible to keep the Soviet economy functioning while economic and political authority is devolved to the republics.

Mr Arkady Vol'sky, SIL chairman, is also deputy chairman of the Committee for the Management of the National Economy, which now carries on the day-to-day business of the Union government. Prof Yasin has worked with Mr Grigory Yavlinsky, also a member of the committee, on a plan for an inter-republican economic agreement which calls for a common monetary, fiscal and banking policy between those republics signing the agreement.

Mr Vol'sky and Prof Yasin said that, without a strong central authority, reform was impossible. They contrasted the Yavlinsky plan with that proposed by Professor Stanislav Shatalin, author of last year's 500-day plan for radical reform, which calls for a loose association in which republics could retain their own currencies and monetary programmes.

Mr Yavlinsky's plan details of which were printed in the newspaper *Izvestia* last night, proposes the retention of a common currency, common rules for economic activity, a common credit policy and a rapid transition to free prices and to opening up republics to the world market.

When asked if the Soviet Union would have to seek rescheduling of its debt, Prof Yasin said "it would do everything possible not to - but we hope we may get some agreement from foreign partners to postpone part of our debt servicing."

His remark adds to the impression that debt rescheduling is now a live issue among the Soviet authorities, even though it is still said to be a last resort. Current debt servicing is running at about \$15bn (\$3.8bn) annually.

Meanwhile, a further indication of the disintegration of the Union came yesterday when a senior central banker warned that republics might begin to sell gold independently.

Mr Eduard Gostev, deputy chairman of Vneshekonombank, the foreign trade bank, told the official news agency Tass that "hasty, uncoordinated activities could very easily spoil the market and lead to a fall in the prices for gold."

The deputy chairman was reacting to reports that Uzbekistan, a Central Asian republic which has recently declared independence and which accounts for a third of Soviet gold production, had passed a law allowing it to create its own gold reserves.

G7 to assess extent of possible support

By Andrew Fisher in Frankfurt

DEPUTY finance ministers of the Group of Seven industrial countries will meet in Dresden this weekend to discuss the economic implications of events in the Soviet Union and to prepare for next month's annual meeting of the International Monetary Fund and World Bank in Bangkok.

As the question of aid to the Soviet Union gains urgency, the officials will consider the extent to which governments can become involved. Germany has come out strongly in favour of western support for reform efforts in Russia and the other republics, but most countries including Germany remain sceptical about committing further large sums at this stage.

Although the G7 will form the core of the weekend's discussions, these will be widened on Sunday when the deputies from the Group of 10 industrialised countries meet.

Some of the deputies will then change hats to take part in a meeting on Monday of

Working Party Three of the Organisation for Economic Co-operation and Development. This group is concerned with international payments adjustment and the co-ordination of monetary, fiscal and exchange rate policies.

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Banks wary of agricultural credits

By Barbara Durr in Chicago

THE Soviet Union will have difficulty taking advantage of \$315m worth of US agricultural credit guarantees because western commercial banks consider the fast-dissolving country to be an increasingly poor credit risk.

Banking officials are loath to finance Washington's offer to make the \$315m available immediately, and question what legal entity in the Soviet Union is able to commit itself to the obligations involved in borrowing at this stage.

Why would banks lend money in a situation where it seems very difficult for the ultimate borrower to repay, even with credit? It's not good sense," said Mr Michael Yavor'sky, in charge of export sales at Chase Manhattan.

The US Department of Agriculture's programme provides credit guarantees for 98 per cent of the principal and 4.5 per cent of the interest on the loans needed for Soviet purchases from US agricultural producers. A further \$585m worth of credit guarantees have been promised by Washington between next month and March.

However, banks which have participated in the agricultural credits programme in the past say they might be willing to consider financing the Soviet sales again if there are "additional comforts" in the deal.

These would include guaranteeing 100 per cent of the principal and a larger portion of the interest.

The credit risk involved in the limited cover on the interest, however, appears to be causing the main concern, according to officials at both US and European banks.

The fixed guarantee on interest is not attractive because "this is a floating-rate world," said Mr Paul McGonagle, chief of international risk management at First Chicago.

European banks, which have participated more actively in the programme than their US counterparts, have also adopted a "wait and see attitude," according to Ms Whak-yung Lee at Credit Agricole's New York office.

A number of the bankers said they intended to discuss possible changes in the terms of the Department of Agriculture programme, which is run by the department's Commodity Credit Corporation.

In the past the US has eased terms of foreign purchases of US agricultural goods. In the case of Mexico, for example, it provided guarantees for 100 per

cent of the principal and tied the amount of covered interest to that of 52-week Treasury notes.

Bankers acknowledged the political expediency of finding a way for the Soviet Union to buy the agricultural supplies it needs, but said the US government's presumption that the banks would step up to shoulder the loan risk was naive.

Some bankers suggested the Department of Agriculture might be obliged to offer direct credits instead of credit guarantees and, thus, accept the risk itself.

The Soviets have succeeded in buying 100,000 metric tons of maize this week under the credit programme. But it is believed that this used a pre-coup financing commitment from a European bank.

allowing food imports, will ease the country's appetite for hard currency and stem a flood of metals exports which have been undermining western markets.

Page 24

Hunt is on for 'missing' roubles

By John Lloyd

THE Soviet Union has conjured up a modern day equivalent of the alchemist stone which turns base metal to gold.

It takes the form of hidden foreign assets of the now illegal Communist party, which are said to be so fabulous that they could, if found, save the Soviet economy.

The newspaper *Komsomolskaya Pravda*, once the organ of the party's youth wing but now an independent and popular daily, together with the weekly economic newspaper *Commerçant*, have in the course of investigations into the party's secret funds variously estimated that they stand at \$12bn and \$16bn (\$3.8bn).

Urgent investigations are under way.

Mr Nikolai Kruchina, the party's business manager and the main controller of the party's fortune, committed suicide soon after the failure of the August 19 coup. *Komsomolskaya Pravda* says the USSR Prosecutor's Office found a file in Mr Kruchina's flat giving the names of individuals who controlled access to the party's hidden business dealings - but which reveals little else.

The rest of the evidence so far presented is vague.

The newspaper quotes an unnamed source in Gorkum, the state bank, who says he saw documents describing four big financial transactions in which \$250bn were changed into \$15bn and then put into foreign accounts. These deals took place in December last year and January, May and August of 1991, the source says.

The most mouth-watering detail is provided by yet another unnamed official, this time from the Moscow Convention of Businessmen, a private entrepreneurs' association. He told *Commerçant* that party funds of up to \$100bn were kept in some 7,000 bank accounts - mostly in small banks in French ports. Further catches were lodged in banks in Uruguay, Argentina, Nicaragua, Cuba and Iran.

Asked for evidence, the anonymous official proved less than convincing. He said Mr Ivan Frolov, the former editor of *Pravda*, had flown to Düsseldorf immediately after the coup for medical treatment, but that after "only an hour in a Düsseldorf clinic" he then disappeared, unable to draw money from CPSU accounts.

No one doubts Communist party funds were substantial. However, the salaries of thousands of workers, and in recent years the subsidies paid to publications with sharply declining sales, had, according to party sources, cut deeply into the reserves, officially claimed by party officials earlier this year to be Rhebn.

Lithuanian Poles protest

By Gillian Tett in Vilnius

LEADERS of Lithuania's 350,000 Polish community yesterday took part in the first political attacks on the Lithuanian government since it gained Moscow's recognition of independence last week.

Carrying red and white Polish national flags and banners, several hundred Poles marched through Vilnius to protest against a decree that dissolved the regional councils of the two mainly Polish districts of Vilnius and Solomskis, along the border with Belarus.

The Lithuanian government intends to impose direct rule on these two areas for an indefinite period, while the Polish community is demanding autonomy within the Lithuanian republic.



Georgian nationalists rally in Tbilisi yesterday in support of President Zviad Gamsakhurdia, who has taken control of the republic's National Guard

Ukraine law backs foreign investment

By Chrystia Freeland in Kiev

UKRAINE yesterday put some muscle behind its August declaration of independence by introducing laws to encourage foreign investments, introduce a separate currency and take over and privatise all central government property on its territory.

The steps are another indication that Ukraine views fledgling Union-wide state structures as transitional bodies on the path to complete independence.

Such independence means competition for foreign capital, and Ukraine hopes it has a head start with its new law which will allow foreign investors to transfer all profits abroad. The law also protects foreign investors from nationalisation.

Mr Ivan Pliushch, deputy head of the Ukrainian parliament, said the presidium voted unanimously to create a separate currency. "The only issue which is not yet decided is where to print our money."

The parliament also voted to transfer ownership of Soviet property to the Ukrainian government by December 1.

Deadlock in an embattled enclave

Ariane Genillard on the escalating claims to Nagorno-Karabakh

MR Elshad Gassanov, an Azerbaijani villager, sits in his home under a family portrait showing his five-year-old son holding a machine-gun.

"Don't ask me how many members of my family have been killed. Ask me how many remain alive," he says. Thirteen children in his village are fatherless.



Normal life is now out of the question. With the roads too dangerous to travel, outsiders can only reach the village by helicopter.

This is Nagorno-Karabakh, a mountainous enclave within the republic of Azerbaijan which is mainly populated by ethnic Armenians. The territory has suffered recurrent outbreaks of violence in the past three years as Azerbaijanis and Armenians vie for power.

But sweeping changes in the Soviet Union are exacerbating rival claims on the area.

Last weekend alone at least 13 people were killed, bringing the number of casualties this year to more than 150 and making it the bloodiest region in the Soviet Union for ethnic clashes. Two Armenian deaths, at the hands of unidentified assailants, were reported yesterday by an independent Azerbaijani news agency.

Such is the violence that Azerbaijanis say only the intervention of the Soviet army is preventing a slide into full-scale civil war.

The Azerbaijani leadership is fearful that Moscow's support will ebb away. Soviet troops, as well as Soviet Interior Ministry forces, have been stationed in the enclave since a state of emergency was declared in January 1990.

Together with Azerbaijani Interior Ministry forces, they claim to defend both communities but in practice protect

Azerbaijani villages from Armenian attack.

In the small village of Meshali, Soviet soldiers almost outnumber Azerbaijani inhabitants. Colonel Ion Dima, who comes from Moldova, explains how Armenians encamped in the surrounding hills fired 71 rockets last Friday night.

But the colonel is quick to add that this conflict has nothing to do with him. After 17 years in the army he is now ready to join the National Guard in Moldova, which declared independence from the Soviet Union on August 27.

Azerbaijan declared independence three days later, but the next day Mr Ayaz Muttalibov, the republic's president, flew to Moscow to seek guarantees that Soviet forces stationed in Nagorno-Karabakh and along the border with Armenia would not be withdrawn.

Yet Mr Muttalibov shows no intention of trying to disarm combatants. Instead he has made it clear that Azerbaijan's military forces would replace Soviet troops as soon as a national guard was created in the republic.

However, the new Soviet interior minister, Mr Viktor Barannikov, said yesterday there were no plans for a rapid pullout by his troops from ethnic flashpoints like Nagorno-Karabakh. He added he would present President Mikhail Gorbachev with proposals to set up special "inter-republican rapid-deployment units" to send to such areas.

that previous negotiations have failed. They cite as evidence the recent murder of Mr Valery Gregorian, an Armenian from Nagorno-Karabakh who headed a delegation to open talks in Baku with President Muttalibov. Mr Gregorian was shot dead in the streets of Stepanakert, capital of the disputed region, but it is not known by whom.

"The situation there has reached a deadlock," said Mr Muttalibov. "The place is under the control of certain destructive elements who point on the map to the area they are going to occupy next," he added, referring to Armenians.

The armed Armenians in Nagorno-Karabakh are referred to as bandits. Most Azerbaijanis believe they are armed by the CIA and Israel and are set to reconquer the disputed region.

Armenians say, however, that Azerbaijani forces, along with Soviet troops, are attempting to empty the area of Armenians, who make up 75 per cent of the population. Witnesses allowed to visit the Armenian side say locals have been forced by Azerbaijani troops to desert whole villages, which they then take over.

In the enclave itself the spirit of vengeance is so omnipresent it is hard to see how any peace agreement would hold; for three years now local Azerbaijanis and Armenian villagers have been waging terrorist attacks against each other.

"This land must be cleared of Armenians, or the conflict will never end," says one man in a typical outburst of anti-Armenian anger. Next to him lies a bullet-ridden bus in which six of his fellow villagers died in an Armenian attack.

As he speaks, shooting can be heard in the surrounding hills.

The Azerbaijani leadership's stance hardened after Nagorno-Karabakh, which has been an autonomous region since 1923, declared its independence on September 2.

"We have no intention of negotiating with any independent republic," Mr Muttalibov said in an interview this week. "Nagorno-Karabakh is inseparable from Azerbaijan and all citizens there must respect the Azeri laws."

Both the authorities in Baku, the Azerbaijani capital, and in Nagorno-Karabakh point out

Tokyo plays down territorial dispute

By Stefan Wagstyl in Tokyo

JAPAN is softening its hard-line policy towards the Soviet Union in the wake of the failed coup, and playing down the importance of a territorial row which has long plagued bilateral relations.

The shift in attitude could allow Tokyo to abandon its insistence on linking large-scale financial aid to the Soviet Union to a settlement of Japan's claim to the southern Kurile islands, seized by Soviet soldiers in 1945.

Japan would still be reluctant to offer massive financial assistance without drastic economic reform in the Soviet Union. But minimising the territorial issue is making it easier for Japanese officials to co-ordinate policy with the US and other leading industrialised countries.

Officials at the Ministry of Foreign Affairs deny Japanese policy has changed and say the goal of recovering the North-

ern Territories remains firmly in place. But one senior official concedes that it "would not be right" to press territorial claims now.

Hints of a shift in Tokyo's attitude came this week during meetings between Japanese ministers and Mr Russian Khasbulatov, acting speaker of the Russian republic's parliament and a top aide to Mr Boris Yeltsin, the Russian president. Mr Khasbulatov is the most senior Russian or Soviet official to visit Tokyo since President Mikhail Gorbachev came in spring.

Mr Toshiki Kaifu, Japan's premier, and other Japanese officials have, as before, asked for a resolution of the territorial dispute. But they have avoided pressing hard for a settlement, as they did during Mr Gorbachev's trip.

Japanese officials have also applauded a conciliatory letter from Mr Yeltsin delivered by

Mr Khasbulatov in which the Russian leader promised to "accelerate" talks with Tokyo. When Mr Gorbachev made similar vague pledges in April he was repeatedly urged to be more specific.

A senior foreign ministry official said Japan was abiding by the policy it presented at the London summit of the Group of Seven, namely that Tokyo would respond favourably to positive changes in the Soviet Union.

The foreign ministry has reason to be coy about softening its approach. It runs the risk of angering right-wing political groups in Japan which have long campaigned for the return of the Northern Territories.

But Tokyo is concerned that single-minded pursuit of the territorial issue might separate Japan from its G7 partners. Officials are aware of the complexity of change in the Soviet Union and are anxious Japan

is seen to be contributing to the reform process.

However, they still have serious reservations, notably a belief that the weak Soviet economy is in no condition to absorb large amounts of aid. A second senior foreign ministry official said Japan's "fundamental position" was that it wanted to help the Soviet Union. "But we have some doubts whether finance would really help unless they reconstruct their economy."

Mr Kiyooki Kikuchi, a former ambassador and an adviser to Matsushita Electric Industrial, the electronics giant, puts it more bluntly. "There will be no change in Japanese policy [on aid] because the coup has not changed anything in the economic situation, only in the political situation. Gorbachev was wrong on economic policy. We have no assurance that Yeltsin will be right."

The Financial Times (Europe) Ltd. Published by The Financial Times (Europe) Ltd., 100 Brook Street, London W1A 2LU. Telephone 020 7576700; Fax 020 7576701. Telex 416195 represented by E. Hugo, Frankfurt/Main, and as members of the Board of Directors, R.A.P. McCann, G.T.S. Damer, A.C. Miller, D.E.P. Palmer, London. Printers: Druck Vertriebs und Marketing GmbH, Frankfurt. Responsible editor: Richard Lambert. Financial Times, Number One, Southwark Bridge, London SE1 9HL. The Financial Times Ltd., 1991.

Registered office: Number One, Southwark Bridge, London SE1 9HL. Company incorporated under the laws of England and Wales. Chairman: D.E.P. Palmer. Main shareholders: The Financial Times Limited, The Financial News Limited. Publishing director: J. Kelly. 100 Rue de Rivoli, 75004 Paris Cedex 01. Tel: (01) 4297 0621; Fax: (01) 4297 0622. Editor: Richard Lambert. Printer: SA Nord Est, 1501 Rue de Caen, 91000 Roissy Cedex 1. ISSN: ISSN 1148-7753. Commission Paritaire No 578045.

Financial Times (Scandinavia) Vinmonstallet 424, DK-1161 Copenhagen-N, Denmark. Telephone (45) 13 44 41. Fax (45) 933335.

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WORLD TRADE NEWS

Customs raids hit US-China links

By Nancy Dunne in Washington

WASHINGTON—Beijing relations have received another jolt following raids by the US Customs Service on the 23 American-based offices of Chinese government trading companies, seizing money and millions of dollars' worth of goods suspected of having illegally entered the US market.

Beijing responded with a strong protest to Mr Richard Solomon, US assistant secretary of state, Zhu Qizhen, China's ambassador to the US, said his government was "shocked and gravely concerned at this unjustifiable development".

US textile interests urged US Customs to continue its investigations. The American Textile Manufacturers Institute (ATMI) claimed the seized goods represent "only a small portion" of the large volume of transshipments of Chinese textiles and apparel.

Ms Carol Hallet, US Customs Commissioner, said three people holding Chinese diplomatic passports were detained and that the corporations involved in the seizure all "deal with products made in mainland China". Customs officials were said to have already seized \$3m-worth of property and cash from the companies involved.

Customs gave little away about "simultaneous search warrants" executed beyond New York City, where most of the trading houses are situated. The seizures follow allegations that the clothing had been mislabelled as originating outside China, including from Macao or Hong Kong, to avoid US textile quotas.

The seizures come as US-China tensions are growing. President Bush promised senators to take tough action against China in a whole series of

China has been able to worry the US farm lobby enough to make Washington 'blink first' in any dispute

trade disputes, including illegal Chinese textile shipments through third countries "if China does not exert effective control". Failure by the administration to act could leave the president vulnerable to Congressional attempts to place heavy conditions on next year's renewal of China's Most Favoured Nation status.

The administration has set a September 30 deadline for receiving specific pledges from Beijing to open its markets to imports. US sanctions can be expected by November if another dispute over China's alleged failure to protect for-

eign companies' intellectual property rights.

Chinese officials have so far given no sign they will bend to US pressure. Hitherto, Beijing has made few concessions and has skillfully played its "grains card". By disappearing from the US agricultural market for a time, it has been able to worry the US farm lobby enough to make Washington "blink first" in any dispute.

US textile interests have become increasingly alarmed by the growth of imports during this year's recession. In June, the most recent month for which figures are available, textile imports climbed 8.3 per cent.

Mr Carlos Moore, ATMI executive vice-president, urged the administration to seek ways to curb market disruptions. He said the institute was phasing out controls with new trade agreements.

Mobile phones plan for Athens

ATHENS is seeking preliminary offers for two mobile phone networks for mainland Greece and some islands. To be set up in co-operation with OTE, the state telecoms company, Karin Hope writes from Athens.

Mr Tzannis Tzannetakis, deputy prime minister, said yesterday that up to 10 consortia would be shortlisted next month and asked to submit bids. Contracts will be awarded next April. Investment is expected to reach \$200m (£118.3m) over five years, with priority given to developing mobile communications around Athens.

Officials say the networks will attract 80,000 subscribers in the first three years. Both will use the GSM system being set up throughout Europe. Athens wants OTE to have a 35 per cent stake in each.

Computer makers rush to fill vacuum in eastern Europe

WESTERN computer makers including International Business Machines (IBM) of the US, Siemens Nixdorf of Germany and ICL, the UK-based subsidiary of Fujitsu of Japan, are jockeying for position in eastern Europe, after the collapse of local computer manufacturing, Alan Cane writes.

Yesterday, ICL said that in a break with its accepted business practice, it intended to market in Poland and Czechoslovakia mainframe computers built by its Japanese parent, as well as its own Series 39 machines.

It claims to lead in supplying imported computer systems in the two countries. Mr Peter Slavic, ICL's corporate systems business man-

ager, said the decision to sell Fujitsu mainframes was a local response to eastern European market conditions and would not be repeated elsewhere. Fujitsu has stressed ICL should be seen as a member of a loose confederation of Fujitsu subsidiaries, free to compete with its parent in world markets.

ICL has decided to sell Fujitsu mainframes in Poland and Czechoslovakia since the Japanese machines are closer in design to the "Ryad" mainframes formerly built in eastern Europe than ICL's Series 39 computers. It will be easier for Polish and Czechoslovakian computer users to move from their obsolete Ryad mainframes to Fujitsu's M-series mainframes than to Series 39.

The Ryad range was introduced by the Soviet Union and its east European allies in 1972, based on the design of IBM's mainframe computers. They have become the *de facto* standard in the former Soviet bloc but after local makers closed, they will have to be replaced by western systems.

The Ryad design is no longer adequate for the growing information needs of countries like Poland, Hungary and Czechoslovakia as they try to revitalise their economies. Eastern Europe probably has about 1,200 Ryad machines ready for replacement by modern western computers. IBM can capitalise on this need, with a stock of machines available through its leasing subsidiary.

Brussels tells Japan to get crack(l)ing

AT a buffet next week promising a fine selection of Danish pork dishes, Japanese officials will be expected to chew over a promise by Mr Toshiki Kaifu, Japan's prime minister, to end a pork import fraud allegedly involving Taiwanese pigs and Japanese gangsters, Robert Thomson reports from Tokyo.

Since Mr Kaifu gave this pledge three months ago, Japan's Taiwanese pork imports have kept rising. European exports have kept falling. Tokyo is again arguing no pork problem exists, and the EC is squealing over lost share of the market. Japanese officials have even hinted that while Mr Kaifu is free to make promises, the government does not necessarily have to keep them. This lack of action has prompted the EC to co-host a seminar with the Danish pork industry next Tuesday, and offer the Japanese guests a menu of politically-flavoured

pork loin.

The EC delivered a Note in April complaining some Taiwanese pork is sold at unfairly low prices in Japan because of invoice falsification, and asking Tokyo to "suppress fraudulent pork imports". Falsified invoices are used to take advantage of a "differential duty" system designed to protect Japanese farmers by charging extra duty on imports priced at below a minimum of ¥612 (£267) per kg.

By marking invoices at ¥612, the EC say, some Japanese importers slice off a profit on pork bought for, say, ¥400 from Taiwanese suppliers, distributors and retailers also benefit. It is not suggested all Japanese traders are involved, but the EC has made a list of suspect companies, and is awaiting Japanese police action. "It's easy to see something's wrong. The minimum import price is supposed to be ¥612, but you can buy pork for ¥450 in Japan," said a Danish official.



Kaifu: pledge to act

nese stores. If the import price was true, they would be losing ¥200 on every kilo sold," a Danish official said.

In the first half of this year, pork imports from Taiwan rose 28.1 per cent; those from Denmark fell 13.4 per cent. By end-July, Taiwan had a 51 per cent share of the \$1.5bn (£880m) market against Denmark's 22 per cent. The Danish industry

had already recorded a 22 per cent fall in exports last year, and lost its place as market leader. The issue is complicated by the role in meat imports played by a Japanese underclass known as the *burakumin*, traditional slaughterers of livestock, discriminated against and feared. Japanese gangsters are also thought to have won a prime cut of the illegal market by using short-lived front companies and passing themselves off as *burakumin*, whom police can be reluctant to prosecute.

Japan's Ministry of Agriculture insists the EC is exaggerating the impact of the fraudulent imports, and that Taiwan's proximity and its strength in chilled pork are important reasons for the growing share. But the EC says chilled pork sales have hardly fluctuated, and Commission officials are running a tougher approach. If the pork buffet does not work.

Extra \$400m for Japan-Hungary trade cover

JAPAN'S Ministry of International Trade and Industry (MITI) will extend an additional \$400m (£236.6m) of trade and investment insurance over the next two years for Japanese companies doing business in Hungary, a MITI official said yesterday. AP-DJ reports from Tokyo.

MITI will also send a team of government and private officials to Hungary this year to study the Hungarian government's plans to promote industry as well as to offer technical advice.

The visit to Hungary, lasting about one week, should allow MITI to supplement the information it receives from Japanese companies by speaking directly with government economic planners, the official said.

MITI's mission to Hungary was a "new idea", which would be continued "for several years... to help promote Hungarian industry" by discussing sectors and areas where the Japanese trade and investment insurance could be used most efficiently.

The idea of sending such teams periodically to recipients of Japanese government insurance could be extended to other countries besides Hungary.

Kellogg to build plant in Latvia

KELLOGG, the US foods group, yesterday said it had set up a ready-to-eat cereal manufacturing joint venture in Latvia, which recently achieved independence from the Soviet Union, Martin Dickson reports from New York. Its partner is Adazi Inc, a private, employee-owned company. The venture is to build a plant in Riga to come into operation in 1993 and serve Latvia, other Baltic states and Belorussia and Russia.

AMERICAN NEWS

Brazilian insider trade claim

By Victoria Griffith in São Paulo

BRAZIL'S stock market watchdog, the Comissão de Valores Mobiliários (CVM), has revealed an insider trading scandal in the shares of Telebras, the state-controlled telephone company.

Mr Rene Garcia, CVM director, said on Monday two São Paulo brokers and eight individuals were involved. The CVM accused the traders of having advance information on large purchases in the market, which led them to speculate on their own account. "We are taking this case to the end, to show to the world that insider trading is not acceptable in Brazil," said Mr Garcia.

Telebras has become a favourite share among foreign investors lately. Over the past five months, the share price has almost quadrupled in dollar terms. As a result, the company has moved from 13th to third place in market capitalisation rankings, and is now valued at about \$1.7bn (£1bn).

The CVM said it would not reveal the names of the alleged offenders until its investigations were completed. The punishment, however, is likely to be light by international standards.

US court nominee is warned over 'evasion'

By George Graham in Washington

JUDGE Clarence Thomas yesterday faced a barrage of tough questioning from senators on the first day of hearings on his nomination to the US Supreme Court.

The eight Democratic members of the Senate Judiciary committee served notice that they planned to question Mr Thomas closely on his views on abortion, civil rights and the constitutional role of the Supreme Court. They warned him that they would not be satisfied with the evasive responses they had received from the last two Supreme Court nominees.

"Many of us are concerned about the direction the court has taken in recent years. It has increasingly abandoned its role as the guardian of the powerless. It has repeatedly sought to turn back the clock on civil rights," complained Senator Edward Kennedy.

"Many fear that we are witnessing the creation of a monolithic right-wing court that is going to favour the state and the power of the state over the rights of the individual," said Senator Patrick Leahy.

Mr Leahy acknowledged that it would be inappropriate for Mr Thomas to be asked how he



Kennedy: "concerned"

would rule on specific issues that might come up before the Supreme Court, but warned that he would not accept this as an excuse for avoiding questions on all sensitive issues, as previous nominees have done.

The committee's Republican minority came to Judge Thomas's aid with glowing praise for his ascent from poverty. "I'm so doggone proud of

you I can hardly stand it," said Senator Orrin Hatch of Utah, who said he could understand Mr Thomas's childhood experience because he, too, had grown up in a home "without indoor facilities".

But even Senator Arlen Specter, a Republican from Pennsylvania, warned that he was concerned about Judge Thomas's apparently low opinion of Congress.

"I believe that deference is due to the president's nomination, but there could change if the trend continues to turn the court into a super-legislature," he said.

Judge Thomas, whose nomination has divided political interest groups, is expected to face three days of questioning from the Senate committee.

A New York Times/CBS opinion poll yesterday showed that 68 per cent of those questioned had no opinion on the nomination. Of those who had formed an opinion, twice as many favoured Mr Thomas as opposed him.

The poll also showed that 42 per cent of those questioned thought the Supreme Court was too conservative, compared with 30 per cent who thought it was too liberal.

British MP seeks probe into journalist's death

By Leslie Crawford in Santiago

LABOUR MP Mr David Winnick yesterday urged "the most strenuous inquiries" into the death of Mr Jonathan Moyle, the British journalist found hanging in the closet of a Santiago hotel room last year. His call to Mr Kenneth Baker, the home secretary, follows a Chilean judge's finding that Mr Moyle was murdered and did not commit suicide as the Chilean authorities originally ruled.

Mr Moyle, the editor of Defence Helicopter World and a former RAF pilot, was found hanging from a sheet in the clothes cupboard of his Santiago hotel in March last year. He was attending the FIDAE air show, the biggest exhibi-

tion of military hardware in Latin America.

Chilean homicide police said he had committed suicide. However, his death gave rise to press reports that he was murdered because of information he had obtained on sales of military technology to Iraq.

Mr Tony Moyle, his father, believes this to be the case. Judge Alejandro Solís's verdict closes an 18-month inquiry dogged by a lack of co-operation from both British and Chilean authorities. The inquiry failed to shed any light on who killed Mr Moyle or why. Mr Solís said he decided to close the case temporarily in the absence of further evidence.

Second quarterly trade surplus in a row for US

THE US recorded a \$3bn (£1.7bn) surplus in foreign trade from April through June, the first time it has posted back-to-back quarterly surpluses in nine years, the Commerce Department said yesterday. AP reports from Washington.

The second-quarter surplus followed an even larger one of \$10.5bn in the first three months.

However, the positive trade numbers in both quarters reflected huge payments made to the US Treasury by other countries, including Japan and Saudi Arabia, to pay for the Gulf war. Without these the country would have suffered a deficit of \$5.2bn in the second quarter and \$6.4bn in the first.

Mr David Wyss, an economist with DRI-McGraw Hill, the economic consultancy, said he expected the deficit almost to disappear this year, falling to around \$6bn. But in 1992, Mr Wyss said, "the deficit will worsen. As the economy comes out of the recession, imports are going to rebound."

Economists said they were looking for the deficit to shoot back up to the \$70bn-\$80bn range in 1992, reflecting the absence of Desert Storm payments and higher imports.

The trade figure covers the current account, the broadest measure of trade, which tracks not only the flow of merchandise between countries but also investment and service transactions.

Poverty scheme boosts Salinas

MEXICO'S President Carlos Salinas de Gortari tries to spend a few days every week inaugurating public works projects under the banner of the "Solidarity" anti-poverty programme. This week he will visit eight Mexican states inaugurating still more projects, in honour of the second national Solidarity week.

The programme, launched in December 1988, has become the president's vehicle for domestic policy. As Mexico's economy has grown and public finances strengthened, spending on the programme has risen to \$1.7bn (£1bn) this year, a 60 per cent rise on 1990.

Supporters and critics alike acknowledge the critical role of the programme in the government's convincing victory in last month's mid-term elections. Mr Frederico Reyes Heróles, editor of the public opinion magazine *Este País*, says: "The impact was very high. Solidarity has proved a very effective way of exploiting the power of the president."

Government officials are quick to reel off the benefits of the programme. According to the ministry of budget and planning Solidarity money will by the end of this year have helped refurbish 51,000 schools, built 1,000 rural health clinics, equipped 181,000 student scholarships, 4,819 running water pipes and so on. Since the government has taken to re-naming existing social programmes as Solidarity projects, the list is almost endless.

Day after day on Mexican television and radio the smiling peasants give thanks to Solidarity for the arrival of roads and electricity. Food coupons for the poor, medical clinics in villages, loans to small farmers, student scholarships all bear the Solidarity imprint.

The programme breathes new ground not just in its size, but in the way in which it is organised. In theory every Mexican community - be it a village or street - can elect a Solidarity committee to decide what public works projects the community needs. The committee then solicits the money for the chosen project from the president or budget ministry. If the money is granted, the committee is responsible for the project's construction.

Mr Carlos Rojas, who heads the programme, says this ensures that small communities obtain the projects they want, rather than as in the past when federal and state bureaucracies thought they should have. There is, supposedly, less corruption than in the past, since the recipients of the money are those benefiting from and carrying out the projects. And the new programme is much nimbler than previous



Mexican slum-dwellers steal electricity from power lines. Bringing electricity to poor areas is one of the Solidarity programme's successes.

ones. "In 1989 and 1990 we carried out 100,000 projects. No other government agency could have done that because of the bureaucracy," Mr Rojas says.

This approach to government spending has obvious political advantages. An architect in the town of Maravatio in Michoacan, in charge of renovating a theatre with Solidarity money, says: "People think the money is coming directly from the president and not from the [opposition] municipal president." Mr Salinas has reinforced this image by inaugurating as many projects as he can.

The Solidarity committees, on the other hand, are said to be breaking the power of local politicians and village chiefs, whose corruption and arrogance had damaged the ruling Institutional Revolutionary Party (PRI). Some government supporters suggest that the committees will provide the PRI with a new generation of local political leaders. In the

August mid-term elections, three PRI senate candidates had been the Solidarity delegates for their state.

However, critics argue that the political objectives of Solidarity - apart from concentrating presidential power still further - are distorting its anti-poverty ends. The budget is so loose and informal that no-one knows exactly how and where money is being spent. Critics say the programme resembles at times more a giant presidential slush-fund than a carefully targeted anti-poverty project.

One US-based economist specialising in poverty programmes derided the suggestion, made by Mr Rojas, that Solidarity was becoming a model anti-poverty programme closely watched by the urban poor. "Solidarity has an urban bias, focusing on slightly higher-income people who vote and have been squeezed by the crisis of the 1980s," the economist claims.

Mexican opposition leaders

in turn characterise the programme, and the huge free advertising campaign that accompanies it, as blatant vote-buying rather than poverty-alleviation.

The Solidarity-financed theatre in Maravatio, Michoacan, for example, is unlikely to help the roughly 20 per cent of Mexicans who are extremely poor and undernourished. Nor are other programmes - such as subsidised loans to small land-owners - helping the very poor, most of whom do not have any land.

As he criss-crosses Mexico this week, Mr Salinas will not worry too much about these criticisms. He can justifiably claim that this latest brand of Mexican populism is not damaging the Mexican economy; thanks to cuts in subsidies and revenues from privatisations, the government budget will be in balance this year. Indeed Solidarity's political success has been critical to continued support for the president's liberal economic reforms.

agreement. Mr Baker said: "We are making tremendous progress and there is increasing good will." Ms Carla Hills, the US trade representative, said she saw no insurmountable problems to reaching an agreement.

Mr Baker said Mexico and the US would remove remaining barriers to agricultural trade. This would be an important Mexican concession, since Mexico's maize sector is now largely closed to foreign competition.



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Administration Directorate

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INTERNATIONAL NEWS

South Korea's two opposition parties to merge

By John Riddling in Seoul

SOUTH Korea's two main opposition parties yesterday announced that they were merging in an attempt to challenge the ruling Democratic Liberal Party in next year's general and presidential elections.

The formation of the new party, which will be called the Democratic Party, represents the first substantial alliance of South Korea's splintered opposition forces since the introduction of democracy in 1987. It will boost the political ambitions of Mr Kim Dae Jung, South Korea's veteran opposition leader and joint president of the new group.

But western diplomats and analysts said the Democratic Party had much to do to present itself as a credible alternative to the government. They said the merger had been forced by the weakness of opposition groups, and in particular their poor showing in local elections held earlier this year.

The Democratic Party will control 76 of the 298 seats in the National Assembly. It will be led jointly by Mr Kim Dae Jung and by Mr Lee Ki Taek, head of the smaller opposition group in the merger.

The ruling DLP, formed last year through a merger of the ruling party and two opposition groups, holds 215 assembly seats.

"Through today's merger, a big and strong opposition group emerged in our country," Mr Kim said in a speech before supporters at the national assembly. "Let us march towards the road to victory over the immoral Democratic Liberal Party by the gaining support of the people."

According to Mr Kim, the new party will serve as a catalyst in easing the regional divisions which characterise Korean politics. This is because Mr Lee Ki Taek, the party's co-leader comes from Kyongang



Kim Dae Jung: joint president of new party

province, the traditional rival of Cholla province which is Mr Kim's power base.

The Democratic Party says it hopes to reduce the gap between haves and have nots, work against corruption and enact policies to ease inflation. It says it will oppose the revision of the constitution from the current presidential system to a cabinet system of government. The change is being sought by the largest faction in the ruling party.

An Asian ministerial meeting of the Group of 77 opened yesterday in North Korea's capital of Pyongyang, AP reports. The conference was the first ever held by a UN-related organisation in the communist North.

North and South Korea are expected to be formally accepted as members of the UN at the General Assembly this month.

The Group of 77, formed in 1964 as part of the UN Conference on Trade and Development, aims to promote economic co-operation among developing nations. It now has 128 member countries. Among those attending is North Korea's rival, South Korea.

US group condemns Kuwait killings

By Victor Mallet, Middle East Correspondent

A US-based human rights group has condemned the killings, torture and deportation of suspected collaborators in Kuwait since the country was liberated in February and accused the US administration of a "disturbing unwillingness" to protest.

Middle East Watch, in a report published today, says most of the abuses were committed by the security forces or by irregular armed groups working with them. The state security secret police is singled out as worst offender.

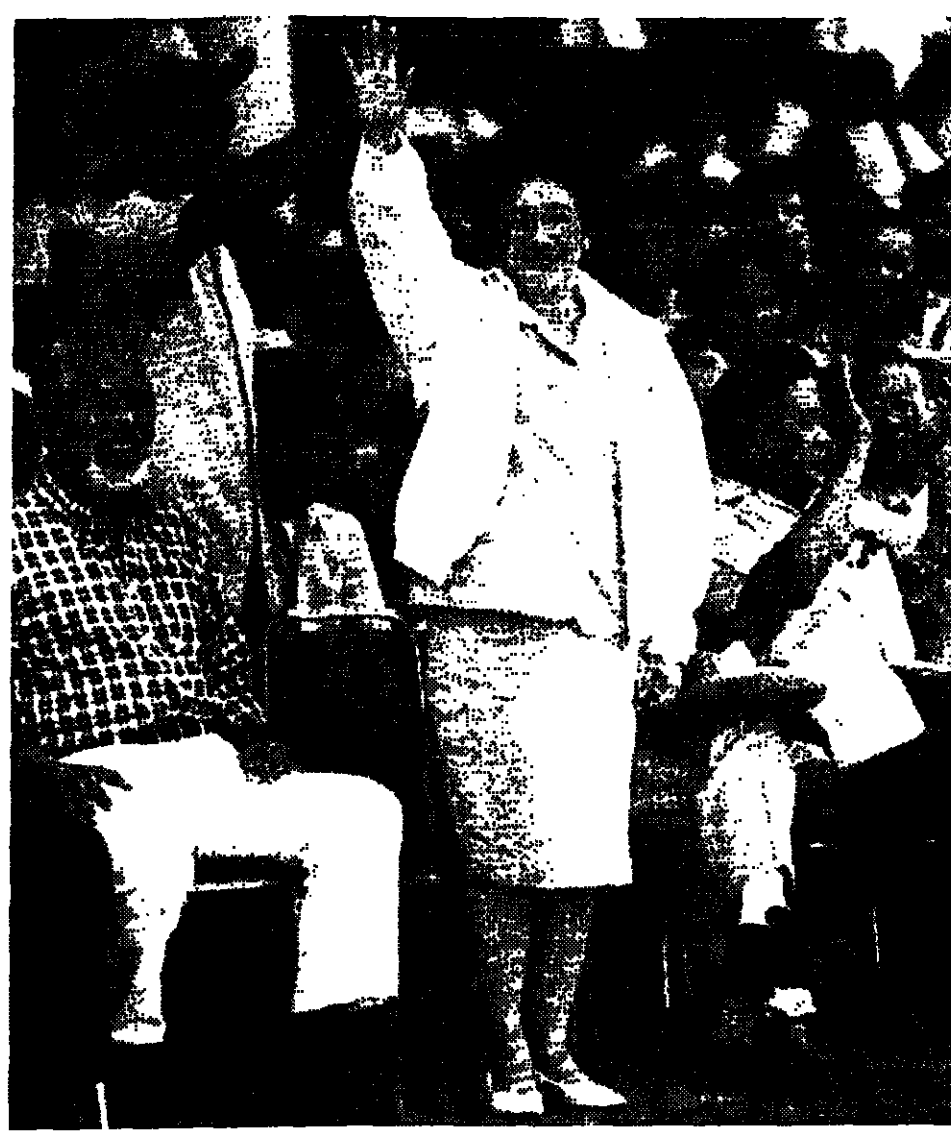
The report says "the highest levels" of the Kuwaiti government shared complicity in the killings because none of those responsible has been arrested and because members of the government have called for Kuwait to be "cleansed" of a supposed fifth column.

"The violence of the early months... is increasingly being supplanted by an inhumane and illegal deportation process which threatens to accelerate in the light of a governmental decree that residency permits of all non-Kuwaiti citizens will expire at the end of October."

Kuwait has detained at least 5,500 people in the six months since the Iraqis were driven out by the allies, and 3,000 remain in detention, including at least 300 being held incommunicado, according to Middle East Watch. Most of the victims are Palestinians, Iraqis or stateless Arabs known as the *bidoun*.

It said that one Kuwaiti cemetery at al-Rigga holds 54 unidentified bodies of people who have been killed or have died in unexplained circumstances since the week after liberation.

A Victory Turned Sour: Human Rights in Kuwait Since Liberation. Middle East Watch/Human Rights Watch, 465 Fifth Avenue, New York, NY 10017-6104.



President Aquino at yesterday's attempt in Manila to rally people power in support of US bases

MRS CORAZON AQUINO, the Philippine president, yesterday proposed that a plebiscite be held on a US bases treaty now facing rejection in the country's senate, writes Greg Hutchinson in Manila.

Late last night, the upper house met to consider a proposal that would allow about five senators currently opposed to the treaty to cast a yes vote conditional on the pact being approved by a popular vote. Twelve of the 23 senators are known to be against the pact, which needs 16 votes to pass.

Mrs Aquino's attempt to lead a rally in support of the treaty, which requires acceptance by Monday when US leases expire, attracted less than 50,000 people instead of the 500,000 expected, an indication of the wane in people power, the force that helped topple the dictatorship of Ferdinand Marcos 5½ years ago. In an echo of Mr Marcos's politics of manipulation, most of

the people at the demonstration arrived by bus and had their meals provided.

Underlining the groundswell of nationalism, demonstrators opposed to the bases thronged the streets outside the senate building last night. The demonstration appeared far more spontaneous and was at least as large as the government-financed rally.

Gen Lisandro Abadía, head of the armed forces, accused senators rejecting the bases treaty of taking the line of the country's banned Communist party. But he denied there was substance to rumours that the military might launch a coup to reinstate the Americans. President George Bush has reiterated that there would be no new concessions to entice an eleventh hour ratification by the Philippine senate. After 15 months of negotiations, in which the US made significant concessions, Washington is disinclined to talk further, diplomats say.

NEWS IN BRIEF

Kaifu battles for electoral reform

PRIME Minister Toshiki Kaifu, risking his political future, appealed to parliament yesterday to back his plans to overhaul Japan's cash-driven electoral system. Reuter reports from Tokyo.

Legislators, after weeks of hearings on stock market scandals, finally began to tackle the main business of the current parliamentary session - debating Mr Kaifu's election reform proposals. "I am determined to pass a package of three bills in order to create a new political system," Mr Kaifu told the lower house.

The premier wants to extend his term in office when it expires in late October but leaders of the ruling Liberal Democratic Party (LDP) hope to replace him.

The success or failure of the reform programme may well determine who wins the leadership battle.

"I hope you will pass these bills after sufficient deliberation," Mr Kaifu appealed to legislators in Tuesday's session, kicking off several weeks of debate.

Mr Kaifu's package consists of two bills to reform the election law and political funds law and a third calling for controls on political parties. The government hopes to have them passed by the end of the parliamentary session on August 4.

The package involves converting the powerful lower house's 130 multiple-seat constituencies into 300 single-seat districts. The remaining 171 seats would be decided by proportional representation.

Bond tells of guarantee

MR Alan Bond signed a personal guarantee for a \$300m (£201m) loan that both he and the banks knew could not be repaid, the Australian tycoon told the Supreme Court of New South Wales yesterday. Reuter reports from Sydney.

Mr Bond said he believed the guarantee would not be enforced because of an assurance from the then-chairman of the Hong Kong and Shanghai Banking Corporation, Mr William Purves. Mr Bond is challenging bank action to wind up his private company, Dalhold Investments. The case could ultimately result in bankruptcy for the former chairman of the Bond Corporation.

Hongkong and Shanghai Banking Corp. Bank of New Zealand and Tricentennial Corporation are seeking to enforce a \$194m guarantee given by Mr Bond in 1980 on a \$300m loan to fund the Greenvale nickel project in Queensland.

Hong Kong court finalised

Hong Kong's proposed Court of Final Appeal, one of the most important issues needing to be resolved before the 1997 transfer to China, has been finalised and its establishment is expected to be announced later this month, writes Angus Foster in Hong Kong.

The court, which will replace the Privy Council in London as the highest appeal court, could take more than a year to set up but should be ready late next year or in 1993.

Hanoi praises China ties

MR Nguyen Manh Cam, Vietnam's foreign minister, yesterday described his visit to China as a symbol of the complete normalisation of relations between Hanoi and Beijing, writes Yvonne Preston in Beijing. Mr Cam, was speaking at the start of the first day of talks with Qian Qichen, his Chinese counterpart. While Mr Cam made it clear Hanoi sees no bar to resumption of full ties, an official announcement from the Chinese side is not expected until the end of this week's talks. China has signalled agreement in recent official statements.

Beijing slows down building

China, tightening credit amid a trend in growing domestic debt defaults, has ordered reductions in new building projects, the official China Daily newspaper said yesterday. Reuter reports from Beijing.

The move signalled a firm commitment by Chinese leaders to crack down on debt-ridden state enterprises that are mainly responsible for the building boom, western diplomats said.

Burma junta's 10-year plan

Burma's military junta, which crushed an uprising for democracy then ignored the results of a general election, says it could hold power for 10 more years, Reuter reports from Bangkok.

"We cannot say for how long we will be in charge of the state administration. It might be five years or 10," junta member, General Aung Ye Kyaw, told government officials in the northern city of Mandalay. He reiterated the military's position that it would not transfer power until a new constitution was in place.

Hurd's visit to Kenya will highlight a nation divided

MR DOUGLAS HURD, the British foreign secretary, arrives in Kenya today for a two-day visit to Britain's most favoured former colony and the second-largest recipient of British aid in sub-Saharan Africa, writes Julian O'Sullivan in Nairobi.

He will find a nation gripped by politically explosive newspaper headlines, most recently devoted to President Daniel arap Moi attacking multi-party advocates as "anarchists" and accusing them of a plot to give marijuana to youths to incite them to demonstrate.

He will be told about growing fears among Kenya's international donors

about the concentration of wealth in the hands of politically connected businessmen and mounting government corruption.

And, if Mr Hurd meets the government's critics, he will find deep discontent with Britain's failure to implement a policy, first announced by the foreign secretary himself, linking British aid to democratisation, clean government and respect for human rights and the rule of law.

Since the birth last year of the pro-democracy movement, a collection of former politicians, lawyers and clergymen, things have never been quite the same in Kenya - a country

which for years was praised as a peaceful, pro-western bedrock of stability in an otherwise turbulent region. At least 20 people were shot dead in three days of riots last July, after the government detained a number of pro-democracy advocates. Since then the government has been under constant pressure to implement the kind of democratic political changes happening in other parts of Africa.

Mr Moi, however, has nailed his colours firmly to the mast of the one-party state. The president argues that multi-party politics would degenerate into tribalism.

The government's critics say this is

an excuse for perpetuating rule by an undemocratic elite. They say that Britain's quiet diplomacy has failed and they want Mr Hurd to cut British aid, worth £42m last year.

It is unlikely that Mr Hurd will respond to these demands and most British officials believe the opposition goes too far. More worrying, perhaps, to the British government is the growing evidence of corruption and the concentration of wealth in the hands of senior government officials. Mr Nicholas Biwott, the powerful minister of energy, was accused recently of allegedly asking an Italian company for a £1.7m bribe. Trade with Kenya

amounted to £380m last year and there is at least £1bn of British investment.

Concern is also growing about the scale of takeovers of large local and foreign private companies by Asian businessmen believed to be acting as front men for senior government figures. Mr Hurd will not go into detail about these matters. He is more likely to encourage the government to move towards a more open political and economic system and reassure it of continued British goodwill while reminding it that the world has moved on and that nations which stand still do so at their own peril.

Notice of Extraordinary Prepayment

To the Holders of

Santa Barbara Savings and Loan Association

(predecessor in interest to Santa Barbara Federal Savings and Loan Association)

Collateralized Floating Rate Notes Due September 1996 (the "Bonds")

CUSIP No. 801380AEG*

The undersigned, as trustee (the "Trustee") under the Indenture dated as of September 15, 1986 (the "Indenture") from Santa Barbara Savings and Loan Association (predecessor in interest to Santa Barbara Federal Savings and Loan Association ("Santa Barbara Federal")), hereby notifies you that it has received notice from Resolution Trust Corporation ("RTC"), as receiver of Santa Barbara Federal, disaffirming and repudiating the Indenture and the Bonds pursuant to its authority under Section 11(e) of the Federal Deposit Insurance Act, as amended by the Financial Institutions Reform, Recovery and Enforcement Act of 1989. RTC was appointed receiver of Santa Barbara Federal on August 9, 1991. RTC has established September 13, 1991 (the "Prepayment Date") as the date of prepayment of the Bonds and has notified us that it will deposit with the Trustee on or prior to the Prepayment Date funds equal to the par value of the Bonds plus accrued interest thereon to the Prepayment Date. RTC HAS FURTHER NOTIFIED US THAT ON THE PREPAYMENT DATE THE BONDS WILL BECOME DUE AND PAYABLE AND NO INTEREST THEREON SHALL ACCRUE ON AND AFTER SAID DATE.

Holders should present their Bonds to any of the following Paying Agents for payment thereof on the Prepayment Date:

Citibank, N.A.
111 Wall Street, 5th Floor
New York, New York 10043
United States

Citibank, N.A.
Citibank House
336 Strand
London WC2R 1HB
England

Citicorp Bank (Luxembourg) S.A.
16 Avenue Marie-Therese
Luxembourg

Any questions or communications with respect to this notice may be addressed to the Trustee at the following address:

Citibank, N.A.
Corporate Trust Administration
120 Wall Street - 13th Floor
New York, New York 10043
Attn: Vincent Lopez
Tel: (212) 412-6226

September 3, 1991

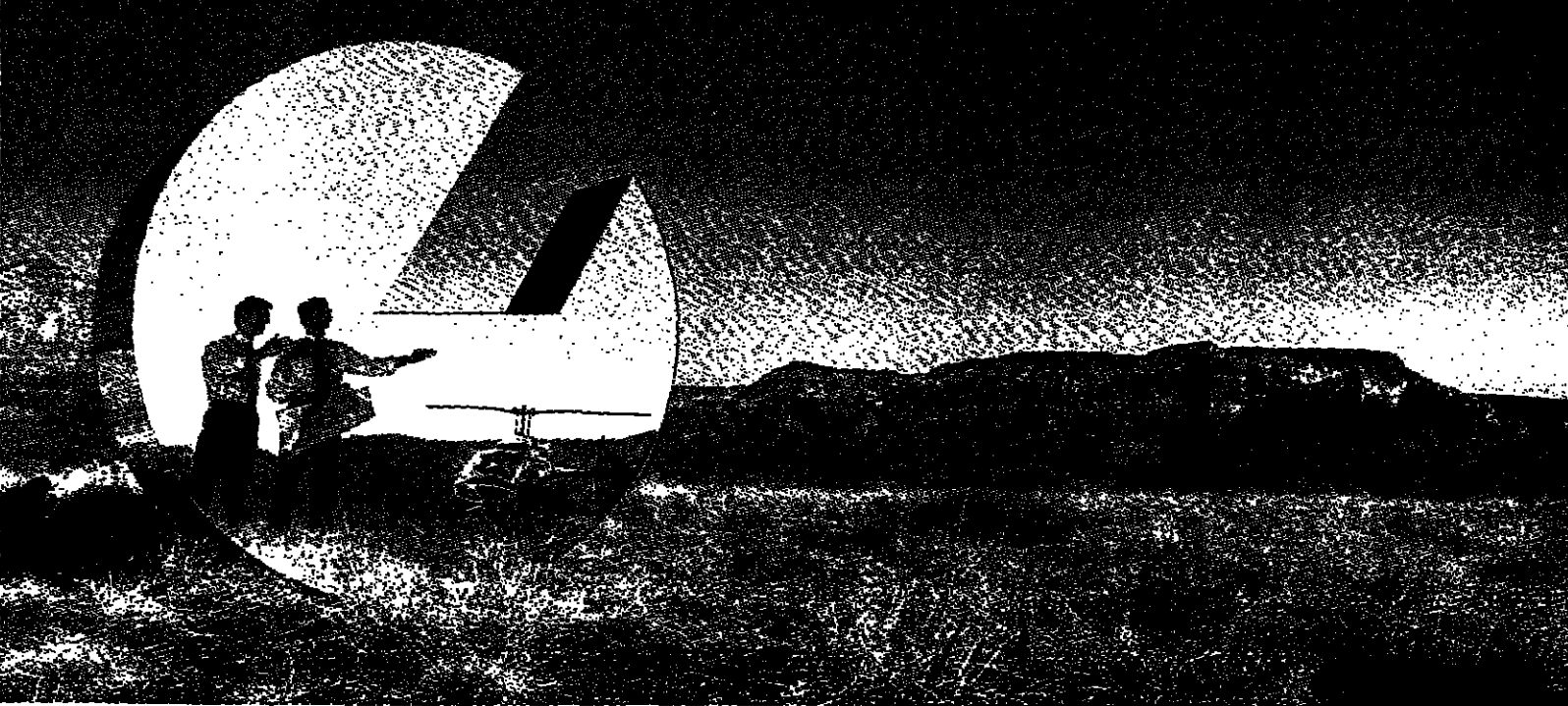
CITIBANK, N.A.,
as Trustee

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DG BANK

UK NEWS

Receivers seek buyer for failed ticket agency

By David Churchill and Norma Cohen

RECEIVERS for Keith Prowse, Britain's largest ticket agency, which went into liquidation on Monday with debts estimated at £7m, have until the end of the week to find a buyer or face a revolt among London theatres and others who are so far honouring agency tickets.

Mr Malcolm Shierston, one of the joint receivers from Grant Thornton, said last night that they had received a "phenomenal" amount of interest yesterday from companies interested in buying all or parts of the group.

"But we are aware that there is a deadline of another 48 hours by which time we have to show something positive for our efforts which will persuade the theatres to stay with us," he said last night.

Receivers were called in to Keith Prowse after two potential buyers pulled out on learning that the diversified ticket agency's losses for the last year were "substantially" larger than the £3m estimated earlier.

The buyers realised that Keith Prowse would need to borrow about £5m to see it through to the year end, in addition to some £8m it has

outstanding. The accountants' report, still in draft form, covered the year to end June 30, 1991.

Keith Prowse's difficulties stemmed, in part, from its ill-fated attempt to import UK-style hospitality events to the US market. The company invested some £5m in the venture since the early 1980's and lost all of it.

Keith Prowse's consolidated accounts for the 18 months ended June 1990 show that its US subsidiary owed over £4m to the parent company, nearly double the level at the end of 1988.

The company had an office in New York and another in Atlanta, Georgia, and attempted to interest Americans in attending sporting events in style, in addition to offering the service at sporting events such as the American football superbowl.

Keith Prowse's difficulties were exacerbated by the sharp fall-off in tourism during the Gulf War and by reduced demand for corporate hospitality by UK businesses pinched by recession. But the company's difficulties pre-date that period.

Borrie voices concern at EC policy

By John Willman

SIR Gordon Borrie, director general of the Office of Fair Trading, voiced concern yesterday at decision-making on EC merger policy and said decisions by competition commissioners had been overridden.

Speaking at a Confederation of British Industry conference on European Community and UK competition law and policy, Sir Gordon questioned the role of the EC College of Commissioners, which helps formulate policy.

"Anxiety arises because some commissioners may favour the Euro champion idea or be influenced by considerations of regional policy and allow an anti-competitive measure," he told the meeting.

He said, however, that only the European Court of Justice could overrule decisions on competition policy, and that would require an appeal by a member state or an interested party. This was unlikely given the process.

Sir Gordon also warned advisers to company mergers against trying to "bribe" the OFT into giving approval in advance to proposals which could be referred to the Monopolies and Mergers Commission. He said that the voluntary pre-notification procedure for UK clearance of straightforward mergers had been welcomed.

Democrat elder statesman faces a grilling



MR Clark Clifford, the former US secretary of defence, has denied that he knew First American Bancshares, the Washington-based bank, was controlled secretly by the Bank of Credit and Commerce International (BCCI).

Mr Clifford, who resigned last month as chairman of First American, has issued the denial on Page 268 of his recently published 700-page memoir.

BCCI's control of First American, which was revealed by the Federal Reserve in July, has dented the image of the 85-year-old Democratic fixer, elder statesman and king-maker. But his situation has been complicated by the fact that for several years he served not only as First American chairman, but also as a lawyer and lobbyist for BCCI. In his memoir he calls the scandal "an unfortunate controversy".

This morning Mr Clifford - who is being investigated by US prosecutors to see if he misled bank regulators about the actual ownership of First American - will have to do more than dismiss the scandal as "unfortunate". He and Mr Robert Altman, his one-time protégé who resigned as president of First American last month, will face a Congressional grilling before the House banking committee, which is



Clark Clifford: the BCCI scandal was "an unfortunate controversy"

probing the BCCI affair.

The appearance of Messrs Clifford and Altman, who made millions of dollars in the 1980s by borrowing from BCCI to buy and sell shares in the holding company that owned First American, kicks off what promises to be an autumn filled with BCCI hearings in the House and Senate, more indictments from grand juries

in four US cities and revelations about the involvement of BCCI in arms and drug deals.

The BCCI affair reached a fever pitch in Washington in August, just weeks after the bank was shut by the Bank of England and authorities in six other countries, and days after Mr Robert Morgenthau, the Manhattan district attorney, brought the first fraud charges

against Mr Agha Hassan Abedi and Mr Swaleh Naqvi, BCCI's founder and former chief executive respectively.

Mr Naqvi was indicted again last week, this time by a Florida grand jury on charges of racketeering and the laundering of drug profits from the Medellín cocaine cartel in Colombia. And in a move that has perplexed BCCI investigators

all over the world, the government of Abu Dhabi this week arrested more than 30 former top executives, including Mr Naqvi.

The arrests are curious because Sheikh Zayed bin Sultan al-Nahyan, the ruler of Abu Dhabi, who along with other institutions owns 75 per cent of BCCI, has protested against the bank's seizure.

The newest US indictments were proclaimed with much fanfare last week by the Department of Justice, which has been stung by criticism that for years it had failed to act on a series of explicit warnings from US investigators and bank insiders of criminal wrongdoing.

Senator John Kerry, the Massachusetts Democrat whose Senate foreign relations sub-committee has led Congress into the BCCI affair, is also planning new hearings within the next four weeks.

These will provide Messrs Clifford and Altman with a second opportunity to make their representations, but they are also expected to bring auditors from Price Waterhouse before Congress for the first time.

The Kerry investigation is also looking at arms and drug deals involving South American central bank officials and heads of government and at the involvement of the Central Intelligence Agency (CIA) with BCCI.

Alan Friedman

BRITAIN IN BRIEF



Union loses vote over Nissan deal

Workers at a subsidiary of Nissan Motor Manufacturing UK, the British division of the Japanese car maker, have voted against the AEU engineering union being given a recognition deal.

Nissan Yamato, a pressings manufacturer in which Nissan Motor has a majority stake, told the AEU it would negotiate a single union agreement with it if a majority of its non-managerial employees were in favour. The vote is a setback for the union which already has an agreement with Nissan Motor to represent some of its workers.

Call for review of security

Unionist politicians have demanded a thorough review of security at Short Brothers, the Belfast aircraft and missile manufacturer, after the seventh IRA bomb attack on the company in two years.

An explosion, followed by a fire, caused extensive damage to an administration block at the company's east Belfast factory, but a warning had been given and hundreds of employees safely evacuated.

Gas consumers may pay more

Gas consumers may pay an extra £1.50 a year from April, to help improve poorly insulated homes, according to Ofgas, the gas industry's watchdog. Mr James McKinnon, the agency's director general, said that up to £50m could be raised annually.

Vauxhall raises car prices

Vauxhall, the second-placed car maker in the UK new car market, has raised the prices of a substantial part of its range by an average of 2.5 per cent. The increases follow the move taken late last week by Ford, the UK new car market leader, which raised the prices of much of its range by an average of 3.9 per cent. Vauxhall has already raised its prices once this year by an average of 3.6 per cent in January.

Power groups combine forces

Three regional electricity companies have joined forces with Combined Power Systems (CPS), the energy systems manufacturer, to market discount electricity.

London Electricity, Northern Electric, and Norwich, have each formed 50-50 joint ventures with CPS to sell combined heat and power units, which generate electricity and heat from a single source on a customer's site, and at a much higher efficiency rate than a conventional system.

N Ireland in jobs boost

Hyster, US fork-lift truck manufacturer, is creating 340 new jobs in Northern Ireland in a £31m investment programme supported by the province's Industrial Development Board.

Plans for port is unveiled

National Power, the electricity generator, unveiled plans to build a new 5m tonne port facility at Bristol by 1993. This will give the company the option of importing more cheaper coal when its long-standing contracts with British Coal expire at the end of March 1993.

Teachers work longer hours

Teachers are working longer hours but spending less time in the classroom, according to a union survey. Teachers are working almost 52 hours a week on average - 39 minutes more a week than in a similar survey in 1990. However, while teachers are working longer, the time spent teaching has fallen by over an hour a week.

Office fringe benefits cut

Fringe benefits for office workers have been reduced over the past three years as employers have found competition for staff has declined, according to the latest survey of over 500 organisations.

In 1988, 88 per cent of companies offered their office workers life or accident insurance; this has now dropped to 75 per cent. Medical insurance schemes have dropped slightly from 64 per cent to 62 per cent, and discount buying facilities are now offered by 36 per cent of companies, compared with 48 per cent in 1988.

Recession hits hotel industry

The UK hotel industry is unlikely to recover from the impact of the Gulf war and recession until 1993 at the earliest, a survey has found. Hotel consultants Horwath Consulting, part of the Stoy Hayward accountancy group, say that the severity of the recession in the US and other countries meant that rapid recovery after the Gulf war "could never seriously have been expected".

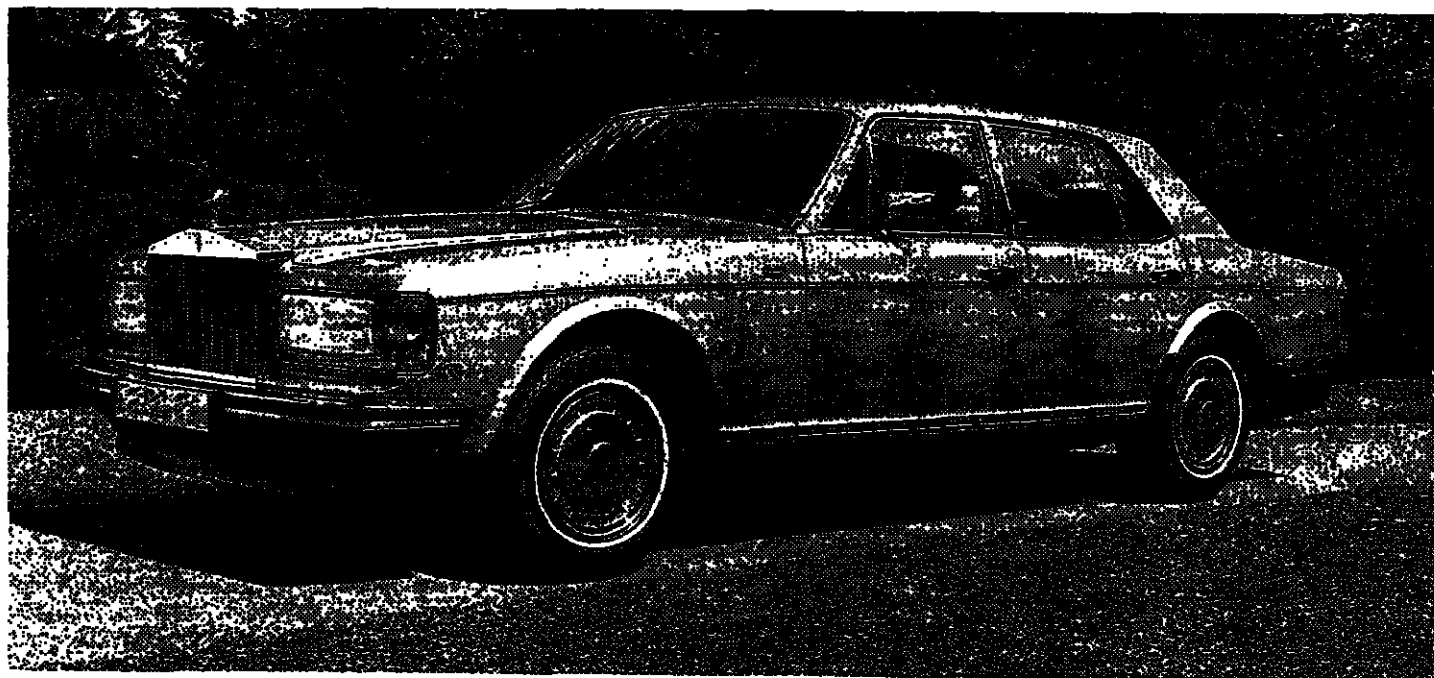
College gets funding

A new type of university college is to be built in north-east England on Teesside, the largest conurbation in Britain without a university. Its buildings will be financed by the government's Teesside Development Corporation and run jointly by Durham University and Teesside Polytechnic. The government has approved £8.4m funding of the first stage of the university college.

UK monarch to visit assembly

Queen Elizabeth II will visit the European Parliament in Strasbourg next year. She will address the assembly and will visit the Council of Europe, which is also based in Strasbourg. It will be the first visit by an EC monarch to the parliament.

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UK NEWS

Labour issues warning on consumer boom

By Ivo Dawney, Political Correspondent

BRITAIN'S opposition Labour party yesterday signalled a significant tactical shift in its attacks on Tory economic policies by warning that Britain now faces a return to a short-lived boom fuelled by consumer credit, set to be followed by a new downturn.

The warnings, the first tacit acceptance by the main opposition party that recovery may be underway, came as the Liberal Democrats also opened their own onslaught on government "short-termism" at their annual conference.

Evidence of the impact of improving economic indicators on the pre-election manoeuvring came in speeches by Mr Neil Kinnock, the Labour leader, and Mrs Margaret Beckett, the treasury spokeswoman. Both avoided challenging government claims that a recovery was in sight, preferring instead to predict a rapid return to the "boom-and-bust" cycle.

In Bournemouth the Liberal Democrats' conference approved a package of radical measures in what amounts to the party's first comprehensive economic policy.

Refusing to comment on his likely tactics in the event of a hung parliament, Mr Paddy Ashdown, the party leader, instead tried to shift the spotlight to the package which he claims represents a significant

advance in the party's economic credibility.

Among the measures are efforts to limit politicians' involvement in economic decisions through decentralised pay bargaining and an independent central bank, a tough competition policy, the setting of a national savings target and swift movement towards a single European currency.

Mr Alan Beith, the party's Treasury spokesman, told representatives that under the Tories the economic debate had been reduced to a single question: "When will it end?" and described Mr Norman Lamont, the chancellor of the exchequer, as being in "waiting-for-Father-Christmas mode". Labour's conversion to free enterprise was "dictated by events rather than beliefs," he said.

In an effort to head-off Liberal incursions into the Tory vote, Mr Chris Patten, the Conservative party chairman, used a speech in Southampton to accuse the party of being ready to barter their votes "in return for a few crumbs from Labour's cabinet table".

"Voting Liberal Democrat could once again, as in 1974, let Labour in by the back door," he warned, adding that the party would bring in a range of new taxes and end the capping of local government spending.

Liberal Democrats urge aid package for Soviet Union

THE Liberal Democrats yesterday urged the government to give the Soviet Union massive food aid and technical assistance.

Lord Bonham-Carter, the party's foreign affairs spokesman in the House of Lords, condemned government insistence that economic aid would only follow economic reform, and said such reform could only be introduced if it was backed by aid.

In a short debate which emphasised human rights in the Soviet Union, Mr Menzies Campbell, the party's defence spokesman, told the annual conference in Bournemouth

that those trying to fill the void left by the dissolution of the Communist party were facing severe problems with a rudimentary infrastructure and a damaged environment.

Spelling out the opportunities for democratisation and nuclear disarmament which the failure of the coup had brought, he urged western Europe to help to bring stability to the republics.

"We once used an air lift to ensure the continued existence of Berlin against the Soviet threat. Now we need a massive air lift to secure the existence of the people of the Soviet Union."

Police braced for further violence on estate

By Chris Tighe and Ralph Atkins

RIOTING on an estate in North Shields, north-east England, early yesterday erupted spontaneously and was controlled by the police with minimum injury, Mr John Major, the prime minister, was told last night.

However, the police were bracing themselves for further violence amid rumours that public buildings and shops would be targeted by rioters. Eight people had earlier been arrested following the disturbances on the Meadow Well estate.

The scenes of mayhem, which the Home Office believe were not pre-planned, followed rioting in the past

two weeks in three other cities, Cardiff, Oxford and Birmingham, adding to a picture that has become reminiscent of riots in the summer of 1981.

Mr Major, however, said the latest riots, "all seem to have a different genesis and one often gets this copy cat effect... It is just not an acceptable way for people to behave."

On Monday night about 200 police, including members of the Special Patrol Group, struggled to bring the riot under control. Many local people claimed the police had kept away from the area for five hours while the riot was in progress - an allegation denied by police.

The sister-in-law of one Asian shopkeeper said she was told, "we can't do anything" when she repeatedly rang the police in response to a call for help from her terrified relatives.

Mr Doug Henderson, a local Labour party MP, said the rioting in North Shields showed, "law and order has broken down and that crime is out of control in many parts of the region". This week Northumbria reported crime levels among the highest in Britain.

Mr Roy Hattersley, opposition spokesman on home affairs, said the public had to be defended, but believed that, at least in part, "these outrages were a

product of the despair that comes from unemployment".

The government backed the action taken by Sir Stanley Bailey, chief constable of Northumbria, who was praised by officials for his commitment to community policing.

Sir Stanley said the police had deliberately avoided injury to police or civilians. "I would much rather we kept the iron fist inside the velvet glove," he said.

Community policing was not easy, he acknowledged. "It's very difficult on some estates where people feel bottom of the pile."

Anger erupts in desolate northern suburb

Chris Tighe on the background to riots which wrecked property on a housing estate

BY burned out shops a knot of indignant teenagers, one cradling a baby in her arms, assess the riot which the night before devastated some of the meagre amenities available to residents on the Meadow Well estate, in North Shields, north-east England.

The teenagers insist that the cause of the uproar, in which 300 youths armed with petrol bombs rampaged for five hours, lies in a car crash last Friday night in which a local 17-year-old and his 21-year-old friend died following a police chase.

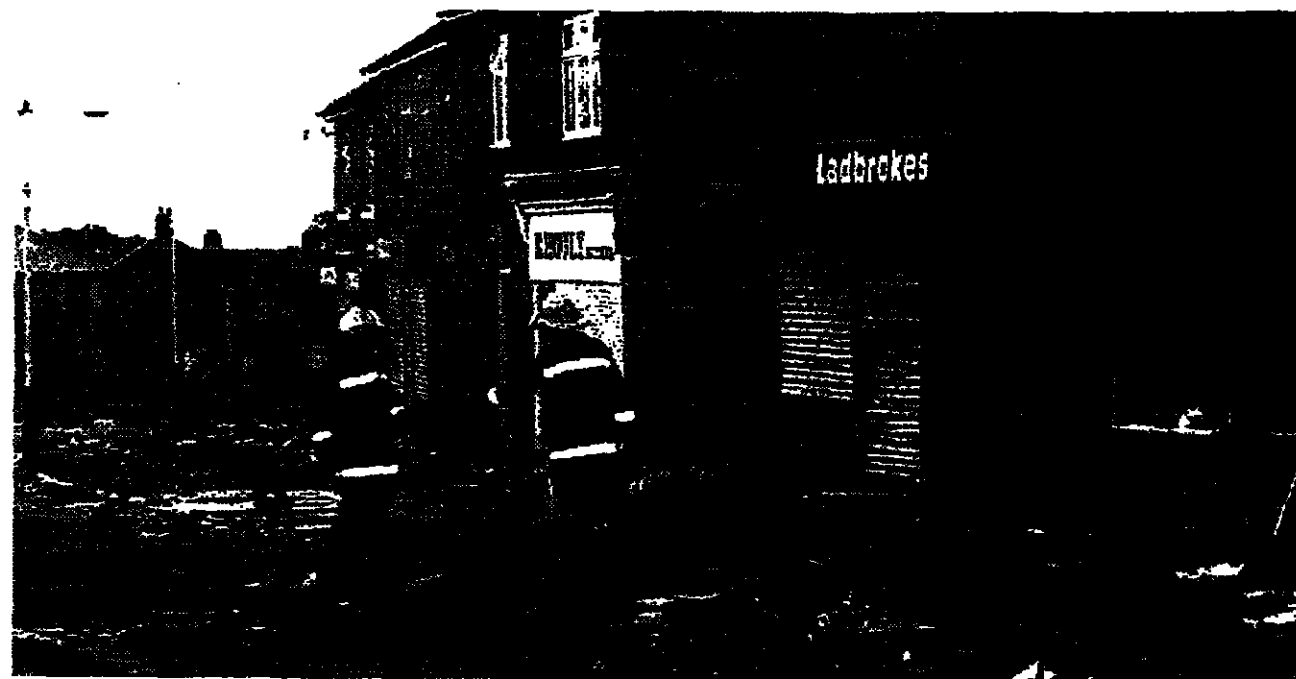
From the Meadow Well estate many aspects of life look different.

A few miles along the River Tyne, at the glitzy MetroCentre shopping arcade, the tills are ringing, but many Meadow Well residents have never been there. Throughout the region, in new Japanese factories and the surviving heavy industry, investment in skills and new technology is the key to success.

The labourers which Meadow Well used to provide are no longer needed. In parts of North Tyneside, only a handful of schoolchildren qualify for clothing grants: at the Meadow Well primary school it's 100 per cent.

Among the Meadow Well's 5,000 residents there remain people such as local credit union founder Mrs Margaret Nolan, struggling against great odds to bring some hope to the area.

She refused yesterday, as she clutched the keys to the Community Rights Centre, to be



Morning after: firemen attempt to clear up some of the debris following Monday night's riots in Meadow Well

down-hearted.

"What happened last night was wrong but it can't be put right just by blaming the people here," she says.

But many people on Tyne and Wear, exasperated by the county's horrendous and escalating rate of car crime, are happy to dismiss the entire population of estates like the Meadow Well as scum. It is just one of a number of estates in the north-east of England beset by economic and social change, whose notoriety guarantees their isolation.

Property upgraded during the past 20 years using investment worth £18m was promptly wrecked by vandals.

Government hopes of upgrading council estates through pride in home ownership look unlikely: fewer than 10 of the 1,770 dwellings have been sold, and 27 per cent are empty and boarded against wreckers.

Nearly a quarter of all the children on North Tyneside's 'At risk' register live here, and recently social workers have increasingly had to deal with

terrified people reporting death threats from neighbours.

Estimates of unemployment on the estate vary between 30 per cent and 82 per cent and many young people, the product of homes where nobody has worked for years, have no expectation of ever being in work.

In an attempt to change this, and to defuse criticism that it is providing jobs and homes for the middle classes, not deprived areas, the Tyne and Wear Development Corporation is starting pre-recruitment

training courses in problem estates, including Meadow Well.

But the business people in the front line are the small shopkeepers, trying to make a living on a poverty-line estate. The worst affected are the Asian shopkeepers who sell tobacco and alcohol. One family, who live above their shop, had to take refuge in a nearby house as gangs looted and burned their premises.

Some premises survived the riot - for now. But the air of hopelessness hangs heavy.

Parties seek US advice on how to win votes

By David Owen

BRITISH opposition parties have followed the Conservatives' in seeking advice from US political and communications consultants in the run-up to the general election.

All three leading political parties have established contacts with transatlantic companies offering advice on how to win votes.

Labour's contact with the US companies is Mr Philip Gould, a central figure in the party's Shadow Communications Agency (SCA). Those in touch with Mr Gould have included:

- Mellman & Lazarus, a Washington-based political strategist, which has worked for Mr Boris Yeltsin, president of the Russian republic, and Mr Cesar Gaviria, president of Colombia.

- Sally Hunter Productions, a New York-based group which advised on Labour's 1987 party political broadcast.

- Napolitan & Associates, a New York political strategist which has done work for British trade unions.

- Donk Shrum Associates, one of the most experienced companies of consultants to the US Democrats.

These contacts have been made despite an ambivalent attitude within the party towards accepting US advice directly.

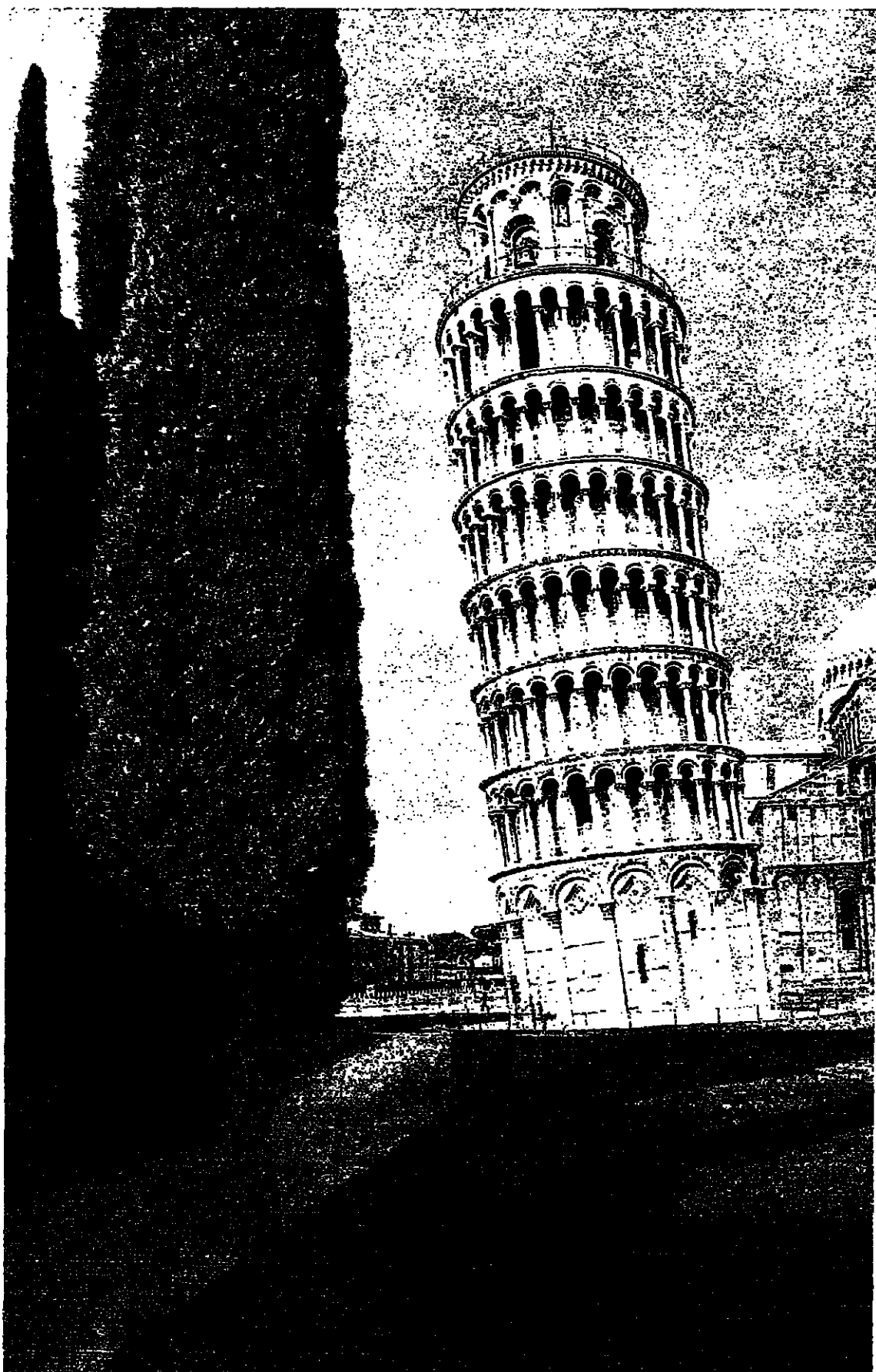
Mr Colin Byrne, a Labour party spokesman, said:

"Labour has never consulted American consultants. It is right that Philip (Gould) should acquaint himself with what is happening in America because the Tories are arming themselves with their techniques."

The Liberal Democrats are using Blader Braden, a Colorado-based company whose clients have included Senators Albert Gore and Gary Hart.

The company has conducted polls and written a book about telephone campaigning for the party.

Finally, the Conservative party still has ties, begun in 1968, with The Wirthlin Group. The Wirthlin Group is best known for its work for Mr Ronald Reagan, the former US president, and other leading Republicans.



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These contacts have
made despite an ambro
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towards accepting US
direction.

Mr. Edwin Byrne, a labor party spokesman, said that the laborer has never been a Republican consultant. He said that Philip is about as ignorant himself as to what is happening in the country as the Tories are themselves, with their noses.

The Liberal Democrats, among other things, have a radio-based campaign which has included Sir Robert Gower and Gary B. The campaign has been going on for a long time, but it is not yet clear if it is going to be successful.

It recalls the Congressmen who have been elected with the W. A. R. The W. A. R. has been elected to the House of Representatives, the Senate, and other legislative bodies.



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FINANCIAL TIMES
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MANAGEMENT

Paying the price of past excesses

Patrick Harverson reports that the US securities industry is reining in salaries and bonuses

A 26-year-old Wall Street trader who earned more than \$2m last year is suing his former employers for not paying him enough. At the same time, the \$23m paid to a trader at a rival securities firm continues to embarrass his employers, long after the payment was first uncovered by the press.

The two huge pay cheques were both awarded at the end of a year which was, by most measures, the worst ever for the US securities industry. In 1990 the seven largest brokerage houses recorded pre-tax losses totalling \$67.8bn, and thousands of employees were made redundant.

At first glance it might look as if little has changed on Wall Street since the boom years of the 1980s, when management handed out extravagant rewards like confetti at a Broadway parade. Yet the lawsuit over the unpaid millions and the blushes caused by the \$23m payout are evidence of change, not inertia.

At the height of the bull market in the 1980s the lawsuit

would have been unlikely because the 26-year-old trader would have earned considerably more than \$2m, and the securities firm that handed over \$23m would not have blushed quite so red at the size of the payment because few would have regarded it as excessive.

Today, the climate has changed. Senior managers at Wall Street firms have learned their lesson from the 1980s, when pay and compensation ate up vast amounts of revenues. According to Sibson, a US human resources management consultancy, between 1985 and 1990 compensation and related expenses accounted for as much as 80 to 85 per cent of distributable pre-tax earnings at the big securities houses.

That might have been acceptable when markets and profits were booming. But since the slump in margins and earnings began in 1990, firms have woken up to the need to rein in compensation costs.

The result has been that management is taking a tougher line, especially on the issue of bonuses, which to Wall

Street executives have always been the main course after the salary appetiser. Not only are bonuses now smaller, they are being shared and paid out differently.

Most important of all, management has learned that compensation costs cannot be brought under control until an organised system for allocating bonuses is introduced to the decision-making process. Vincent Perro, principal with Sibson, says: "Most firms didn't have, until recently, a disciplined approach to making decisions about bonuses based on contributions."

One new approach on Wall Street, says Perro, is to treat bonuses as capital investments, subject to the same kind of rules and scrutiny applied to capital equipment. This means regularly reviewing the return a firm gets from each employee, and then deciding if the return is reasonable relative to what the employee is paid.

Introducing performance assessment is not easy. Judging a trader by his profit and loss account is relatively straightforward, but how do

you judge the returns brought in by an investment banker? Not all investment bankers are responsible for initiating and completing a deal. Whole teams will work on deals, with everyone making different contributions.

In the past, the solution was to pay everyone involved a similar share, which meant that those who processed investment banking deals were paid almost as much as those who originated them.

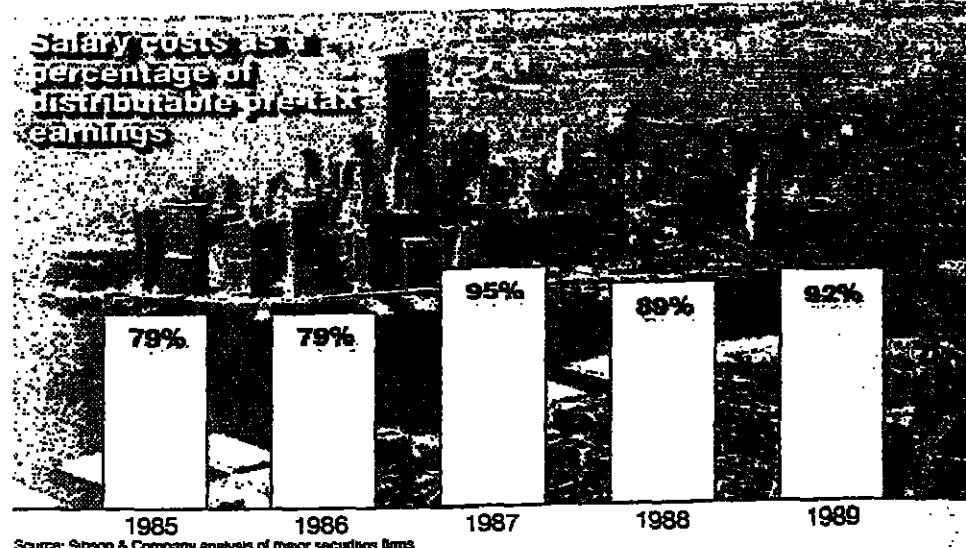
This practice is now changing, with awards more strictly tailored to revenue production. The "rain-makers" - those who originate deals - still make the big money, but the rest are having to make do with a smaller share of team and departmental bonuses.

This process of sorting out the real revenue earners and paying them a lot more than the rest can create tensions within a firm. Wall Street egos have always been big, primarily because the old system of sharing bonuses enabled everyone to feel like a "Master of the Universe".

Pooled bonuses have not been phased out, but managers have become more careful about who gets what, and the size of pools have shrunk under the pressure of slimmer profit margins. Sibson estimates that in 1990, Wall Street bonus pools were cut by 20 to 30 per cent. The decline in bonus earnings per head was significant because it reduced the number of people sharing the cake, but even then per capita bonuses dropped by an estimated 10 to 20 per cent.

Those who were lucky enough to get a bonus last year (in some firms they were frozen), did not always get their share of it straight away. Firms have been increasingly paying bonuses in the form of stock or stock options (this has the dual effect of postponing payment and binding the employee closer to the company), while some have deferred cash payments until a later date.

Implementing change would have been easier this year if the first six months had not proved so enervating for the securities industry. The near-record profits earned on Wall



Source: Sibson & Company analysis of major securities firms

Street since January have raised expectations of handsome bonuses among many dealers, salesmen, and investment bankers (at least those involved in the booming business of stock and bond underwriting, rather than the still-stagnant mergers and acquisitions).

Yet employers have had to warn staff not to expect big bonuses. As Joan Zimmerman of GZ Stephens, a New York executive recruiting firm, explains: "Companies are trying to prepare staff for a different attitude to compensation."

This new attitude, says Zimmerman, could lead to clashes over pay. "Senior management is cautious [about bonuses], but investment bankers, traders and salespeople are already looking at this year's record profits and trying to calculate their portion of the fees."

Change is not just limited to the million-dollar earners. Pay levels are also being altered at the entry level. During the boom years graduates joining Wall Street (especially those from Ivy League universities like Harvard and Yale) could expect a healthy starting sal-

ary of somewhere around \$50,000 a year, plus a guaranteed bonus, often paid up-front as a signing-on fee. Within a year or so the smart graduate could look forward to a package running into hundreds of thousands of dollars.

Not so today. Starting salaries are modest by the old standards (no more, it seems, than \$60,000), and bonuses are not paid until they are earned. What securities houses are doing is reviving something that seemed to have died out a long time ago on Wall Street: the apprenticeship.

Ask Jan Morovic a straight question and you get a precise, almost robotic answer. When did the groundwork begin for his ambitious plan to spread management teaching across Czechoslovakia? "April 26 1990."

When was his first meeting with a consultant from the Open University Business School, whose material he is using? "One month later. It was raining - and you were 1 1/2 hours late," he says, with a mischievous glance towards Brian Lund, the man in question.

It is the sort of attention to detail required from someone who has developed an idea for management training, chosen a model, identified curricula materials, translated and partially rewritten them, trained tutors and recruited his first class of students, all in 16 months.

Morovic, a senator in the Czechoslovak federal assembly, founded the City University of Bratislava in June 1990 with the aim of teaching practical management skills for the market economy by "distance learning". His institution will be officially opened on September 18.

The strategy relies heavily on the pattern adopted by the Open Business School, a faculty within the Open University in the UK. Stu-

Czechs remove the stigma from planning

Andrew Jack reports on the difficulties of translating a British business course into an east European culture

Students learn at home or workplace using audio and videotapes and workbooks, supported by tutors. The approach, without the need for heavy central overheads like full-time teaching staff, has allowed the Open Business School to grow rapidly since it was established in 1983. It currently has 22,000 students enrolled on its management courses, and over 3,000 on the MBA programme alone - more than one third of all British MBA students.

Enrolment spread within three years to Belgium, initially for British people working in the European Community, and then for other nationals. It has since opened centres in France, Spain, Germany, Switzerland and Eire, and plans to expand into Italy and perhaps Greece and Denmark next year. Its courses have been marketed under licence to the Budapest Open Management School in Hungary. Now Brian Lund, a consultant with the Open Business School, has helped to develop a partnership with the

City University in Bratislava to use the British course materials. City University has spent about \$300,000 so far developing the courses, paid for through contributions to an endowment fund from businesses and city and state funding. It has also received \$10,000 from a British Foreign Office fund supporting the restructuring of eastern Europe, and is optimistic of receiving a further \$90,000.

Each new student will pay £200, compared with \$255 for those who take the courses in the UK. The Open Business School has negotiated a royalty fee of \$50 for each student enrolled, but is considering reducing the fee.

Teaching management skills will not be easy. It requires the development of a new vocabulary. The concept of a "manager" for example, has not previously existed in Czechoslovakia, says Morovic. The nearest equivalent was a "controller", whose responsibility it was to ensure that a state plan was met.

"These people had no free space for decisions, but simply fulfilled the plan," he says.

Other new entries to be introduced into the glossary of business jargon include mission statements, targets, efficiency, effectiveness and even decision taking, he says.

Some managerial ideas have existed in the past, but have been interpreted in different ways. The word "plan", for example, is now heavily stigmatised. Discussing the idea of a strategic business plan sends shivers down the spine of many new entrepreneurs, who associate it with the government plans of the past.

Personnel skills will also present challenges. The concept of managing people in order to bring about implementation rather than simply declare objectives is novel, according to Morovic. So is the idea of career development, which was previously considered both impractical and selfish.

At the same time, there is an

urgent need for training in such areas as financial analysis. Enterprises must learn how to establish their own pricing structures where previously the state determined centrally what could be charged.

The pace and scale of Morovic's approach is extremely ambitious. He recruited 41 English-speaking candidates last autumn, and enrolled them on the basic Open Business School course, "The Effective Manager" in October 1990. They are now helping translate this first module into Slovak, and will begin offering teaching support for it next month. Morovic stresses the importance of scrupulous translation in that it should reflect the spirit of the words. Some examples and illustrations may also be reworked to make them more relevant to Czechoslovakia.

Of the 36 who completed the course and passed in May, 33 are now studying a second module in English, "Accounting and PC for managers". The hope is to translate

this course into both Czech and Slovak, along with two others, "Managing Health Service" and "Managing Customer and Client Relations", for the next academic year.

"It was very important for us to choose teachers who want to learn a new culture of management, to support the transformation of the whole culture of management," says Morovic. "We picked some young people who can adopt and adapt these new concepts." Teaching staff from existing schools with more traditional methods and understanding of business were not selected.

Morovic says his initial target audience includes small entrepreneurs, staff of central and state government bodies and finance and insurance companies. More than 200 students have already enrolled, including recent college graduates and whole boards of senior executives in enterprises. They will spend several weeks learning how to study before starting work on the



Jan Morovic: attention to detail

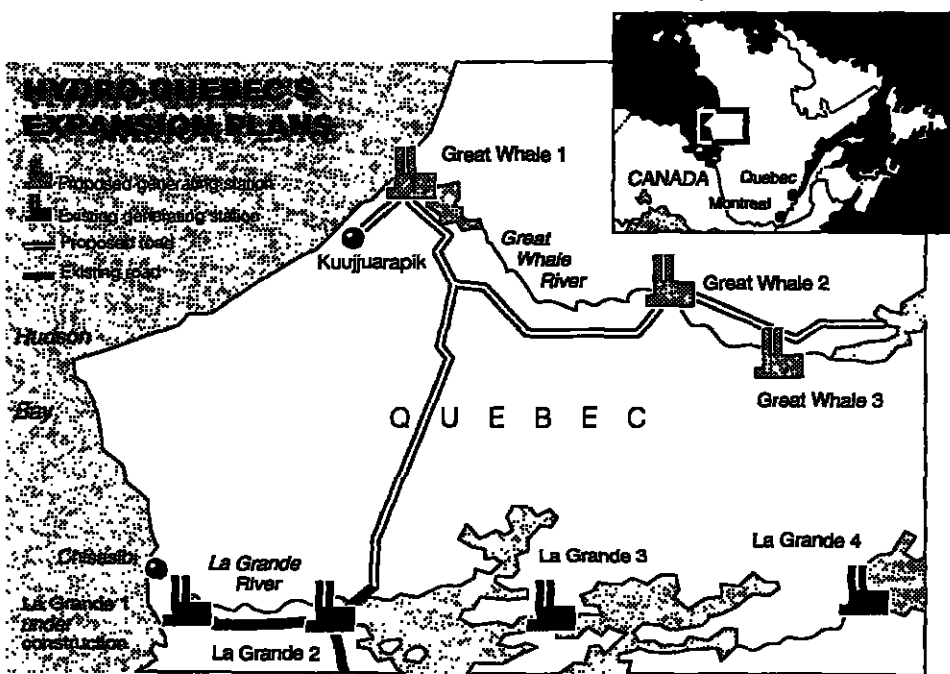
formal course in November.

Morovic's vision may, as he describes it, "snowball" management training, spreading it rapidly across the country. "The only way central Europe can move is at speed," he says. "But I am not concerned about quality. That is why the initial period of the course is very important." It can only be hoped that the snowball does not melt in the haste to put training in place.

BUSINESS AND THE ENVIRONMENT

Bernard Simon on plans to build a hydro-electric grid in northern Quebec's sub-arctic wilderness

The floodgates are open



the La Grande 2 generating station, which houses 16 turbines, is almost half a kilometre long and 47 metres high. The wall of the La Grande 2 reservoir is 2.8km long.

Hydro-Quebec is now in the midst of an expansion on the La Grande and surrounding rivers, which will add another six generating stations and 5,000MW. When this phase is completed, the waters of the La Grande river will produce electricity at seven different sites over a distance of 800km.

The \$312m (\$6.1bn) Great Whale project, about 200km north of La Grande, is the next stage of the northern Quebec grid, which could eventually supply a quarter of all North America's hydro-electric power. Located just below the treeline, Great Whale is 1,200km north of Montreal.

Five Cree and Inuit settlements on the coast of Hudson Bay near the Great Whale estuary are accessible only by boat or plane, and winter temperatures average a numbing

minus 23 deg C. Although the 4,000 residents now enjoy modern conveniences such as televisions and all-terrain vehicles, many still rely on trapping and fishing for their livelihood.

Hydro-Quebec intends to build three generating stations on Great Whale with a combined capacity of 3,168MW. To provide a strong flow of water to drive its turbines, the utility will need to build four dams and divert four rivers.

The dams will flood 3,400 sq km of land. Roads will be built for the first time, opening the area not only to thousands of construction and operations staff but also tourists and outside hunters. The flow of some rivers will increase; in others, it will drop. The volume of fresh water flowing into salt-water Hudson Bay will increase. The warmer fresh water will inevitably change winter ice formations.

Matthew Mukash, community liaison officer for the Grand Council of the Cree in Great Whale, says the natives'

main concern is the higher mercury content of the river caused by construction of the reservoirs. This will severely disrupt fishing in the area, and may also contaminate bears and birds which feed off the fish, he predicts.

The natives have a host of other concerns, ranging from the disruption of traplines to the danger of fatal accidents on the newly-built roads. To support their case, they point to the experience over the past 15 years at the La Grande project. High mercury levels, which were not foreseen when construction began, have led to a total ban on fishing in the La Grande reservoirs.

The Quebec government has handed out about 4,000 permits to non-native hunters in the La Grande area. "They're killing off the economic base for present and future generations," Mukash says.

But Hydro-Quebec contends that many of the costs will be offset by benefits, such as jobs in the market economy, and

spending by tourists. The utility is also confident that mercury levels in the dams and rivers will eventually subside, allowing fishing to resume within 20-30 years.

Whatever the rights and wrongs of each side's case, the furors over Great Whale is forcing a much closer assessment of its environmental impact than Hydro-Quebec's earlier projects.

The first phase of La Grande began in the 1970s without any prior environmental impact studies. Hydro-Quebec started monitoring the project's ecological impact soon after, but began only two to three years ago making its findings available to anyone other than a select group of scientists.

A review of the impact of roads and other infrastructure for Great Whale was published last December. A full study of the project itself is due to be released in November. To the annoyance of the Quebec authorities, the federal government in Ottawa has set up its own environmental review of the project.

Hydro-Quebec employs 180 people in its environment division. In an effort to catch up in the battle for public sympathy in the US, it is translating more of its French-language material into English, and now regularly sends senior officials to take part in public hearings in the states where it hopes to sell electricity.

Under pressure from environmentalists, the utility also made a significant change a month ago to plans for Great Whale. Diversion plans for the adjacent Little Whale River has been altered to avoid slowing the flow of the ecologically sensitive Nastapoka River to the north. Hydro-Quebec estimates that this change will reduce the flow through the turbines by 43 cubic metres per second, costing it about \$860m in lost revenues over the 50-year life of the project.

The protestors, however, are far from satisfied. New York energy conservation groups say they will accept nothing less than the cancellation of the state's contract with Hydro-Quebec. The Cree and their supporters have launched a myriad of court cases aimed at stalling the project.

Barring a slump in demand for power, Hydro-Quebec is unlikely to back away from Great Whale. Robert Bourassa, the provincial premier, has made it clear that, as far as he is concerned, the extra jobs and export earnings which will accrue to the province as a whole outweigh the environmental concerns of a handful of remote native communities.

Aluminium gets top marks for publicity

Ken Gooding examines Greek recycling initiatives

Beaming, bright-eyed children are talking about the environment. The captivating moment is captured by cameras from three television channels.

The children explain how they collect and sell used aluminium cans, not only to reduce waste and litter but also for the money which buys extra equipment for their school.

The setting is the island of Skyros where the mayor is hosting celebrations to mark Greece's National Aluminium Recycling Day.

It is one more comp in the aluminium industry's campaign to promote the idea that it produces "green" or environmentally friendly packaging. In the propaganda war the aluminium companies are leaving the steel can makers, their main rivals in the fizzy drinks packaging business, well behind.

Later in the day the children play and distribute leaflets about aluminium can recycling as Skyros' mayor makes a speech and introduces 11 other people, mainly local politicians, who also want to have their say.

Like the 17 mayors from other municipalities who have travelled to the island, half an hour's flight north of Athens, the politicians have had to do their homework. By now they are fully aware of the benefits claimed for aluminium cans: that aluminium is particularly suitable for recycling because it can be melted down into new metal again and again without loss of quality; that up to 95 per cent of the energy used in the production of primary aluminium is saved during the remelting process because the original energy invested is preserved in the metal; and so on.

The idea of linking pictures of happy children with a product or campaign is not original. But the Aluminium Association of Greece also used its national aluminium recycling day for an innovation: it gathered top executives from the aluminium industry and senior members of the European Commission for a colloquium and exchange of ideas.

The industry put its point of

view, the Brussels bureaucrats explained EC ideas about such matters as recycling, packaging, waste management, education, energy and taxation - all topics in which the aluminium industry has a vested interest. The Greek Aluminium Association started its can recycling campaign as recently as 1988. In that year 22m cans were recycled. In 1990 the total was up to 110m. Today 24 municipalities in Greece and four communities are running aluminium recycling projects. The association also gained Ministry of Education approval to take the campaign into the schools and now has more than 400 elementary and high schools on its list. It provides information material and technical equipment and keeps in constant touch with teachers

Europe's recycling rate lags that in China, Hong Kong and Korea, where 90 per cent of used beverage cans are collected and re-used

and parents' associations. The Greek armed forces also have aluminium can recycling programmes. For example, special containers for collecting cans have been placed on all the Greek Navy's vessels and in Navy training camps.

The Greek association has been able to draw heavily on the experience of the Aluminium Can Recycling Association (Acra), set up to promote the concept throughout Europe by some of the world's biggest producers: Alcan of Canada, two US groups, Alcoa and Reynolds, Pechiney of France and VAW of Germany.

These producers are providing money not only to promote aluminium can recycling but also to help the necessary collection infrastructure in place.

They have good commercial reasons for doing so. Not only does recycling cut their costs, Europe needs the metal. What used to be called western

Europe consumed 4.6m tonnes of primary aluminium in various products last year while production in the region provided only 3.6m tonnes.

Because it takes so much energy to produce primary aluminium, output of the metal in Europe is expected, at best, to stabilise and might even fall even though consumption is showing a healthy rate of growth. The industry is putting its new production plants in areas outside Europe where energy is cheap. Already 61 per cent of the energy needed to make primary aluminium in the western world comes from hydro-electric power - which the industry constantly reminds customers is an environmentally sound and environmentally acceptable type of power.

Aluminium recycling is already well-established in Europe. About 80 per cent of aluminium used in building and more than 90 per cent used in transport components is recycled. By these standards the can business is not doing particularly well because the industry estimates that by the end of last year its recycling rate was running at about 20 per cent. However, this brought in 25,000 tonnes of used aluminium cans.

Europe's recycling rate lags that in China, where 90 per cent of used beverage cans are collected and re-used. Hong Kong and South Korea also achieve 90 per cent, and more than 60 per cent of aluminium cans are recycled in the US and Australia.

Europe is doing its best to catch up. Recycling rates are growing by 25 per cent a year and events like Greece's recycling day should increase public awareness. The industry is certain that by 1995 at least half of all aluminium cans sold in Europe will be recycled.

It also expects that the efforts to promote recycling will have another spin-off - aluminium's share of the beverage can market will increase even further and that Europe might even follow the US example. More than 55 per cent of the 80bn cans of beer and soft drinks sold in the US each year are made of aluminium - and that uses a lot of metal.

ARTS

TELEVISION

Night-time diet of US pop and corn

On a pillar like that of Simeon Stylites stands a statuesque blonde, dressed like Superwoman in the colours of the American flag: red and white headband and sequined 'busier', blue stretch satin knickers, white knee pads and boxing boots. She is holding a large rubber shield. Thirty or 40 feet away stands another woman, done up like Tweedledum or an American footballer, with crash helmet, visor, and padded one-piece suit. She takes hold of a rope, swings through the air like Tarzan, and crashes into the blonde who staggers around her tiny platform but avoids falling. There is ecstatic applause from the studio audience.

To the left another pair of women go through the same performance, but in this case the stylite is knocked from her pillar to land on deep rubber cushions. The event has lasted about five seconds, though it took three or four minutes to set up, with explanations from not one but two presenters, and it is followed by long and earnest discussions between presenters and contestants about how things went. They could not be more serious, nor more detailed in their analysis. If this was a world chess championship or a Wimbledon final rather than a po-faced American version of *It's A Knockout*.

The scene is not familiar to you? You have never watched *American Gladiators*? What on earth do you get up to at two o'clock on a Saturday morning? Perhaps you live in one of the ITV areas where the programme is not shown... or maybe the early hours of the morning are

not your favourite viewing time. For insomniacs and shift workers who do like to watch through the night, the material provided by British television proves to be weird and wonderful - though only for a week or so. After that it becomes intolerable, being aimed almost exclusively at teens, at teenagers who are assumed to be either drunk or mentally deficient.

There are exceptions to this rule for those of us with satellite dishes. At any time of the night we can switch to Sky News and, within a short time, see a news bulletin with, between times, all sorts of features and reports including American news programmes from CBS. Furthermore Sky Sports was staying on the air last week until 3.00 am or so to bring us the US Open Tennis Championship from Flushing Meadows, so we were able to lounge around in the middle of the night watching the terrifying Monica Seles beat Jennifer Capriati who proved even more frightening because, at 15, two years younger than Seles, she came close to winning. Better still, we could watch Jimmy Connors, 39, like some old knight in the lists, needing to be winched into the saddle but then, with the euphoria of the crowd, losing his stiffness and finding that he could still do all his old tricks and beat just about every young challenger in the contest. It made splendid inspirational entertainment.

It was the exception, however, which highlights the rule, the rule appearing to be that late night television must be very cheap. What that, in turn, means is that it is more likely than not to be a programme offering free promotion to movies or, above all, rock music.

Switch on at random any night of the week between midnight and, say, five in the morning and you are more likely to find yourself watching a video - of Cher, M.C. Hammer, Madonna - than anything else. This is most likely of all for dish owners because two of the all-night satellite channels, MTV and Lifestyle, are devoted entirely to rock videos.

Even if you stick to terrestrial television, pop music is still a staple. *The Hit Man And Her* is a series recorded in clubs and presented by a middle aged man in a grey suit teamed with a pert girl in a bathing costume and little black shorts. In London it goes out on ITV at 4.15 on Sunday mornings and this week, shortly after 5.00 am, he and she were, more or less, holding up a sheet in a club in Redruth while two boygirl couples behind it competed to see which pair could swap clothes fastest. It probably seems hilarious if you are 16 and full of Grolsch. *Bhangra Beat*, shown by ITV three hours earlier, pursues racial separatism development in pop music in Britain with the same dedication that British broadcasters have always opposed apartheid in South Africa.

Raw Power at 3.35 on Saturday mornings brings you an hour of heavy metal - well, that is what last week's edition did, anyway, with painfully loud stuff from Megadeth, Anthrax and the like - then at 2.15 on Thursday mornings and again at 4.30 am on Fridays you can watch *Kasey Kasem* (who makes Alan Freeman look youthful) pres-

enting *America's Top 10*. And that brings us to the second striking point about Britain's all-night television: most of it is American.

In many cases, of course, this is unremarkable. For decades we have been watching action drama from the US such as the vengeance series *The Equalizer* (currently screened in London and some other ITV areas at one o'clock on Wednesday mornings), American comedies such as *Coach* (an unfunny series about an egocentric sports teacher showing at 1.45 on Sunday mornings) and movies such as the 30-year-old John Wayne Western *The Comancheros* which was seen on much of the ITV network between 12.15 and 2.15 am last Thursday.

But what are we in Kentish Town supposed to make of a series which habitually employs phrases such as 'And now? The number one film in multiplexes and drive-ins from coast to coast?' From Blackpool to Scarborough? Hardly, because we are told later - in the programme called *CinemAttractions* (thirtyso-mething has a lot to answer for) - that we are about to 'count down the Top 10 films in the popcorn palaces and passion pits of America'. The programme appears to be nothing but a sequence of free plugs for current movies, and if the ITV companies are not charging the film makers for showing them they jolly well should be.

The ominous factor, however, is the casual assumption by the broadcasters that British viewers can be put onto a diet of American culture without any modifications or explanations. In the 8½ hours between nine o'clock in the evening

this coming Friday and 5.30 the next morning, ITV in London will show a 30-minute British news programme, a one-hour British rock programme, and eight American programmes lasting seven hours. This will include, at 1.05 am, *Rescue 911*, an ambulance-chasing series which literally chases ambulances (and fire engines and police cars) in order to peer at people as they are having heart attacks, or are trapped in fires. Last week one of the casualties we followed all the way into the operating theatre died on the table.

Many readers will never have seen any of the programmes mentioned here, but it would be unwise to assume that they can be safely ignored and left to meander along in the distant tributaries of the night, presenting no threat to the more demanding viewer of peak time schedules. Experience over the last 10 years suggests that what is used to top up remote tributaries today may well be diverted into the mainstream tomorrow - especially if it is cheap and the language used is English, or something proximate. The temptation to start bringing in rubbish of this sort to the main schedules once the Government's gestated scheme for auctioning ITV franchises has begun to have its effect may well be too powerful for some broadcasters to resist.

Given the ratings that used to be achieved by *It's A Knockout* the lure of *Knock-The-Lady-Off-The-Pillar* could prove irresistible in a post-auction world.

Christopher Dunkley Suitable for short-term insomniacs: 'American Gladiators'



Dresden Staatskapelle

ROYAL ALBERT HALL/RADIO 3

The best of the foreign orchestras always tend to congregate at the end of the Promenade season. This year the last fortnight has brought three notable visitors: a disappointed Orchestra of the Bitter Lake, a Symphony Orchestra, and in its first ever appearance at the Proms, the Dresden Staatskapelle, which gave two appreciable concerts.

This is a most cultured orchestra. There is nothing showy or glossy about it, certainly not as far as its rasping brass section is concerned: but the Dresden sound acquires a beauty of its own from the classical sense of proportion that informs all the orchestra's playing. There is an innate sense of how to balance and weight each phrase that distinguishes an orchestra with the noble tradition of the Dresden Staatskapelle.

It is easy to see why its players

would want to work with the serene and serious conductor that Colin Davis has become. (Earlier this year Davis was awarded the title of Honorary Conductor in Dresden.) For there is an acceptance of the orchestra's accumulated wisdom in the deep, unhurried music-making that he now enjoys.

Sunday's programme, which I heard on the radio, consisted of three symphonies. The most fascinating was Dvořák's Seventh Symphony, as it was the antithesis of all that Mackerras had done with the same work at the Edinburgh Festival: where he had been all freshness and sparkle, Davis gave us a tempestuous work, all darkness and tragedy. The measured performances of Mozart's Symphony No 31 and Schubert's Symphony No 8 had perhaps

forewarned us of what to expect. Neither evening featured a soloist, although Davis himself has a fondness for singing along from time to time. This can be a bit of a liability over the radio and seemed a good reason to catch the second concert in the hall, which I did on Monday.

The second programme was an all-German one, framed by the contrasting styles of Mendelssohn and Reger. The evening opened in *Fingal's Cave*, on a day when its waters were unusually placid. Reger's *Variations and Fugue on a Merry Theme* by Johann Adam Hiller was not quite that either, but the piece did offer the opportunity for some genial and affectionate playing of the kind that has become a hallmark of the mature Davis.

In between we had a sober account of Beethoven's Fourth

Symphony. Davis no longer captures in this music the feeling of an energy impossible to repress, as he did in his younger years. But there was never any doubt that he and his players were digging at the roots of Beethoven interpretation to a degree that Ozawa and the Boston Symphony Orchestra failed to do on Saturday, however marvellously they played.

In sum, two great orchestras out of the three: Dresden representing the best of the old world with its classical elegance and deep understanding of tradition, Boston the confidence and technical expertise of the new, no less splendid. If the Orchestre de Paris wants to keep this sort of company in future, it will have to pull up its chaussettes.

Richard Fairman



Britta Smith and Imelda Staunton

Bold Girls

HAMPSTEAD THEATRE

The word 'bold' has two meanings: one each side of the Irish Sea. It is evident in its English sense in the decision to take a piece from a Scottish writer about women in Belfast. Rona Munro applies it in its Irish sense - bad, naughty, mischievous - to a quartet of characters who, but for the distant threat of gunfire and the talk of their menfolk in the Kesh, could (accents aside) be from practically any small Celtic town.

To a stage awash with dramatizations of 'the troubles', Munro brings a portrayal of Northern Ireland that is radical in its denial of any political perspective. We know that these women have Republican connections because of what has happened to their husbands, sons and brothers, but their physical embattlement merely serves as a catalyst and focus for their emotional muddle.

Even a feminist solidarity is denied them. The real trouble, Munro suggests to be saying is that this is a society of women unable to

cope with men. She illustrates her point with a mother, a wife and a daughter, each of whom clings to her worthless idol: Nora (Britta Smith) is the dotting mother of a jailed son to whom she sends exotic baskets of fruit in lieu of the traditional maternal fry-up; her daughter, Cassie (Imelda Staunton), on scorching form is disgusted by her husband but worships the memory of her dead, wife-beating father; while the madonna-like Marie (Orla Charlton) keeps desperate faith with a husband who was inevitably a hopeless philanderer.

Their humdrum dissatisfactions are brought into the open by the arrival of a mysterious, thieving wait in white who, by some mysterious compulsion, arrives at and is welcomed into Marie's parlour where she proceeds - to demolish her self-deceptions.

Munro's writing is at its best dealing with the oblique conversational rituals of her characters: over

an episode of *Blind Date* on television, Nora and Cassie speculate about the motives of the bedraggled young infiltrator (Catherine Cusack); over a name-the-price auction at a local disco, they squabble about Cassie's morals, while Marie is boldly winning herself a Magnum food processor.

The point that this is an ordinary group of women is echoed on every level of production: through John Dove's direction, Robert Jones' immaculately dowdy set, and the unflinchingly honest performances which frame the one extraordinary feature of the evening - Imelda Staunton's explosive portrayal of a woman tugging at the end of the communal tether. Cassie is the bold girl, in both its English and Irish construction. But the imaginative boundaries adopted here are finally such that, even as she appears to be breaking free, one knows that she has no hope of escape.

Claire Armitstead

Bard's Mendelssohn

ANNANDALE-ON-HUDSON, NEW YORK STATE

In the Hudson Valley a second 'Rediscoveries' Festival has just been mounted at Bard College, devoted this year to rediscovering Mendelssohn. As I reported on Saturday, clever programming - by the musicologist-conductor Leon Botstein and Sarah Rothberg - aimed to illuminate forgotten aspects of that composer. (The inspiration came, I gather, from Roger Norrington's intensive 'weekends'. If the leading exhibits were Botstein's own orchestral concerts-with-voices, they were vastly enhanced by their provocative context.)

Not only solo and chamber recitals planned to a sharp purpose, but apposite lectures with polemical points: Botstein on Mendelssohn's religious roots, Miss Rothberg on his sister Fanny's great, thwarted talent, Bernard Robinson on his relations with fellow-composers, William Little on the significance of the Bach revival which the young Mendelssohn crowned with his rediscovery of the 'St. Matthew'

Passion. Apropos of that, for example, the Emerson quartet violinist Eugene Drucker played Bach's solo D minor Chaconne and his G minor Sonata - coolly, meticulously - with redundant piano-supports by Mendelssohn (quirky and fascinating) and later by his protégé Schumann (dull hack-stuff) to lubricate the austere music for mid-19th-century ears.

Though period instruments are no part of the Bard Festival plan, an old wooden-frame piano would have reproduced the original balance more truthfully than Diane Walsh's big modern Steinway. It might also have helped her to project more character in two of Mendelssohn's fine, Bach-inspired Preludes & Fugues, and in Brahms's virtuoso re-write of the G minor violin Presto - but her self-effacing good taste is a virtue not a virtue trait. She accompanied the baritone William Sharp to much better purpose in his Goethe settings, matching Mendelssohn's against Zeiter and Schubert. As a *Liedersänger* of high

intelligence and easy grace, Sharp urgently awaits discovery on this side of the Atlantic.

The pianist Todd Crow led a stirring account of the B minor Quartet, op. 3 - too loud by several degrees (the Steinway problem again), but taut and vital. Yet it was Miss Rothberg, no virtuoso but a passionate interpreter, who provided the revelation of the second Bard weekend with Fanny Mendelssohn's *Das Jahr*, published only recently by a small German firm dedicated to women composers' music.

This three-quarter-hour piano cycle is a kind of diary of Fanny's single liberated year in Italy (Rome above all, but Venice too). It proves to be no less cogently varied and intricately imagined than, say, Schumann's *Davidstücker* set; it even looks forward to the discursive, freely dramatic cycles of Fibich and Janáček. Its idiom is not Mendelssohn-minus, but Mendelssohn-plus - the familiar, artful pianistic tropes and emotional excur-

sions beyond Felix's cultivated territory.

None of it sounds second-hand. Far from shadowing her clever little brother's music, Fanny's piano-writing might have been the broad found from which he drew his own polished vein. More probably, the siblings worked up their musical idiom together, but the social constraints of the time left room only for the brother to develop it in public. Fanny might have been a feminist martyr; but Miss Rothberg set out her plight judiciously, without axe-grinding, and then brought *Das Jahr* to life at the keyboard with passionately detailed sympathy (if not the well-drilled fingers of a 19th-century bourgeois daughter). She persuaded us that *Das Jahr* is no mere curio but a boldly assured creation, worthy to set against the piano-music of her brother and Schumann, to mutually illuminating effect.

David Murray

INTERNATIONAL
ARTS GUIDE
TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Pavarotti conducts the Royal Concertgebouw Orchestra in Debussy's *Prelude à l'après-midi d'un faune*, Mendelssohn's Scottish Symphony and Sibelius' Fourth. The programme is repeated tomorrow at Zuthphen. The same conductor and orchestra give a free lunch concert today at 12.30 in the Concertgebouw. Tomorrow: Frans Brüggen conducts a Mozart programme with the Orchestra of the 18th Century. Sat: Richard Dufallo conducts Netherlands Radio Symphony Orchestra in Bernstein and Copland (0718 845). Musictheater 20.15 Dutch National Ballet in works by Hans van Manen, William Forsythe, Toer van Schayk and Balanchine. Repeated tomorrow, Sat, Sun (6255) credit card bookings 6211 2111

ANTWERP

De Singel 20.00 Flanders Festival: Robert Groszolt plays piano sonatas by Mozart and Prokofiev. Fri: Ensemble 415 presents an all-Vivaldi programme. Sat: Nicholas Cleobury conducts an all-Prokofiev programme with the

Royal Flanders Philharmonic Orchestra (233 7160)

BERLIN

Grosser Sendesaal des SFB 20.00 Michael Gielen conducts the Junge Deutsche Philharmonie in Mozart's Symphony No 25, Schubert's Ninth Symphony and Liszt's Cello Concerto, with Yo Yo Ma (West Berlin 3027 242). Schauspielhaus 20.00 Claus Peter Flor conducts the Berlin Symphony Orchestra in Mozart's Coronation Concerto K537, soloist Annerose Schmidt, and Shostakovich's Tenth Symphony. Tomorrow and Fri: Simon Rattle conducts the CBSO (East Berlin 2272 251). Philharmonie Kammermusiksal 20.00 Sabine Meyer Wind Ensemble plays music by Mozart and Franz Krommer. Tomorrow: Berlin Philharmonic Wind Quintet (West Berlin 2614 383).

BONN

Oper 20.00 Ivan Anguelov conducts Graham Vick's production of *Rigoletto*, with a cast led by Jean-Philippe Lafont, Luigi Roni (Händel Alejandro Ramirez. Next performance on Sat (773667).

FRANKFURT

MUSIC

Alte Oper 20.00 Petr Altrichter conducts the Prague Symphony Orchestra and Chorus in Dvořák's Requiem, with soloists Lucia Popp, Eva Randova, Josef Protschka and Ivan Mikulas. At 20.00 in the Mozart Saal, Ensemble Modern plays music by Lachenmann, Kurtág and B.A. Zimmermann, with Christine Whittesley soprano soloist.

Tomorrow: Freiburg Baroque Orchestra plays music by Zelenka, Bach and Telemann. Fri: Michael Schneider conducts a concert performance of Gluck's *Paride ed Elena*, with a cast led by Margaret Marshall. Sun: Michael Gielen conducts the Junge Deutsche Philharmonie in symphonies by Schubert and Mozart, with Yo Yo Ma soloist in Liszt's Cello Concerto (1340 400). THEATRE The 1991-92 season opens on Friday with Strindberg's *Miss Julie* at the Kammertheater (260661) and Somerset Maugham's *The Constant Wife* at the English Theater, Kaiserstrasse (242 3160). The Somerset Maugham production by Martin Harvey runs till Nov 16, except Mondays. The first production at the Bockenheimer Depot is Goethe's *Iphigenie auf Tauris*, opening on Sep 20.

LONDON

MUSIC AND DANCE Sadler's Wells 19.30 Moscow City Ballet production of *The Sleeping Beauty*, also tomorrow. Fri and Sat: Swan Lake (071-278 9816). Coliseum 19.30 Guido Ajmone-Marsan conducts a revival of Jean-Claude Auray's production of *La bohème*, restaged by Julia Hollander. The cast includes Vivian Tierney as Mimì, Lesley Garrett as Musetta, Joseph Evans as Rodolfo and Alan Opie as Marcello, also Sat. Tomorrow: Werther. Fri: Billy Budd (071-836 3161). Queen Elizabeth Hall 19.45 From Basle to Bop: the Brian Loomson Octet and Ray Wordsworth's Modern Jazz Sextet pay tribute to Count Basie and the pioneers of Bop (071-928 8800).

Royal Albert Hall 19.30 Henry Wood of Die Zauberflöte, with a cast led by Sylvia Greenberg, Edith Wiens, Jard van Nes and Deon van der Walt (7200 3744).

NEW YORK

MUSIC Avery Fisher Hall 20.00 Kurt Masur conducts the New York Philharmonic Orchestra in Copland's Old American Songs (with baritone soloist Thomas Hampson making his Philharmonic debut) and Bruckner's Seventh Symphony, plus John Adams' Tromba lontan and Short Ride in a Fast Machine. Repeated tomorrow, Fri and Sat (875 5030). New York State Theater 20.00 New York City Opera production of The Cunning Little Vixen conducted by Christopher Keene and staged by Frank Corsaro in designs by Maurice Sendak, with Kathryn Givner as the Vixen. No. 10. Repeated tomorrow, Fri: Le nozze di Figaro (870 5570). OFF BROADWAY THEATRE The Skin of Our Teeth is a revival of Thornton Wilder's Pulitzer Prize-winning play, which dramatizes the indestructibility of mankind by following an allegorical family from the Ice Age to a modern war. Directed by Robert Hupp (Bouwerie Lane Theater, 330 Bowery at Bond St., 677-0060). Forever Plaid is Stuart Ross's entertaining tongue-in-cheek salute to the vocal harmony groups of the 1950s (Steve McGraw's, 158 W. 72nd St., 895-7400). Pageant is a musical spoof of beauty contests, conceived and directed by Robert Longbottom (Blue Angel, 321 W. 44th St., 677-0060).

MILAN

Teatro alla Scala 20.00 Georg Solti conducts the Scala orchestra and

chorus in a concert performance of Die Zauberflöte, with a cast led by Sylvia Greenberg, Edith Wiens, Jard van Nes and Deon van der Walt (7200 3744).

STOCKHOLM

Royal Opera 19.00 Johannes Fritzsch conducts Rolf Langbacka's production of Don Giovanni, sung in Swedish with Gunnar Lundberg in the title role, Curt Appelgren as Leporello and Hillevi Martinpelto as Donna Anna. Tomorrow and Fri: Mark Ermler conducts a ballet triple-bill, with Natalia Makarova's production of La Bayadère and works by Maurice Béjart and Birgit Cullberg. Sat: first night of new production of Gustav Vasa (1786), opera by Johann Gottlieb Naumann inspired by Sweden's Gustav III with a cast led by Nicolai Gedda (248240). Konserthuset 19.30 Gennady Rozhdestvensky conducts the Stockholm Philharmonic Orchestra in Ingvar Lidholm's Kontakion, Shostakovich's Fourth Symphony and Mozart's Piano Concerto No 21, with soloist Viktoria Postnikova. Repeated tomorrow (244130). Fri and Sat in Berwaldhallen: Esa-Pekka Salonen conducts Swedish Radio Symphony Orchestra in Webern's Five Orchestral Pieces Op 10, Mahler's Das Lied von der Erde and Nielsen's Flute Concerto (784 1800).

262-3333). Ticketron answers inquiries and sells tickets (246-0102).

VIENNA

Staatsoper 19.00 Borisliav Klobucar conducts Otello with Giuseppe Giacomini in the title role, Renato Bruson as Iago and Mirella Freni as Desdemona, also Sat. Tomorrow: Madama Butterfly (51444 2960).

European Cable and Satellite Business TV

(all times CET)
MONDAY TO FRIDAY
Eurosport
0600-0630 International Business Report
Cable
0500-0530 Moneyline
0600-0630 Moneyline
1200-1300 CNN
1300-1400 Business Day
2000-2030 World Business Today - a joint FT/CNN production with a review of the day's major business stories with Grant Perry and Colin Chapman
2200-2330 World Business Today
0100-0130 Moneyline
Superchannel
2200 - 2250 (Wed) Financial Times Business Weekly - the latest round-up of business news with James Bellini and Debbie Middleton
0530 & 2030 (Thurs) Financial Times Business Weekly
Sky News
1200 International Business Report
2130 (Thurs) Financial Times Business Weekly
SATURDAY
CNN
0500-0530 Moneyline
0600-0630 Moneyline
1200-1300 CNN
1300-1400 Business Day
2000-2030 World Business Today - a joint FT/CNN production with a review of the day's major business stories with Grant Perry and Colin Chapman
2200-2330 World Business Today
0100-0130 Moneyline
SUNDAY
Superchannel
1800-1830 FT Business Weekly
1930-2030 FT Business Weekly
2200-2330 FT Business Weekly
Sky News
1200-1300 FT Business Weekly
CNN
0700-0740 Moneyline
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1800-1940 Moneyweek
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FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 8HL
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Wednesday September 11 1991

Soft landing for Japan

OVER THE past two years, Mr Yasushi Mieno, the governor of the Bank of Japan, has walked a narrow tightrope. His balancing act has been to keep rates high enough, for long enough, to puncture and deflate the Tokyo asset price "bubble"; but not so long as to force a sharp economic slowdown. So far it seems that he will achieve this remarkable feat. The Japanese government's task is to ensure that he does not have to do it again.

Five discount rate increases between May 1989 and August 1990 have punctured Japan's "bubble economy". Stock prices fell sharply last year - the Nikkei index is now 42 per cent down on its peak at the beginning of 1990.

The land market has been slower to respond, particularly in central Tokyo, causing the authorities to keep policy tight. Turnover has collapsed and many property speculators have gone bankrupt. Meanwhile the collapse has shaken out a series of financial scandals which have rocked the Japanese financial community.

So far the real Japanese economy has continued relatively unscathed, avoiding the dual threats of inflation or recession. But it is now beginning to slow. Property-related companies are suffering. Housing starts fell 21 per cent in July, and bankruptcies were 63 per cent higher in the first seven months of the year, compared with the same period in 1990, mainly among property companies. Consumer spending is also down, particularly on imported luxury goods. Yesterday's news that seasonally adjusted private sector machinery orders fell by 1 per cent compared to a year ago suggests that corporate investment is also beginning to slow.

Plentiful capital

A sharp fall in capital spending is the main threat to economic growth. Business investment accounted for 55 per cent of real economic growth since 1986, against a background of cheap and plentiful capital. All that has now changed. The Tokyo stock market has no appetite for new issues, while banks, struggling to meet internally agreed minimum capital-asset ratios, are unable to lend as before.

Corporate fun

THE COLLAPSE of the Keith Prowse group has rocked the UK corporate hospitality industry. It was the largest company in the £500m a year business, and official agent for the Wimbledon tennis championships and Lords test matches. Like the industry itself, Keith Prowse had experienced a decade of explosive growth. This growth might appear unexpected at a time when tax cuts and rising executive incomes have initiated a trend away from perks and benefits, yet corporate hospitality has proved to be a cost-effective form of marketing.

International trading companies have long known that entertaining clients is a necessary part of doing business in Japan and the Middle East. But it is increasingly part of the marketing armoury elsewhere. A survey in October 1990 found that eight out of 10 UK companies rated the relatively small amounts they spent on corporate hospitality as more effective than advertising, exhibitions and direct mail.

There are dangers in the practice, which can easily be portrayed as a form of bribery. With average expenditure per event under £200 a head, the moral hazard is probably low. But much larger expenditure is not unknown, and wise employers will take steps to avoid undue pressures on employees through a policy of disclosing significant treats. A

Brussels cool

IT IS A real pleasure to be able to welcome a proposal from Brussels without reservation. Too many people have been seduced by high-pressure selling of time-share holiday developments; they have signed in haste, found that they cannot rescind their commitment, and repented at leisure. Some have even discovered that they have no good title to the property they have "bought", and found no remedy. So Mr Karel Van Miert, the EC commissioner for consumer affairs, is proposing a compulsory, Europe-wide "right of reflection" for seven days, in which bidders would be free to withdraw.

Excellent (though seven days is not long to review such a large and legally complicated commitment.) This sensible notion is a world away from

Annual broad money growth, the counterpart to bank lending, fell to a historically low rate of 3.4 per cent in July.

So far companies have continued to invest by drawing down their liquid cash reserves. They have inevitably reduced their spending plans too. The latest quarterly survey from the Bank of Japan implies that capital spending will grow by 7.9 per cent in this fiscal year, down from 16.7 per cent in the last.

Gradual slowdown

The Bank has responded by easing policy. It cut the discount rate to 5.5 per cent in July, and last week injected liquidity into the market, causing three-month interest rates to fall to 6.7 per cent from 7.1 per cent a week ago.

Yet the evidence supports the Bank's expectation that there will be a gradual slowdown rather than a sharp decline. Growth is expected to slow to about 3 per cent in 1992, lower than in recent years, but still impressive by most standards.

The Bank of Japan has room to ease policy further. The yen has strengthened against the dollar in recent months, easing inflationary pressures. Wholesale prices rose by just 1.7 per cent in July compared with a year ago, and are expected to remain unchanged in August. Nevertheless, its priority must remain to ensure that a renewed bout of land price speculation does not begin once interest rates fall.

High interest rates are a blunt way to offset the supply-side weaknesses which keep urban land prices so high. It is the combination of anachronistic zoning regulations, agricultural protectionism and a system of inheritance taxation that favours incumbent holders of agricultural land that is to blame.

The obvious and preferable solution would be for the ruling Liberal Democratic party to put financial stability, and the interests of consumers, before those of the farm lobby which has been dominant for over four decades. The LDP is in a stronger position to act than ever before. Mr Mieno has acted, and acted well. It is time his political masters followed his example.

This Sunday's general election in Sweden marks the end of a political era, as the Social Democratic party that has ruled the country for all but six of the past 59 years goes down to defeat. The public opinion polls all point to a victory for the five non-socialist parties - though whether they will remain united enough to establish a viable coalition government that stays the course of a three-year parliament must remain in doubt.

If the Social Democrats do lose, it will be a historic reversal. The party has, after all, been virtually synonymous with Sweden for decades; in the eyes of its admirers it is the most successful democratic party in the world. Now - although it will remain by far the largest party in parliament and will continue to influence Sweden from opposition - it is set to be replaced by a government that may have fewer inhibitions about exposing the country to untrammelled market forces.

Social democracy as Sweden once knew it has in any case been dying for some time. The party has been forced to stage a strategic withdrawal during the 1980s in the face of enormous economic and social changes that are transforming the Swedish Model into a western European market economy. Over the past three years under Prime Minister Ingvar Carlsson it has moved a long way to come to terms with Sweden's demands for more individual freedom and the internationalisation of the economy.

In one policy area after another - agriculture, retail distribution, privatisation of state-controlled industry, competition and anti-monopoly laws - the Social Democrats bowed to the market and began to pull down the panoply of controls and regulation that protected much of the economy since the early 1940s.

The removal of foreign exchange controls in July 1989 coupled with this summer's decision to link the krona to the European Currency Unit as a step towards membership of the exchange rate mechanism of the European Monetary System has ensured that the country can no longer devalue to improve industrial competitiveness.

Party leaders have also questioned openly many of the old Social Democratic shibboleths. They accepted that the conquest of inflation should be a higher priority than the maintenance of full employment and acknowledged that public expenditure must be reduced as a proportion of gross national product to much less than its current 57 per cent.

And in its 1991-1992 tax reforms, the party accepted that the tax burden must be shifted off incomes and on to goods and services as an incentive for people to work. This was a significant break with traditional social democratic - indeed, ministers admitted it had its roots in Reaganomics.

Under their finance minister Allan Larsson the Social Democrats also followed a prudent and responsible financial policy. There has been no pre-election spending spree even though the country is in the depths of a recession - a fact which seems to have impressed the money markets more than the electorate.

The Social Democrats' foreign policy has been no less malleable. Sweden's traditional neutrality - always

bership since he was at university in the early 1970s.

It is this commitment which gives Mr Bildt his politics, logic and coherence. "Europe has become the symbol of hope for the regeneration of Sweden - from food policy to taxation, from culture to the environment," he asserts. To Mr Bildt his country's move into the EC signifies a clear break with the old notion of Sweden as a middle way, a country balanced ideologically between east and west.

Mr Bildt believes Sweden's convergence with the EC will render much of the country's collectivist ideology obsolete. While Ingvar Carlsson often gives the impression he wants to lead Sweden into the EC, Mr Bildt is seeking the opposite.

In his view the domestic agenda of the Moderate party will turn Sweden into a country fit for EC membership.

Mr Bildt wants to cut the heavy tax burden, privatise state industry, abolish the public wage earner funds, stimulate freedom of choice in the welfare system and encourage the work ethic, personal saving and small businesses. Only by carrying through a more robust market strategy, he reasons, can Sweden enjoy a competitive advantage when it enters the EC - a move which may come as soon as January 1 1993.

Although the Social Democrats love to caricature Mr Bildt as a Thatcherite figure hell-bent on destroying the welfare state and creating mass unemployment, he is a conservative much more in the mould of Edward Heath than of Margaret Thatcher. But in a political system that thrives on consensus Mr Bildt can be seen as a divisive figure. The sociable Ingvar Carlsson cannot dis-

guise his distaste for Mr Bildt. But the tall, donnish young man will not enjoy complete political freedom to do what he likes if the Social Democrats lose on Sunday. His own party can expect to poll only about 20-22 per cent of the national vote.

He must build a broad coalition of non-socialist parties to ensure a majority government - and that will not be easy. He has good relations with Liberal leader Bengt Westerberg. The two men have agreed on a common economic programme - which they have called New Start for Sweden - aimed at opening the economy to market forces.

But to ensure a viable government they also need the backing of the Christian Democrats - a small party set to come into parliament for the first time - and more problematically the unpredictable and left-leaning Centre party whose leader Mr Olof Johansson is already laying down public terms for joining a Bildt coalition.

To add to the probable post-election confusion the recently formed populist New Democracy also looks set to enter parliament. If it secures enough seats to hold the balance of power and to stop the other four non-socialist parties achieving a majority between them, Mr Bildt might find it hard to keep his putative coalition in line. The Liberal leader has warned that his party would refuse to join a non-socialist coalition that depended on ND for parliamentary survival.

Mr Bildt has never held senior office before, having been only a backroom adviser and co-ordinator in the 1976-1982 non-socialist governments.

The Moderate leader knows he is playing for high stakes this weekend. If he succeeds in forming a government he could lead Sweden into the EC and start to wean his country away from Social Democratic attitudes. But if he fails he could set back the cause of conservatism in Sweden for another generation.

Robert Taylor explains why Sweden's Social Democrats may face general election defeat

Reshaping the Swedish Model



The way it was: Ingvar Carlsson victorious in 1988 appears set for defeat on Sunday at the hands of Carl Bildt, right

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The freer-market man

Robert Taylor on Moderate party leader Carl Bildt

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Academic enterprise

With Soviet communism collapsed, Harvard University is already picking up the pieces. Its John F Kennedy School of Government has begun a remarkable exercise to help top former adversaries to adjust to life after Lenin.

The effort centres on a two-week course for 28 ex-Soviet defence ministry emissaries on the role of the military in a democracy. Classes range from a primer on the US Constitution to lessons of the wars in Vietnam, the Gulf, and... wait for it... Afghanistan.

Among the tutors are Robert Blackwell and Condoleezza Rice, who both advised President Bush on Soviet affairs. Guest speakers include joint chiefs of staff chairman General Colin Powell, his predecessor Admiral William Crowe, and General John Galvin, supreme allied commander in Europe.

The privately-funded democracy programme is modelled on similar week-long seminars offered to US national security professionals and freshmen members of Congress. This is the first time, however, that the course has been offered to Soviet equivalents.

Given how short a time it is since Moscow would have dismissed the very idea as capitalist brainwashing, the exercise is a tribute to Harvard's responsiveness to change. The John F Kennedy school in particular - proposer of the controversial "Grand Bargain" economic reform package for the Soviet Union - has captured a niche in what ought to be a growing market.

Good sport

Three cheers for Patrick Whittingdale, an international fund manager with a mind of his own. Against the advice of professional sponsorship

advisers, he has decided to bet \$1m of his own company's money on training the English cricket team for the next four years.

Whereas bigger sponsors demand setpiece events, at Whittingdale's expense clients, Whittingdale wants the money to be spent on behind-the-scenes training. Nothing more.

Even for big spenders like the Prudential or NatWest, \$1m is a lot of money. For Whittingdale, who has carved out a specialist niche managing money for Lloyd's syndicates, it is a massive amount. The 48-year-old Whittingdale, who set up his 35-strong fund management company in 1977, is already one of the games best philanthropists and his latest gesture is the biggest boost British cricket has had in years.

With an eye to the pension funds he hopes to woo, Whittingdale portrays himself as very much the long-term investor. But his magnanimous gesture could still backfire.

How can he hope to recruit the top fund managers when such a large part of the company's profits are being sunk into a game with such a poor track record?

OBSERVER

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The identity of the other 25 jumpers is a closely guarded secret. But they're believed to include Lord Blakenham, chairman of the FT's parent-group Pearson, even though Prince Charles himself is apparently loth to leave the ground.

Roundabout

What on earth is going on at the London Stock Exchange? Senior staff are coming and going (and coming again) so fast, it's difficult to see any stability returning to the organisation.

The latest to go are David Bibb, a former Chase Manhattan banker who was director in charge of strategy in the exchange's markets division, and Peter Holloway, former head of market making at Barclays de Zoete Wedd and a special adviser to the exchange on market development. Bibb lasted just 15 months, while Holloway's one-year contract has not been renewed.

The exchange claims this

does not signal any disagreement over its proposed new trading strategy, which has already been through more pairs of hands than the average rugby ball (George Hayer, Bibb's erstwhile boss and original architect of the plan, jumped ship a year ago).

Meanwhile, one old exchange staffer lost in the recent purges has reappeared. Mick Newman, who played a key role in the development of computer systems ahead of Big Bang, has been brought back as a consultant to help with Taurus, the troubled settlement system. His experience turned out to be invaluable after all.

Ex-poodle

Early days yet, but it sounds as if the European Bank for Reconstruction and Development's president Jacques Attali is no longer listening quite so intently to his master's voice.

The man who used to be President Mitterrand's closest personal adviser was in Washington yesterday urging Western European countries to be brave and open up their markets to poor Eastern European farmers. Back home his old mentor in the Elysee Palace seems intent on doing the exact opposite, upsetting everyone by blocking central European meat imports.

Of course, it may just be that Attali was trying to impress his biggest shareholder on its home turf. But then again it could be another telltale sign that even Mitterrand's closest advisers are starting to jump ship.

Timeless

Excusing himself for droning on far too long, a longwinded speaker at a recent conference pointed out that the hall did not contain a clock. Whereupon a voice from the floor responded: "Thank God they've got a calendar."

A TOUCH OF FRANCE

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LETTERS

Ingredients for a backlash exist in eastern Europe

From Mr R. Tyrrell.
Sir, Andrew Phillips is correct when he takes you to task for your too simplistic view of "capitalism's triumph" (Letters, September 5). Besides the reasons he cites for this view, there are others.

Pay review for teachers

From Mr Nigel de Gruchy.
Sir, I believe your report that the TUC "committed itself to opposing a pay review for teachers" (September 6) to be inaccurate. Congress resolved unanimously to seek restoration of teachers' rights "in conformity with" the relevant International Labour Organisation (ILO) Conventions.

The National Association of Schoolmasters and Union of Women Teachers (NASUWT) firmly believes that the Pay Review Body, acceptable to the overwhelming majority of teachers and five out of six of their associations, conforms fully with the ILO Convention.

It is true that others think differently. Whatever view one takes, it would be curious for the TUC to complain to ILO about the Review Body when so many teachers and their associations have positively welcomed its introduction.

The Labour party is also on record as supporting pay review bodies in such circumstances. Nigel de Gruchy, general secretary, NASUWT, 5 King Street, London WC2.

Time watching

From Lord Monson.
Mr Michael Allaway (Letters, September 2) urges the UK, Ireland and Portugal "to line up with Central European Time" for the sake of the poor business traveller.

Fewer degrees of longitude separate New Orleans from San Diego or Washington D.C. from Denver than separate Budapest from Lisbon or Warsaw from Cork. Yet the time difference between each pair of American cities is not a trifling 90 minutes but fully two hours.

Are European business executives really too feeble to cope with time differences, based on geographical realities, which their successful American, Canadian and Australian counterparts take in their stride? Monson, House of Lords, London SW1.

and living standards fall. More important, there is the insult to the values that governed for more than 40 years, and were substantially believed in for about half that period. A generation feels that its life's experience has been rejected as worthless, and that hurts, particularly so when some of the values are still believed in.

How to get the best of both worlds in accounting

From Professor D.R. Myddelton.
Sir, Professor Michael J. Page (Letters, September 4) is quite right to emphasise the importance of stewardship in financial accounting. The English Institute's Recommendation N15 in 1982 stated: "The primary purpose of the annual accounts of a business is to present information to the proprietors showing how their funds have been utilised and the profits derived from such use."

This suggests that it may be desirable for UK financial accounts to move back towards a stricter use of historical cost, in line with US practice.

Even the Sandilands Committee, which recommended Current Cost Accounting in 1975 under the influence of political pressures, noted (para. 273) that historical cost accounting "has proved to be of great value in protecting the

Architects who suffer in silence through recession

From Mr David Thurlow.
Sir, It would seem that the professions are not used to suffering the effects of recession. There is much advice given to the young architect in his professional training, but liquidity and reversionary are not on the curriculum.

Perhaps this explains the suffering in silence that pre-

IoD survey of business opinion

From Dr Ann Robinson.
Sir, The number of respondents (320) to the Institute of Directors' survey of business opinion may be smaller than the number of respondents to the Confederation of British Industry's quarterly survey but it is certainly not "less systematic" (September 9). Quite the contrary: the IoD survey is very systematic.

The institute's survey is based on a sample of the IoD's 33,000 UK members. The sample, which reflects the membership in terms of company size, sector of operation, position in company and geographic location, is taken from a randomly selected list of names drawn from the IoD membership data base.

It is as systematic and as valid as any of the major surveys of voting intentions where 1,000-2,000 respondents are contacted. The IoD survey is also "systematic" in so far as it covers the entire economy, not just manufacturing, because of the IoD's membership itself corresponds closely to the pattern of business activity in the UK. Its special features are that it is conducted by telephone, enabling individuals to be targeted and responses are made by those whose job it is to direct their companies. Ann Robinson, Institute of Directors, 116 Pall Mall, London SW1.

at least we all only had Trabants." Couple this with the bad reputation some western companies are gaining as sub-standard (but branded) products are off-loaded on eastern European markets. Couple it, too, with the shock of eastern Europeans at the excessive packaging employed on some western products ("and you called us environmentally irresponsible") and the ingredients are there for a backlash.

The wave will ebb. The interest of shareholders and creditors of companies and when price is stable, results in a clear and unambiguous view of a company's affairs.

Indeed, subject always to the phrase "when prices are stable", Sandilands identified many advantages of historical cost accounting: verifiability, freedom from ambiguity, prudence, comparability between companies and over time, intelligibility and cheapness.

During its extended trial period Current Cost Accounting proved both unpopular and unworkable. Yet the IoD is still suffering from rapid inflation which continues to distort financial accounts. The average rate of inflation since the Sandilands Report was published exactly 16 years ago has been just under 9 per cent a year, and the pound has lost

estimating thing is what the backwash will mean for capitalism - something we tend to ignore in our smugness at its triumph.

Capitalism vintage 1991 is definitely not the end of history, maybe just the end of a chapter in the economic and social history of Europe. The next one could have an interesting twist or two in the plot. R. Tyrrell, The Henley Centre, 2 Tudor Street, London EC1Y 0AA.

What a pity it is that Robert Birley is not alive today. What intense pleasure he would take in explaining the background to all the national struggles that have surfaced with the collapse of communism, and how enjoyable it would be to listen to him. He was headmaster of Eton when I was there, and one of those great teachers whose enthusiasm for his subject was so palpable you could not help being infected by it; and no subject excited him more than national

Patriotism should be separated from the state. Two books show why this is difficult for the British

Secretary Anthony Eden, confiding to his diary in 1953: "I ended today extremely gloomy about British prospects everywhere... I see no reason why there should be any end to the surrenders demanded of us. International law and the temper of international opinion is all set against the things which made us a great nation, i.e. our activities outside our own territory. Bit by bit we shall be driven back into our island where we shall starve."

Mr Holland ends his narrative in 1970, arguing that the collapse of sterling in 1967 and the adjustments that followed it, including the withdrawal from "east of Suez", marked the abandonment of the "pursuit of greatness" by "a polity at last adapting to the problem of efficiently governing itself, rather than other people". But Mr Reynolds, more perceptively I fear, sees the story as still continuing. Britain, he notes, has special difficulties in adapting to a world where nation-states are downgraded because the continuity of the state and political institutions - "the Crown in Parliament" - is much more central to British national identity than to that of other European nations, whose national cultures have survived long periods of political disunity and/or institutional discontinuity.

What is Britain, if not a state? An island which the English share with the Scots and the Welsh? It was the state that bound the three nations together in one. English people use "British" and "English" as almost interchangeable terms, without thinking about it. Scots and Welsh retained a separate national consciousness, while participating in a highly successful state enterprise known as Great Britain. For them, as for other European nations, it is no problem to retain the same national consciousness while participating in another enterprise, which in the new circumstances has more to offer, called Europe. But the English have more difficulty in detaching their national feelings from the sovereignty of the British state.

"The lecture is reprinted in *History and Ideology* (John Maynard, £15.95), a collection of his essays, addresses and letters published last year by his son-in-law Brian Rees.

better known as Ireland. But in ordinary language today "Britain" is synonymous with the United Kingdom, and most people seem to think, or assume without thinking, that it was called Great Britain in reference to its power and status in the world. Was that not implied in Mrs Margaret Thatcher's 1987 election slogan, "Britain is Great Again"?

Thus the British national identity is intimately bound up with the idea of Britain as a state, and even as a great imperial power. This point is vividly illuminated in two books by British historians published this month: *The Pursuit of Greatness*, by Robert Holland (Fontana, £6.95), and *Britain Overruled*, by David Reynolds (Longman, £26.00). Both are essentially histories of British foreign policy in the 20th century, and both take as their main focus the effort devoted by Britain's governing elite to maintaining the country's sta-

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Edward Mortimer

The pursuit of greatness

FOREIGN AFFAIRS

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Patriotism should be separated from the state. Two books show why this is difficult for the British

Secretary Anthony Eden, confiding to his diary in 1953: "I ended today extremely gloomy about British prospects everywhere... I see no reason why there should be any end to the surrenders demanded of us. International law and the temper of international opinion is all set against the things which made us a great nation, i.e. our activities outside our own territory. Bit by bit we shall be driven back into our island where we shall starve."

Mr Holland ends his narrative in 1970, arguing that the collapse of sterling in 1967 and the adjustments that followed it, including the withdrawal from "east of Suez", marked the abandonment of the "pursuit of greatness" by "a polity at last adapting to the problem of efficiently governing itself, rather than other people". But Mr Reynolds, more perceptively I fear, sees the story as still continuing. Britain, he notes, has special difficulties in adapting to a world where nation-states are downgraded because the continuity of the state and political institutions - "the Crown in Parliament" - is much more central to British national identity than to that of other European nations, whose national cultures have survived long periods of political disunity and/or institutional discontinuity.

What is Britain, if not a state? An island which the English share with the Scots and the Welsh? It was the state that bound the three nations together in one. English people use "British" and "English" as almost interchangeable terms, without thinking about it. Scots and Welsh retained a separate national consciousness, while participating in a highly successful state enterprise known as Great Britain. For them, as for other European nations, it is no problem to retain the same national consciousness while participating in another enterprise, which in the new circumstances has more to offer, called Europe. But the English have more difficulty in detaching their national feelings from the sovereignty of the British state.

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Wednesday September 11 1991

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Bosnia-Herzegovina asks for monitors in face of growing threat from Serb forces

Yugoslav republic makes plea to EC

By Judy Dempsey in London and Laura Silber in Belgrade

BOSNIA-HERZEGOVINA will press the European Community to send monitors to what is one of Yugoslavia's most potentially volatile republics, a senior Bosnian official said yesterday.

EC monitors are already in the republics of Croatia and Slovenia, which declared independence from the Yugoslav federation on June 25.

Mr Ruzmir Mahmutcehajic, the deputy prime minister of Bosnia-Herzegovina, said Serb paramilitary forces were now stepping up their attempts to carve out a greater Serbia.

Any break-up of Bosnia-Herzegovina would provoke ethnic conflict between the republic's three largest ethnic groups, which have co-existed peacefully since the Second World War.

These groups consist of Muslims, who make up over 43 per cent of the 4.3m population, Serbs (33 per cent) and Croats (17 per cent).

Mr Mahmutcehajic said Serbs in the west of the republic, which borders Croatia, already controlled large parts of the border areas.

They also control the televi-

sion station in the town of Banja Luka, broadcasting news only from Belgrade Television, which is censored by the Serb leadership.

"Croat forces are fighting Serb rebels from Krajina. However, Serb paramilitary forces from Bosnia-Herzegovina are attacking Croat forces in Croatia," Mr Mahmutcehajic explained.

He added that the Serbs in the Krajina, a region in south-western Croatia, who earlier this year declared their autonomy from the republic, and Serbs in northern Bosnia-Her-

cegovina had almost achieved their goal in forming a corridor linking the Krajina with the republic of Serbia.

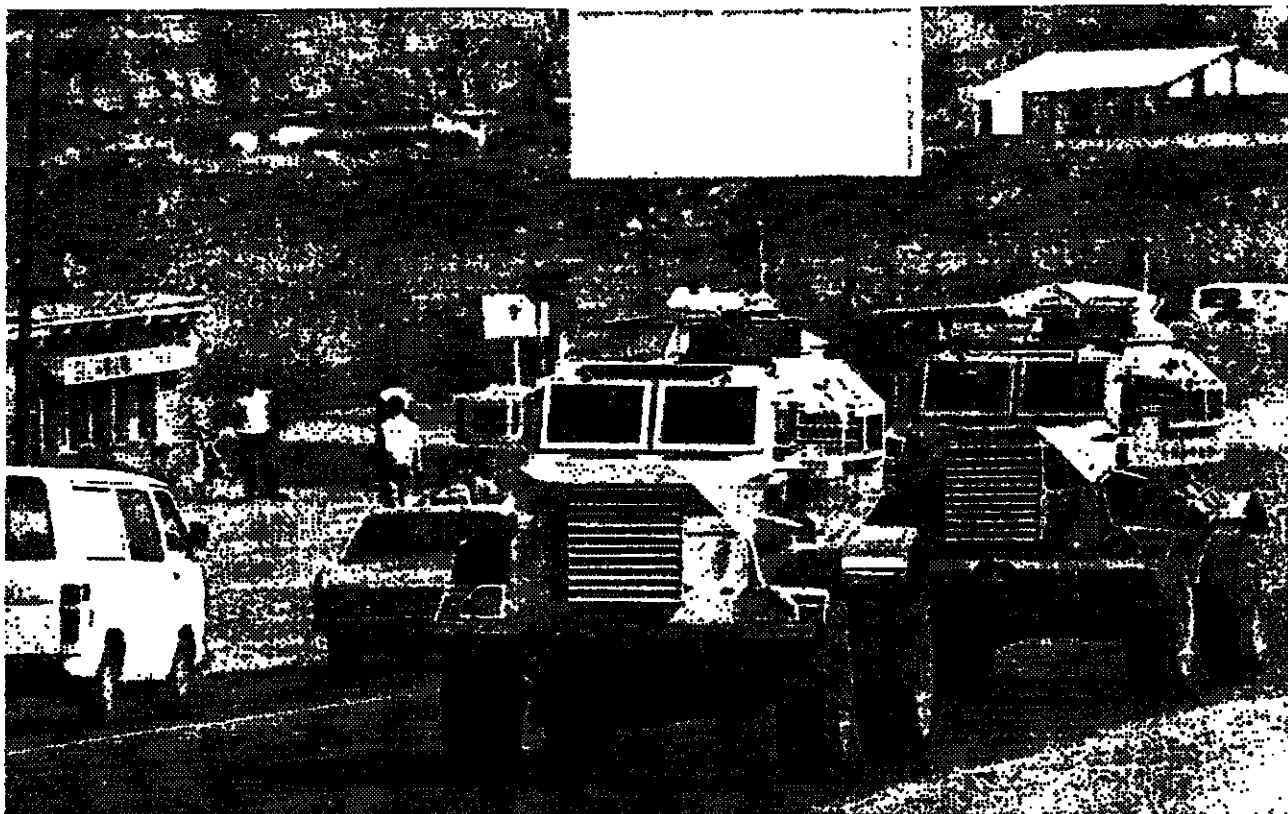
EC monitors will step up their work as the EC sponsored peace conference reconvenes tomorrow in The Hague.

The monitors, who will number more than 300, have already spent the past few days travelling around Slavonia, eastern Croatia, a region which has taken the brunt of attacks by Serb militants and the Yugoslav federal army.

Belgrade radio yesterday reported that "15 Croat soldiers

and four Serbian territorial defence members were killed during overnight battles between Croat security forces and Serbs in Kusiñje, a village two miles outside Pakrac. Croat security forces remain in control of Pakrac, a town 70 miles east of the Croatian capital Zagreb."

Croatian radio reported that "three Croat soldiers were killed and nine wounded after fierce battles in the region of Dalmanija around the villages of Krusevo and Jasenice, 60 miles north-west of the Serbian stronghold of Knin."



Armoured vehicles patrol Soweto after yesterday's violence in which six people were killed, taking the death toll since Sunday to 78. Three of the victims were women

Abu Dhabi ruler leads BCCI probe

By Richard Donkin, in Abu Dhabi

A KEY Abu Dhabi government department, headed by an official singled out in a report to the Bank of England as having knowledge of the fraud more than 18 months ago, was behind the detention of 36 senior executives of the Bank of Credit and Commerce International at the weekend.

According to one source familiar with the Abu Dhabi financial establishment, Sheikh Zayed bin Sultan al-Nahyan, the ruler, has taken personal control of the handling of the BCCI affair, deciding to move against many of the principal figures in the bank.

These include Mr Swaleh Naqvi, the former chief executive of BCCI, who was among those arrested on Sunday.

As police released 12 of those originally detained, the round-up was being interpreted by some other BCCI managers

as a purge of the bank's Pakistani hierarchy and the boldest attempt yet by the Abu Dhabi authorities to distance themselves from the scandal.

The list of senior executives held for police questioning was drawn up within the Department of Personal Affairs, headed by Mr Ghanem Faris al-Mazrui, the only one of Sheikh Zayed's advisers singled out by the Price Waterhouse in their June 22 report to the Bank of England as knowing about the fraud.

Mr Mazrui, Abu Dhabi's sole representative on the main board of BCCI, appears to have the complete trust of the Nahyan family.

The Price Waterhouse report alleged he was involved in the illegal inflation of BCCI's share base. His signature also appeared on the confirmation document of a fictitious loan although he had suggested his

Background to US hearings.....Page 6

name might have been forged.

An Abu Dhabi official maintained that the police hit list was drawn up by lawyers and accountants. But a BCCI insider said the main responsibility for compiling the list rested with Mr David Youngman, a former Ernst & Young accountant who now works in Mr Mazrui's department.

Abu Dhabi law allows the detained to be held for seven days before the police must seek permission from the Ministry of Justice to extend their investigation for 21 days before charges must be laid or the suspects released.

One officer said the biggest surprise among executives had been the detention of Mr Zar

Iqbal, the present chief executive officer of BCCI. As the former head of BCCI Emirates, he had perhaps the closest relationship with the Sheikh of all BCCI's Pakistani bankers.

The police move coincided with a state visit by Sheikh Zayed to France, one of a number of western nations anxious to rebuild its relationship with Abu Dhabi in the wake of the closure action. Some BCCI officers are interpreting the police raid as a deliberate move against the Pakistani hierarchy. Some 160 mainly Pakistani managers are currently serving in Abu Dhabi among a total of 500 staff, mostly clerical grades.

Other officers detained included Mr Basir Tahir, Mr Selim Siddiqi, Mr Ameer Siddiqi, Mr Iqbal Rizvi, and Mr Imtiaz Ahmed, all members of the first tier.

IAEA to urge stricter nuclear inspections

By Bronwen Maddox in London

GOVERNORS of the International Atomic Energy Agency, meeting today in Vienna, are expected to recommend more intrusive inspection of countries which have signed the Nuclear Non-Proliferation Treaty to help detection of illicit nuclear weapons programmes.

The move is prompted by the IAEA's discovery since the end of the Gulf war that Iraq had breached NPT agreements on a "massive" scale. A signatory of the NPT, Iraq had agreed not to develop nuclear weapons

and to allow IAEA inspection of nuclear facilities.

The agency's success in detecting embryonic nuclear weapons programmes in secretive countries will be under particular scrutiny as the governments are also expected to approve a safeguards inspection agreement negotiated with Communist North Korea after five years of negotiations.

The IAEA inspection team in Iraq discovered that the Baghdad regime was pursuing three parallel ways of enriching uranium, the essential and most

difficult step in making nuclear bombs.

While the most developed of the Iraqi enrichment methods, electromagnetic separation, looks primitive by present western standards, it is in essence that used by the US in the 1940s to make the Hiroshima bomb. Enrichment by centrifuges, a method Iraq had nearly made operational before the war, is of western sophistication. The IAEA concluded that within 18 months Baghdad could have produced up to 30kg of enriched uranium,

enough for a weapon.

The scale of the Iraqi programme, costing an estimated \$10bn, went undetected not just by the IAEA but also by foreign intelligence in the war. Ash Shaktari, a centrifuge installation north-west of Baghdad, was first bombed only because a pilot was returning with spare bombs from Baghdad, according to the leader of the IAEA inspection team. The main centrifuge production centre, Al-Faraj, south of Baghdad, escaped entirely unscathed.

Call for task force

Continued from Page 1

Mr Frans Andriessen, EC commissioner for external relations, said that "it's quite clear that the food situation can be crucial this winter. There will be very serious problems."

Warning of soaring food prices, Mr Andriessen said: "We see enormous increases in inflation, we see enormous problems in debt servicing. I don't exclude that desperate measures will have to be taken."

Mr Hurd, speaking after meetings with the Soviet and Russian presidents, said no

increases would be made in the food aid already committed under the inter-republican committee had established the true extent of shortages.

On longer term aid, he said that the G7 group of industrial countries and the European Community would await the findings of the international financial institutions, including the IMF and the World Bank, before reviewing their present aid packages.

The World Bank is to send a team of officials to Moscow next week to draw up a revised plan of assistance.

Georgia's crusade

Continued from Page 1

annihilation by the Soviet army. But he contradicted this by saying it was also part of a reorganisation which had been planned long before the coup, even though he cancelled the decision when the coup collapsed.

Accusing Mr Gamsakhurdia of doing the bidding of coup leaders in Moscow, Mr Tengiz Kitovani, the former artist who commands the National Guard, took to the hills with his men the day after the coup was launched on August 19. He is

now back at his headquarters just outside Tbilisi, waiting for the politicians to sort out the political problems.

He says his aim is to defend Georgia against those who oppose democracy - in this case the president - and to prevent his men from being used against the people.

Given the large degree of popular support he still enjoys, Mr Gamsakhurdia could cling to power for some time. But his record is unlikely to win international recognition of Georgian independence, which he so desperately wants.

Fall in UK inflation brings hope of rate cut

By Rachel Johnson, Economics Staff, in London

A SHARP fall in core inflation yesterday gave the British government further encouragement on the economy and prompted speculation that it would try to hasten a pre-election recovery with another interest rate cut.

The Bank of England attempted to suppress market expectations that a reduction in the bank base rate could come so quickly after last week's surprise half-point cut to 10.5 per cent.

Though the Bank deliberately kept the money market short of funds, this failed to prevent the three-month inter-bank rate closing below the current level of interest rates.

Hopes of an easing in monetary conditions were ignited by clear evidence that underlying inflationary pressures in the economy were subsiding rapidly.

According to the Central Statistical Office, prices of manufactured goods at the factory gate fell by just 0.1 per cent last month, bringing the annual rate down to 5.6 per cent last month, after 5.9 per cent in July.

As the economy is still weak, this is expected to allow the government to cut base rates without risking an inflationary upsurge as the economy returns to trend growth levels in the second half of next year.

The output prices index which excludes volatile food, drink and tobacco, and is regarded as the most accurate measure of underlying inflation by most economists and the Treasury, also showed a striking fall. It dropped sharply to 4.5 per cent after 5.1 per cent in July, and its lowest rate since August 1983.

As industry surveys and statistical evidence point to continuing falls in inflation, analysts expect Friday's retail prices index to confirm the trend and justify last week's cut in rates.

The authorities, however, are thought to be convinced that a further cut should not be made too soon, and the markets expect one to coincide with the opposition Labour party conference in October.

The annual rate of the RPI is set to fall by a full 1 point to 4.5 per cent on Friday. Last August's rise in oil prices at the start of the Gulf hostilities will have dropped from the index, and mortgage rate reductions to around 12 per cent will have taken effect.

Liberal democrats, Page 8

Japanese market reforms

also calls for greater transparency in the securities industry.

The key proposal for an independent watchdog is highly controversial, since it would weaken the role of the powerful finance ministry. But the finance ministry could exercise great influence since it would probably be the main source of personnel for any new supervisory unit.

Mr Minoru Segawa, the supreme adviser of Nomura Securities, the Japanese broker, died yesterday at the age of 85. Mr Segawa was president from 1969 to 1988.

THE LEX COLUMN

The board maintains its silence

Two successive days of drift in UK share prices reflect economic confusion as much as political jumble. Most of the recent indicators - business confidence, retail sales and yesterday's encouraging output prices - seem to be moving in the right direction.

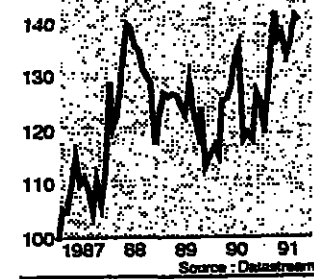
By contrast, with the September reporting season now well under way, there is precious little confirmation from companies that the recovery is being felt where it really matters. Add to this the prospect of more jumbo rights issues and it is easy to see why institutions may be turning cautious. In July (the last month for which figures are available) they put almost twice as much money into gilts as in the first six months of the year combined.

FT-SE Index: 2,630.8 (-22.4)

Delta

Share price relative to the FT-A All-Share Index

150



applauded for the sort of prudence that has been conspicuous by its absence in other boardrooms.

The good news from yesterday's statement is that this year's drastic volume reductions - in some product areas as much as 40 per cent - have at least come to a halt. Costs have been attacked - with 20 per cent of the workforce disappearing in two and a half years - so there is a genuine operational gearing dimension.

The question is how quickly volumes will recover and how far margins will be rebuilt in the light of aggressive pricing from the likes of the privatised electricity companies.

There is a solid core of institutional support for the shares, but with full-year profits unlikely to be much more than double the first six months, the upside looks limited for the moment. Tangible evidence to justify the rating or an inspired acquisition in Europe or the US would help.

Beazer

The extent to which Mr Beazer is working for the banks will doubtless become clearer with publication of the GHB pathfinder prospectus today. Yesterday's statement, though, indicates that the price of a four-year reprieve includes the bulk of proceeds from the sale of the UK housebuilding and other property and construction assets, and tight control over the dividend purse strings.

Few UK investors who backed Beazer in the 1980s are likely to place their faith in the company's obviously rosy view of US infrastructure spending in the 1990s. Their confidence will hardly be bolstered by a reading of the valetudinary profit and loss account. It is no doubt coincidence that the net exceptional items - including a fair value release equivalent to 25 per cent of pre-tax profits - are substantially positive, while the net extraordinary items are heavily negative.

Arjo Wiggins

Arjo Wiggins Appleton's interim results were greeted by a 6 per cent fall in its shares, but that has to be seen against a near 50 per cent out-performance since Wiggins Teape was floated just over a year ago. Given that the shares have been valued on hopes for eventual faster growth from the merged companies, talk of a second half slowdown was slightly unpersuasive. AJA has joined the likes of Rediff & Colman and Burmah Castrol in that the operational benefits of takeover or merger have been postponed or reduced by the recession, leaving the companies reliant on cost-cutting for the moment.

All the same, it is hard to

CABLES
CIRCUIT PROTECTION
ENGINEERING
INDUSTRIAL SERVICES

DELTA

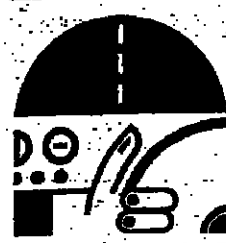
	1991 1st Half	1990 1st Half
	£m	
Turnover	389.6	415.5
Profit before tax	33.1	46.1
Earnings per share	14.3p	18.9p
Interim ordinary dividend	4.2p	4.2p

Copies of the Interim Report for the six months ended 29th June 1991 from which the above is an extract are available from 16th September from the Secretary, Delta plc, 1 Kingsway, London WC2B 6XP. Telephone 071 836 3535

WORLDWIDE WEATHER											
City	Temp	Wind	Cloud	City	Temp	Wind	Cloud	City	Temp	Wind	Cloud
Algeria	23	10	10	London	15	10	10	Madrid	18	10	10
Amsterdam	15	10	10	Lyons	15	10	10	Moscow	18	10	10
Antwerp	15	10	10	Manchester	15	10	10	New York	18	10	10
Birmingham	15	10	10	Paris	15	10	10	Osaka	18	10	10
Bombay	28	10	10	Rome	15	10	10	Seoul	18	10	10
Buenos Aires	28	10	10	St Petersburg	15	10	10	Singapore	28	10	10
Calcutta	28	10	10	Tokyo	18	10	10	Taipei	28	10	10
Cairo	28	10	10	Washington	18	10	10	Yokohama	18	10	10
Cardiff	15	10	10								
Chennai	28	10	10								
Copenhagen	15	10	10								
Dublin	15	10	10								
Edinburgh	15	10	10								
Hong Kong	28	10	10								
Kobe	18	10	10								
Los Angeles	18	10	10								
Lyons	15	10	10								
Manila	28	10	10								
Medan	28	10	10								
Mumbai	28	10	10								
Nairobi	28	10	10								
Rangoon	28	10	10								
San Francisco	18	10	10								
Singapore	28	10	10								
Sourabaya	28	10	10								
Taipei	28	10	10								
Tokyo	18	10	10								
Yokohama	18	10	10								

WORLD CAR INDUSTRY

Wednesday September 11 1991



After stumbling in 1991, world car sales are forecast to recover in 1992, but producers and their

suppliers face unprecedented challenges through the 1990s.

Kevin Done looks at growing trade conflicts as Japan consolidates its position in the US and Europe

Roads ahead look rough

CAR MAKERS in North America, Europe and Japan are operating in an increasingly harsh financial climate. They face heavy losses particularly in the US, where they are assailed by fierce competition and recession.

In Europe the pattern of demand is precariously balanced. Several volume markets led by the UK, Spain and France, have been scored deeply by plunging sales. In stark contrast, record demand in Germany fuelled by unification, has created an unprecedented order backlog, with which car makers have been unable to keep pace. However, the German industry is warning that demand can hardly continue much longer at such overheated levels.

Sales have weakened in Japan after several years of buoyant growth and the profits of some leading Japanese car makers are slipping, although they have still to confront problems on the scale of their American and European rivals. The US big three, General Motors, Ford and Chrysler, were all deep in loss in the first half of the year.

After stumbling in 1991, world car sales are forecast to stage a recovery in 1992, but

car producers and their suppliers still face unprecedented and expensive challenges through the 1990s.

■ Environmental regulations are being toughened with costly demands for still-lower exhaust emissions, while regulations governing improved fuel economy and the recycling of old cars appear unavoidable.

■ Recent regulatory developments in the US virtually ensure the electric car will play an increasingly important role on the roads of North America, and probably the world, before the decade's end.

Twelve US states are now considering following California into adopting stringent clean air legislation, part of which would require "zero emission vehicles" (ZEVs) to form a small but increasing proportion of car makers' total sales from the late 1990s.

■ The most dynamic long-term growth in car sales is forecast for markets where many of today's leading car makers are barely represented - in eastern Europe and in Asia (excluding Japan). The opening up of such markets is happening against a background of considerable political and economic uncertainty, heightening the investment risks.

■ Investigations in Europe of car makers' pricing policies in different markets is threatening to undermine the industry's long-standing selective distribution system and could lead to a revolution in the 1990s in the way cars are related.

■ The pace of new model development led by the Japanese appears to be remorseless. As model life cycles are reduced the battle by European and US makers to match the leading "lean" producers is intensifying. The gap in productivity, efficiency and quality between the world's leading car makers remains alarming, however, as the battle takes on a global dimension.

■ The focus of Japanese competition is moving to Europe, where the spectre of overcapacity, already a reality in North America, looms as Japanese car makers establish their first wave of transplant (local assembly plant) facilities.

The inexorable rise of the Japanese car makers in North America, and in Europe is again fuelling trade conflicts as protectionist pressures grow, particularly in the US.

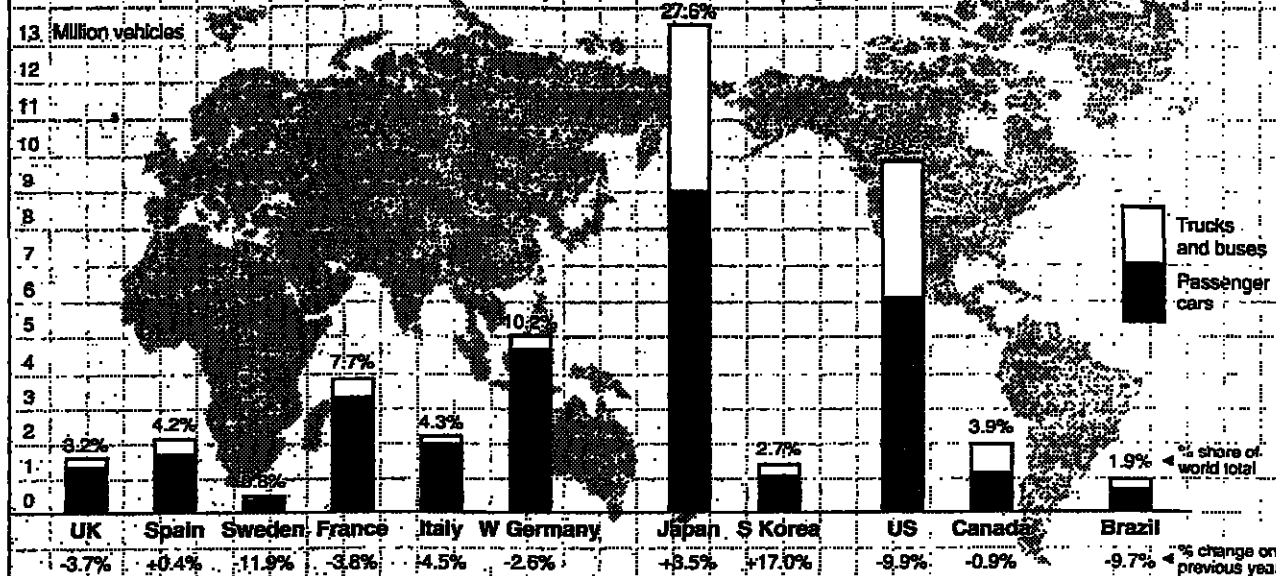
The big three US car makers have broken with tradition by joining forces to lobby the US government about the woes being suffered by the domestic car industry.

Earlier this year Mr Robert Stempel, chairman of General Motors, Mr Harold Posing, chairman of Ford, and Mr Lee Iacocca, chairman of Chrysler, made a joint lobbying visit to Washington for the first time in nearly a decade. In a letter to President George Bush, Mr Iacocca claimed the domestic US car industry was "confronting a serious problem that threatens our survival".

Apparently to little avail, the US car producers have sought a "temporary market share standoff" for Japanese car makers in the US, where their share has now reached around 30 per cent. Mr Iacocca has voiced the concern that the Japanese share in the US could reach "40 per cent or more unless they exercise some kind of restraint".

"At a Japanese share of 40 per cent in a depressed industry Chrysler is gone and Ford could be mortally wounded from a competitive stand-

WORLD MOTOR VEHICLE PRODUCTION, 1990



Can the new VW Golf remain Europe's best-seller...



...in competition with the new Opel/Vauxhall Astra?

point," said Mr Iacocca. "Even GM is at risk unless and until we decide as a nation that a domestic auto industry is a strategically important industry and should not be allowed to fall victim to Japan's industrial strategy of targeting key industries."

The big three have inflamed the debate by filing dumping charges against Japanese minivan imports into the US, and similar charges could follow against Japanese luxury cars.

In Europe, Japan and the European Community have recently ended their prolonged wrangling over trade in cars in

the single European market after 1992, but scepticism remains on how the agreement reached at the end of July will work in practice, and whether the market will in fact be fully liberalised after 1993.

Interpretations of the deal among EC member states are already far apart with the UK insisting that it sets absolutely no limit on the build-up of Japanese assembly capacity in Europe, while protectionist voices in France and Italy claim privately that safeguards have been agreed.

A process of six monthly monitoring of Japanese auto

exports to the EC, beginning in 1993, has been accepted by Brussels and Tokyo. The monitoring is to be conducted throughout the planned seven-year transition to a liberalised market. It is likely to provide fertile ground for repetition of the protectionist debate, as the perception grows of the damage being inflicted on the European motor industry by increasing Japanese sales and the expanding Japanese share of the European market.

While the 1980s was the decade in which the Japanese car makers concentrated on building their production pres-

ence in North America, the 1990s is the decade in which they are switching their attention to Europe.

Nissan has been producing cars in the UK since 1986. Volumes were modest at first, but this year output should reach 120,000 cars and will grow to 220,000 in 1992/93. Next year production begins at Toyota and Honda's first European car assembly plants - both located in the UK, which Mr Jacques Calvet, the protectionist chairman of Peugeot of France, has variously called "a Japanese aircraft carrier off the coast of Europe" and "Japan's fifth

largest island". Honda also owns 20 per cent of Rover, the UK car maker.

Late last month Mitsubishi Motors finalised a deal with Volvo of Sweden and the Dutch state, to create a joint venture in the Netherlands with the aim of producing 200,000 cars a year in the second half of the 1990s. Suzuki is established in Spain and is planning to assemble cars in Hungary, which leaves only Mazda of the leading Japanese car makers still to arrange its entry into manufacturing in Europe.

As a harbinger of another line of attack Honda and Mitsubishi Motors have started this year to ship cars to Europe from assembly plants established in the US in the 1980s.

Japanese car makers have around 11.6 per cent of the total western European market, but what they can achieve in unprotected European markets without a domestic producer is already evident. While they captured a 5.1 per cent share of the "restricted" European markets last year, they controlled more than 30 per cent of the "open markets".

With a disturbing competitive advantage in manufacturing productivity, the effectiveness of new model development and the speed and variety of new model offerings they pose a formidable challenge.

IN THIS SURVEY

United Kingdom: Japanese march in; Germany: a timely impetus Page 2

World forecast: 3.3 per cent decline in new car sales Page 3

France: breathing space for makers; Italy: Fiat's share drops Page 4

Japan in Europe: set for rise in production Page 6

Eastern Europe: potential new market Page 7

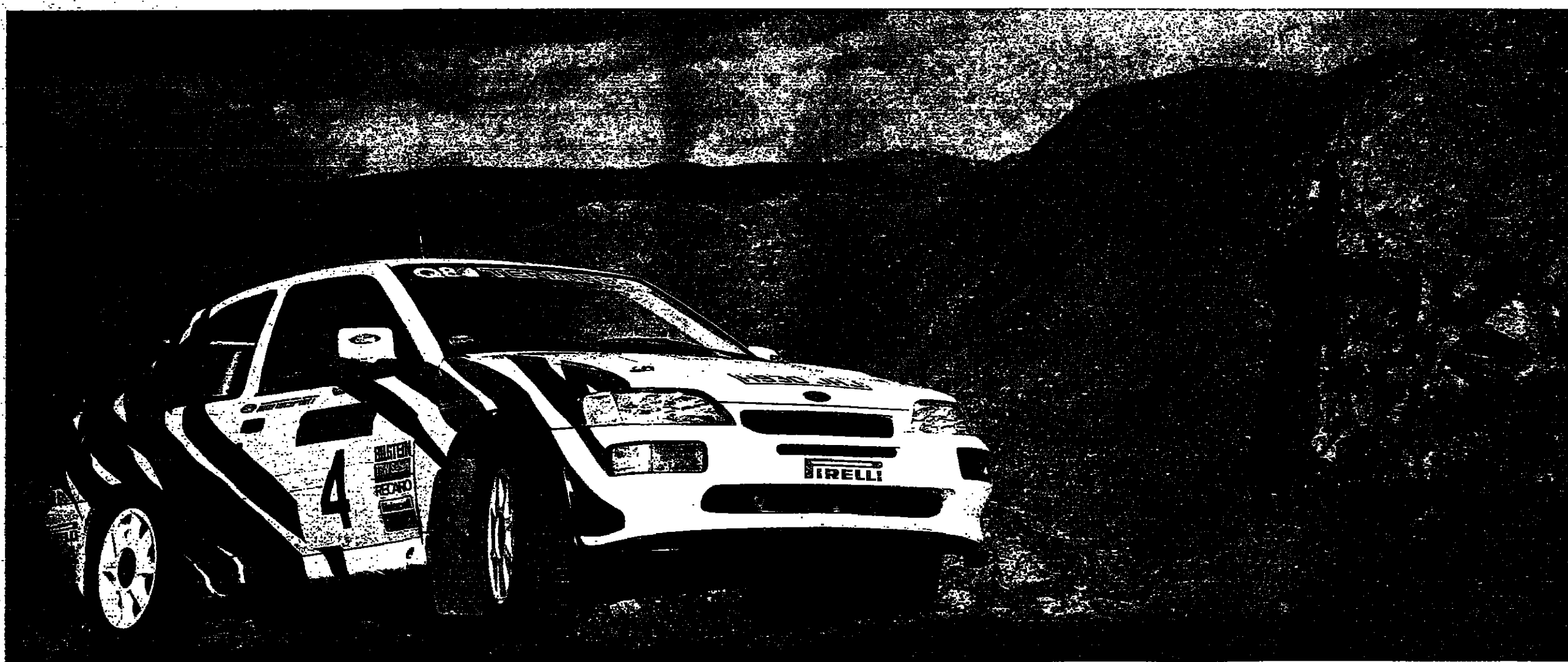
Japan: new designs and technology Page 9

United States: signs of a slow recovery Page 10

South Korea: back on track; Australia: missed opportunities Page 11

Editorial Production: Roy Terry

One race. Four firsts.



The striped beast you see above is the new turbo-charged 300bhp Escort RS Cosworth.

It's got a headstart on the competition.

Firstly, it won the gruelling Spanish Talavera Rally on its first time out. Secondly, it's the first car to employ 'total' body aerodynamics.

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WORLD CAR INDUSTRY 2

Kevin Done looks at UK prospects

Japanese march in to expand capacity

THE 1990s are supposed to be the decade of opportunity for the motor industry in Britain.

More car assembly capacity is under construction than anywhere else in Europe, and by the mid-1990s output is forecast to be more than double the crisis level of the early 1980s. As the Japanese carmakers march in, component suppliers that have previously shunned manufacturing in the UK are following in their wake.

In the short term, however, the industry could be forgiven for thinking that it was slipping back into the dark days of the late 1970s and early 1980s. The decade has begun with the steepest slide into recession since the war.

After five successive record years from 1985 to 1989, UK new car sales have fallen ominously. Registrations last year were down by 12.7 per cent – admittedly from a record level – and sales have plunged by a further 25 per cent in the first seven months this year, a period in which registrations were 33 per cent lower than two years ago. UK producers have forecast a fall in new car sales to around 1.55m this year from 2m in 1989 and a record 2.3m in 1989.

The UK motor trade and industry is facing a further 400,000 job losses by next summer, bringing the total to 68,500 since mid-1989, according to the Society of Motor Manufacturers and Traders, the UK motor industry trade association. At the same time, the Retail Motor Industry Federation believes that 800 franchised dealers will have been forced out of business by mid-1992 as a result of the decline in the car market.

Among UK car makers Jaguar, the luxury car producer taken over by Ford of the US for £1.6bn at the end of 1989, has been one of the hardest hit, as it has suffered the impact of the recession in both the UK and in the US, its two most important markets worldwide.

It is being forced to make severe cuts in its workforce and job losses in the second half of this year mean that Jaguar will have cut its workforce by 30 per cent in 12 months to less than 8,500. Jaguar output is expected to fall by 40 per cent to less than 25,000 this year, the lowest level since 1982 and less than half the peak level of 51,939 reached in 1988. Sales worldwide plunged by 42.4 per cent in the first seven months to 14,806.

A £56m loss at Jaguar, coupled with the financing costs for the very expensive takeover, helped to push Ford of Britain, now the Jaguar parent company, into a £274m pre-tax loss last year, compared with a pre-tax profit of £483m in 1989, the first loss suffered by Ford in Britain since 1971.

Ford is cutting its UK workforce and other carmakers, including Rover, Peugeot-Talbot and Rolls-Royce Motor Cars, are also shedding labour in the face of the severe downturn in demand.

Surprisingly, car output in the first seven months of 1991 at 796,434 was actually 7 per cent higher than in the corresponding period last year, although it was still 2 per cent below the level of two years ago. UK car production has been supported by the unexpectedly strong growth of sales in export markets, although the SMMT has warned recently that the rate of growth in exports will slow significantly in the final months of the year.

Ford, Rover, General Motors (Vauxhall) and Nissan have all sharply increased exports this year, partly in response to the big jump in new car demand in Germany. Production of cars for export in the first seven months rose by 108.5 per cent to 373,442 from 178,255 a year ago, while output for the domestic market fell by 25.3 per cent to 422,992.

Production at Nissan's plant at Sunderland in north-east England, the first Japanese car assembly operation in Europe, which began at low volume in 1986, is now rising quickly and is expected to reach 120,000 compared with 76,000 in 1990.

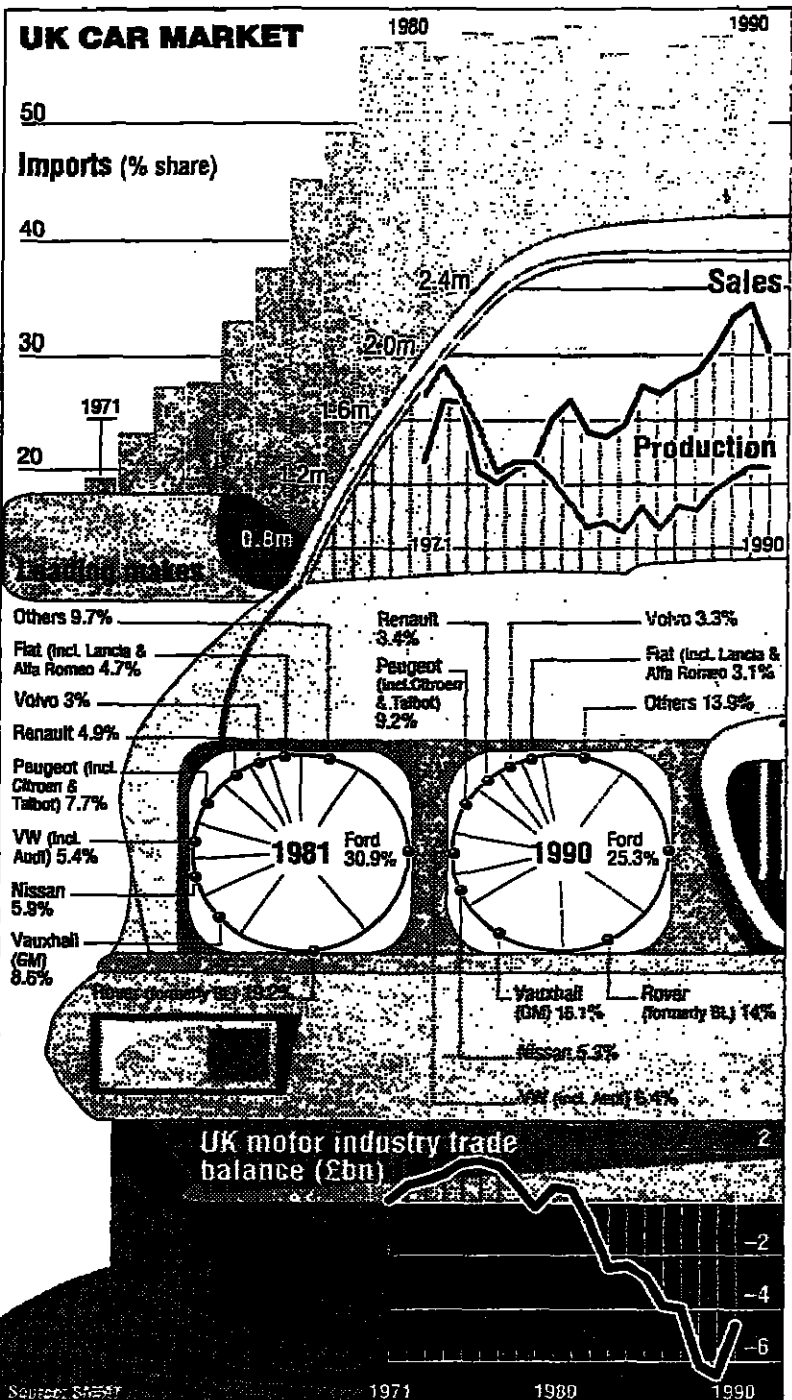
A further boost will be received next year when Nissan begins output of a second car range at the plant and the full capacity of 220,000 cars a year could be reached in 1993.

The export programmes at Vauxhall (the UK subsidiary of General Motors) and Ford, which stem from changes in sourcing policy by GM and Ford's European operations, have helped to cushion assembly plants at Luton and Ellesmere Port (Vauxhall) and Dagenham (Ford) from the impact of the recession.

One benefit from the recession has been the unexpectedly rapid improvement in the UK motor industry trade balance, which has languished in deficit for most of the 1980s. In the first six months the deficit was reduced by 79 per cent to only £517m from £2,997m a year ago. The value of UK motor industry exports rose by 18 per cent to £5,474m, while the value of imports fell by 20 per cent to £5,001m.

The improvement has been driven by the recession, which has sharply depressed imports of new cars and commercial vehicles, and by the marked improvement in exports.

In spite of the retrenchment brought on by recession, the accent through the 1990s in the UK car and components sectors is still expected to be firmly on expansion with optimistic forecasts suggesting a leap in UK car assembly



capacity from 1.7m in 1989 to 2.7m-2.8m by the end of the decade.

The sector's prospects are being transformed by the wave of inward investment by Japanese car makers into the UK. It appears certain that by the second half of the 1990s Japanese carmakers will account directly for around a third of UK production of some 2m units a year, helped by total planned investments of more than £1.5bn that have already been announced.

Nissan will build more than 200,000 cars a year at its £700m Sunderland

plant by 1992-93. Nissan is also investing in UK R&D facilities.

Toyota is committed to building 100,000 cars a year by late 1995, rising to 200,000 cars a year by 1997-98 at Burnaston, near Derby. It is investing £840m in car assembly and engine plants.

Honda is committed to building 100,000 cars a year by 1994 at its £350m Swindon assembly and engine plant. At the same time Rover is producing up to 40,000 Honda Concertos a year at its Longbridge Birmingham plant. Honda holds a 20 per cent equity stake in Rover's vehicle operations.

GERMANY

A powerful impetus

THE ADDITION of the car-hungry east German market has given west Germany's motor industry a powerful and timely impetus at a time when sales in other countries are mostly slowing down.

Not only has German unification led to higher sales of western cars in the east, but it has also boosted western Germany's second-hand car market and thus helped new car sales. With used vehicle prices showing increases of up to 30 per cent as a result of demand from the east, the temptation for west Germans to sell their old models and buy new ones has been immense.

Without the powerful impulse from Germany's five new eastern states, in two of which modern car plants are being built by Volkswagen and Opel, the car industry would be much less buoyant.

Since a high proportion of the western German car industry's sales go to foreign markets, the steep deterioration in export business is a cause for concern. In the first seven months of 1991, car exports slumped by 25 per cent to 1.24m units. Total output, however, was up by 4 per cent to nearly 2.5m cars as the domestic market kept on growing.

Sales also spurred in this period. Some of the domestic sales improvement in July was caused by a concentration of buying just before the ending of tax concessions on purchases of cars using lead-free petrol. New car registrations in western Germany shot up by 33 per cent in January-July to 2.45m cars; in July, the rise was 64 per cent over the same month last year and 26 per cent up on June 1991.

The fervent hope among car industry executives is that by the time domestic growth tails off, as it inevitably must, foreign markets will have picked up. In Europe, says James Capel, the UK stockbroker, "the phenomenal strength of the German market is at the moment almost exactly compensating for the weakness of other markets, and all producers are attempting to increase their sales into Germany to take advantage of the boom".

For the full year, James Capel expects car sales to show an increase of 20 per cent to 3.93m units, equivalent to 30 per cent of the total western

European market, against 24.5 per cent in 1990. But the pace will slow in the second half as a result of consumer tax rises (including petrol) to help pay for unity, rising unemployment in eastern Germany, and the fact that demand was already high in the second half of last year. It expects a rise of 18 per cent in the third quarter and a 5 per cent decline in the fourth quarter.

Next year, Capel reckons the German market will drop by about 7 per cent. For the car companies, the domestic sales bonanza could not have come at a better time. It has enabled them to offset the effect of slowing sales elsewhere, particularly in the UK and Spain and in the US. But the volume producers like VW and Opel (part of General Motors of the US) have been unable to produce enough cars to meet total German demand.

Thus importers have also benefited from rising sales in

Unification has increased sales of cars in the east

the enlarged market. Last year, says the German motor industry association (VDA), imports accounted for nearly a third of the domestic market, with new registrations of French cars showing a rise of 20 per cent and the Japanese adding 11 per cent. If the cars made by German producers abroad – as in Spain or Belgium – are included, the import share rises to 38 per cent.

Because west Germany has traditionally been an open market, the import share has tended to be higher than in neighbouring European markets, with the Japanese establishing a strong foothold. But pressures from outside are now increasing and the German producers are well aware that they will be forced to compete even more effectively for the rest of the 1990s, especially against Japan.

After 1992, the EC will be opened up more widely to outside competition, though not all at once. The Japanese will obviously make increasing use of this opportunity, having already begun to sell their new luxury models on the European market in addition to

their constantly evolving family and sports car ranges. With German labour costs higher than in Japan and most European countries, and working hours shorter, the going will become rougher, warns the VDA.

Thus the German advantages of high quality, reliability and performance will become eroded. Car and parts producers have complained bitterly about the pay rises of around 7 per cent agreed in the engineering industry this year. Companies are buying an increasing volume of components in lower-cost countries abroad, or shifting output of some products – as in the case of Robert Bosch, the components maker – overseas where output is cheaper.

Germany's two big luxury car makers, Mercedes-Benz and BMW, are well aware that the Japanese have not been idle in their market sectors and that they will have to strain to the utmost to keep profits at levels high enough to finance the high development costs of new cars. Mercedes recently brought out its costly S-class executive model at the top of the range, and is charging a higher price for the car. But all the range will come under increasing pressure.

BMW has just produced the latest generation of its successful 3-series at the lower end of its range. Demand has been high and the waiting lists are long. But the company is concerned that if Japanese rivals pitch the prices of their new models too low, this will cut into BMW's profit margins, these depend on the company's ability to offer a variety of style and equipment options within its basic model range, for which it is able to charge premium prices.

With nearly 800,000 employees, the German motor industry plays a vital role in the German economy. As the VDA emphasises, the key to maintaining competitiveness lies in the cost structure. So far, the German companies have coped with their high costs, not least by producing some highly desirable cars and keeping their performance and environmental standards high. The pressure is on them to continue doing just that.

Andrew Fisher



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WORLD CAR INDUSTRY 3

Worldwide new car sales are expected to decline by 3.3 per cent

Prepare for rising demand in less developed countries

WORLDWIDE new car sales are expected to decline by 3.3 per cent this year to 34.4m from 35.8m in 1990, the sharp downturn since the second oil shock caused sales to collapse in 1980.

According to the world automotive forecast report by DRI/McGraw Hill, new car demand in the previously strong markets of western Europe and Japan will drop by 2.2 and 3.2 per cent respectively, while new car sales in North America are likely to fall for the third successive year, this time by 7 per cent.

DRI suggests the depression in the world industry is likely to lift towards the end of 1991, however, as the rapid resolution of the Gulf crisis leads to a gradual recovery in business and consumer confidence.

It forecasts global car sales will grow by almost 5 per cent in 1992 with further steady growth averaging 3.3 per cent a year from 1993 to 1995.

The downturn in western Europe, which has already had a severe impact on the profitability of several leading European car makers, has been softened by the strength of car sales in Germany in the wake of re-unification.

In 1991 car registrations in former East Germany are included in the western European figures for the first time and this has a distorting effect on the market.

Without sales in eastern Germany, DRI suggests new car registrations in western Europe would be 4.3 per cent lower this year than in 1990. Excluding Germany, western European sales are likely to be around 8 per cent lower this year.

According to the DRI forecast, the surge in new car sales in Germany will weaken significantly in the second half of the year, and sales in western Germany are forecast to fall by around 6 per cent in 1992 before recovering in 1993-95.

After the "disastrous" decline in UK new car sales in 1990 and 1991, with short-term prospects having weakened since the Budget, DRI suggests that sales could recover to around 1.5m next year in what will probably be an election year. The 1992 total would still be the second lowest since 1987, however.

DRI says that the recovery in the UK will be slow with the return to a 2.2m market not expected before 1994 at the earliest.

South Korea will remain one

WORLD CAR SALES FORECAST (000s)*					
	1989	1990	1991	1992	1995
WORLD TOTAL	35,277	35,615	34,428	36,101	39,835
Germany**	2,832	3,041	3,583	3,422	3,587
Italy	2,362	2,348	2,234	2,284	2,350
UK	2,301	2,009	1,700	1,910	2,252
France	2,274	2,309	2,131	2,377	2,382
Spain	1,124	882	895	983	1,337
EC total	12,281	12,154	11,925	12,429	13,563
Western Europe total	13,415	13,197	12,961	13,442	14,730
Eastern bloc total	2,278	2,220	2,046	1,937	2,353
US	9,587	9,483	8,704	9,430	10,103
North America total	10,855	10,389	9,844	10,488	11,230
Japan	4,404	5,103	4,941	5,056	5,497
South Korea	500	604	675	734	947

WORLD CAR PRODUCTION FORECAST (000s)*					
	1989	1990	1991	1992	1995
WORLD TOTAL	35,628	35,855	34,622	36,341	40,080
Germany**	4,584	4,651	4,821	4,683	5,007
France	3,409	3,255	3,089	3,305	3,814
UK	2,258	1,936	1,776	1,970	2,304
Italy	1,827	1,875	1,776	1,807	1,958
Spain	1,539	1,679	1,593	1,588	1,856
EC total	13,316	13,238	12,780	13,199	14,713
Western Europe total	13,701	13,574	13,141	13,604	15,184
Eastern bloc total	2,465	2,404	2,246	2,285	2,735
US	8,587	8,298	7,622	8,478	9,035
North America total	7,773	7,368	7,023	7,572	7,981
Japan	9,052	9,948	9,577	9,946	10,458
South Korea	860	920	1,031	1,181	1,604

*1989-90 actual, 1991-95 forecast. **From 1991 Germany total includes East German states. Source: DRI World Automotive Forecast Report

of the world's fastest growing new car markets, having more than doubled in volume since 1987. The market is forecast to reach a new peak of 675,000 this year.

DRI suggests that, notwithstanding the impact of higher automobile related taxes, South Korea will achieve average growth of 9.4 per cent a year and will be close to being a million unit car market by 1995.

The depression in the industry is likely to lift at the end of 1991

In spite of the present dip in worldwide vehicle demand, in a longer perspective sales and production are still set for strong growth according to the World Vehicle Market Strategic Review and Forecast Data Book*, an ambitious study published last month by Euromotor Reports. It forecasts that worldwide motor vehicle sales will jump by more than 50 per cent in the next 20 years to reach 74.7m in 2010 compared with the 49.3m vehicles sold last year.

According to the report, nearly a third of the growth or 8m units would be accounted for by the net increase in sales in the Asian region, excluding

Japan. Asian vehicle sales will approach 12m units in 2010, an increase of almost 200 per cent from 1990 levels.

The most remarkable growth rates are forecast for South Korea, where annual vehicle sales are forecast to rise to 3.4m in 2010 from 977,000 last year. The study says that sales in South Korea will accelerate at such a rate that the national vehicle fleet will jump from 3.2m in 1990 to 34.5m in 2010.

The next most important Asian market will be China, where sales in 2010 are forecast to total 2.6m, a 243 per cent increase from 1990. As in South Korea, these sales will chiefly be met by domestically produced vehicles, creating "immense" demands for vehicle design and tooling services, claims the Euromotor Report.

Strong growth is also forecast in eastern Europe where annual vehicle sales volumes are expected to show an increase of 4.3m units in the next 20 years compared with the rise of 4m in western Europe. With vehicle sales rising from 3.8m units in 1990 to 8.1m in 2010, the eastern European region is set to be a very important motor vehicle market. The study forecasts sales in western Europe in the same period climbing from 14.9m in 1990 to 18.9m in 2010.

Hitherto, motorisation has been a phenomenon of the western world. Last year western markets accounted for 79 per cent of all vehicle sales and 76 per cent of the world vehicle fleet for only 15 per cent of the world population, says the study.

It forecasts that the less developed countries will gain massively in importance as vehicle markets grow in the next 20 years.

The outlook for 2010 is for more than a third of the world's vehicle sales (35.5 per cent) to be made in the less developed countries, more than triple the share they had in 1990.

The report says that sales rates of vehicles in the less developed countries are lagging those in the more developed countries by around 35 years. The more developed countries absorbed 13m vehicles in 1990, a demand level that will be reached in the less developed countries in 1995.

The report warns western car makers to maintain and build their strategic positions in the less developed countries as "by far the majority of the rising demand in the less developed nations will be met by local assembly and/or manufacture".

In the more developed countries, car sales in the next 20 years are forecast to increase by 40 per cent and commercial vehicle sales by 62 per cent.

The study warns that the numbers of vehicles needing to be scrapped in 2010 will be "immense on a global basis".

"Underlying the worldwide sales in 2010 of almost 75m cars and commercial vehicles will be the scrapping of some 65m vehicles. This is double the number scrapped as recently as 1985 and a 70 per cent increase from the more than 32m vehicles that went to auto graveyards in 1990.

The forecast scrap rate only 20 years from now - 220,000 vehicles every working day - has immense implications for the global infrastructure that deals with the recycling of vehicles and their components and materials."

1 World Automotive Forecast Report, DRI Europe, Wimbledon Bridge House, 1 Hartfield Road, Wimbledon, London SW19 5UL.
2 The World Vehicle Market Strategic Review and Forecast Data Book, Report no.008, Euromotor Reports Ltd, 105/106 New Bond Street, London, W1T 1LS. Price £285.

Kevin Done

EUROPE is becoming the main battleground in the world automotive industry in the 1990s with Japanese car makers set to increase rapidly their market share with the build-up of local production.

The agreement by the European Commission and Japan at the end of July on the issue of Japanese car sales in Europe, appears effectively to have frozen the level of direct exports of cars and light commercial vehicles from Japan to the EC.

The agreement, reached only after years of negotiations among EC member states themselves as well as between Brussels and Tokyo, suggests a level of direct imports from Japan in 1999 of 1.23m vehicles (cars and light commercial vehicles up to five tonnes) compared with 1.24m in 1989.

The way appears to have been left open, however, for Japanese car makers to build up significantly the volume of vehicles assembled at so-called transplants, Japanese plants in Europe, with no restrictions being placed either on Japanese investment or on the circulation of European-built Japanese vehicles in the Community. Japanese vehicle makers also appear to be free to export cars from the US to Europe outside any ceiling.

When the deal was announced, Brussels made clear it had estimated output of Japanese cars in Europe could rise to 1.2m by 1999. Already the interpretations of the agreement have begun to differ greatly, however, with London insisting no limit has been set on the level of transplant production, while French car makers appear to consider the 1.2m units as a ceiling.

The Economist Intelligence Unit forecast recently that Japanese vehicle manufacturers could produce more than 1.8m vehicles a year in Europe by 1999, including cars and light commercial vehicles, compared with 557,000 in 1990.

Under the deal between the European Commission and the Japanese Ministry of International Trade and Industry, Japan will monitor exports to the EC in accordance with a forecast level of exports in 1989 of 1.23m, based on an assumed level of demand in the EC of 15.1m (cars and light commercial vehicles) in that year.

Most analysts consider sales will easily exceed this level by 2000, however, as the EC forecast suggests only a minimal growth of 0.5 per cent a year from the 14.94m vehicles (cars and light commercial vehicles) achieved in 1989.

Included in the overall export figure of 1.23m are sub-cellarings for exports to the five EC states - France (150,000), Italy (158,000), Spain (79,000), Portugal (23,000) and the UK (190,000) - which now impose national curbs on Japanese car imports.

The five EC states have

The European road is bumpy

Battleground of the industry

WEST EUROPEAN NEW CAR REGISTRATIONS* January-June 1991

	Volume (Units)	Volume Change (%) Jan-Jun 91	Share (%) Jan-Jun 91	Share (%) Jan-Jun 90
TOTAL MARKET*	7,355,000	+1.7	100.0	100.0
MANUFACTURERS:				
Volkswagen (inc Audi & SEAT)	1,217,000	+10.7	16.5	15.2
Fiat (inc Lancia, Alfa Romeo, Ferrari, Innocenti, Maserati)	979,000	-9.7	13.3	15.0
General Motors (Opel/Vauxhall, USF & Saab)	934,000	+9.1	12.7	11.8
Opel/Vauxhall	899,000	+10.0	12.2	11.3
USF & Saab	27,000	-18.3	0.4	0.4
Ford (Europe, USF & Jaguar)	886,000	+7.0	12.1	11.8
Ford Europe	886,000	+7.6	12.0	11.4
Jaguar	7,000	-35.4	0.1	0.1
Peugeot (inc Citroën)	840,000	-10.7	11.4	12.9
Renault	710,000	-1.5	9.7	10.0
Mercedes-Benz	246,000	+12.1	3.4	3.1
Nissan	235,000	+17.3	3.2	2.8
BMW	205,000	+3.7	2.8	2.7
Toyota	189,000	+0.5	2.5	2.6
Subaru	180,000	-12.1	2.4	2.8
Mazda	156,000	+8.2	2.1	2.0
Volvoford	111,000	-18.4	1.5	1.9
Mitsubishi	105,000	+16.5	1.4	1.2
Honda	87,000	+8.0	1.2	1.1
Other Japanese	886,000	+10.7	12.2	11.2
MARKETS:				
Germany*	2,368,000	+50.7	32.2	21.7
Italy	1,327,000	-2.7	18.0	18.8
France	991,000	-18.6	13.5	16.4
United Kingdom	802,000	-24.8	10.9	14.7
Spain	454,000	-16.4	6.2	7.5

*Includes eastern Germany in 1991; 8 cars reported from US and sold in western Europe. - Old holds 50 per cent and management control of Saab Automobiles; 17 holds a 50 per cent stake in Rover vehicle operations; 11 Renault and Volvo are listed through minority shareholdings. Source: Industry estimates

promised to end their national restrictions by the end of 1992, by when the EC will also have introduced a single-type approval for cars, thereby greatly simplifying the engineering of cars for sale in Europe by allowing common specification standards.

From 1993 until the end of the century it will be up to the Japanese to control the flow of their direct car exports, following consultations every six months with the EC. The aim of the deal is that the EC car market should be fully liberalised from the end of the decade.

Last year, Japanese car registrations in western Europe increased by 5.6 per cent to 1.54m in a total market of 13.2m representing a market share of 11.7 per cent. In the EC the market share was 10 per cent compared with 30 per cent in the Efta countries.

Even before the full Japanese assault on the European market, several of the traditional European producers have found themselves on a bumpy road into the 1990s.

For half a decade the European car industry had enjoyed

five successive years of record car sales in western Europe up to the end of 1989. In the past two years sales patterns have begun to diverge sharply in different European markets, however, as demand in several key volume countries such as the UK, France and Spain has nose-dived, while sales in Germany have surged to a record.

While many German car plants are working at full capacity the industry elsewhere has shed thousands of jobs. The profits of some car producers in Europe have plunged, while others have collapsed into loss, in the face of severe sales problems.

The impact of falling demand on car makers has been uneven. With several of Europe's car producers still over-dependent on domestic national markets, some have inevitably been hit hard, where these markets are in recession.

In the first seven months of the year new car sales in western Europe at 8.65m were 4 per cent higher than a year ago with the high level of demand in Germany masking the recession in several other leading European markets.

Excluding Germany, new car sales in western Europe in the first seven months were 10.1 per cent lower at 5.78m.

Germany accounts for one in every three new cars sold in western Europe. In the first seven months this year sales in Germany reached an estimated 2.87m, a 53.8 per cent increase from the 1.87m in the same period a year ago, largely in western Germany. Western car makers began to have full access to the eastern German market from July last year in the wake of currency union.

New car sales in the first six months fell by 24.8 per cent in the UK, 16.6 per cent in France, 16.4 per cent in Spain, 26.7 per cent in Sweden and 38.5 per cent in Finland, the market hit hardest by recession.

Among the big six volume car makers in Europe the strongest performances are by the Volkswagen group, which includes Audi and SEAT, General Motors (Opel/Vauxhall) and Ford, which are the three leading players in Germany.

The Volkswagen group increased its volume sales in the first seven months by an estimated 12.7 per cent allowing it to consolidate its position as the European market leader with a share of 16.7 per cent compared with 15.4 per cent a year ago. The challenge from the Fiat group, by Fiat (which includes Alfa Romeo and Lancia), the main pretender in recent years to VW's European crown, has faded.

Fiat and the Peugeot group of France have lost ground this year, and Fiat in particular has come under heavy attack in its domestic market, mostly from Ford, Fiat, Renault, Peugeot and Ford have all been forced to resort to idling assembly plants to reduce production during the last 12 months.

On the financial front Renault, the French state-owned car maker in which Volvo of Sweden has taken a 30 per cent stake as part of the two companies' strategic alliance, suffered an 87 per cent drop in net income last year to only FF1.2bn (\$302m) from FF9.3bn in 1989. In the first half of 1991 it suffered a 65.4 per cent fall in pre-tax profits to only FF7962m from FF2.776bn in the corresponding period a year ago.

The car operations of its Swedish partner, Volvo, also remained in loss in the first half of 1991.

Among the big six volume car makers in Europe Ford also suffered a harsh financial setback in 1990 with its second worst result in 10 years. The net profits of its European operations fell last year by 79.6 per cent to only \$263m from \$1.28bn in 1989 and a record \$1.56bn in 1988. The net profit of Ford's European automotive operations alone fell by 87.9 per cent to only \$145m from \$1.19bn a year earlier.

Kevin Done

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WORLD CAR INDUSTRY 4

EC agreement on Japanese competition buys breathing space for French manufacturers

Considerable weaknesses exposed

LESS THAN two years ago French car makers looked fit and healthy, with strong sales and bright prospects in their home markets and abroad. Since then, their considerable weaknesses, including high fixed costs and heavy dependence on a now nervous home market, have been exposed.

In the agreement hammered out with the European Commission in July, state-controlled Renault and PSA, privately-owned maker of Peugeot and Citroën brands, may have bought themselves some breathing space before the Japanese manufacturers are allowed virtually unlimited competition at the end of 1999. But their task of restructuring and shaping up for the free market is likely to be difficult and may get harder before it gets any easier. Some analysts fear they will never make the grade.

One Paris broker, looking towards the end of the century, forecasts that the European car market will grow at an average of 1.5 per cent for the rest of the decade.

If the Japanese are allowed to take a 16-17 per cent share of the total market, a figure already exceeded in some territories, less than half of the growth will go to European manufacturers. On an individual country analysis the prospects look even worse for the French producers.

The same broker's best case scenario in a free French market is that Japanese manufac-

turers will achieve only a 7 per cent market share, compared with the current 3 per cent official quota.

His worst case scenario is that Japanese cars will account for 11 per cent of new registrations. As much the largest suppliers to their home market and heavily dependent on it, Renault and PSA are the most likely to lose out. For PSA its market share could drop from 35 to 31 per cent and for Renault a fall from 28 to 26 per cent is quite possible.

When Renault and PSA's foreign sales potentials are taken into consideration, the picture is even worse. Italy, Germany and Spain are currently their

The task of restructuring and shaping up for the free market is likely to be difficult

best export markets. With the exception of Germany, they are also the next most protected and therefore most susceptible to Japanese imports after liberalisation.

That gloomy summary takes no account of the reactions of



Citroën ZX reflex: new lower-medium competitor

Ford and Opel, whose American parent companies, after being battered in the US, will be loath to let the red tide wash over them a second time in Europe.

Nor does it consider the effect of Japanese manufacturing in the US (from where under Gatt rules the Japanese are already free to export to Europe) or Japanese satellite plants nearer home in the UK, Belgium and Spain.

Small wonder, then, that the two French manufacturers lobbied hard to keep the restrictions on the Japanese in place for as long as possible. Small wonder, too, that Mrs Edith Cresson, the new prime minis-

ter, whose mission seems to be both controversial and patriotic, supported them in her bull-headed way with vitriolic attacks on the Japanese.

Nor was it surprising that, having secured what was probably the best proposal the French industry could have reasonably hoped for, Mrs Cresson was pragmatically willing to clutch the Japanese nettle and suggest that France would indeed be a good site for a future satellite factory.

Meanwhile, forecourt sales this year have been tough. France was late into the recession but now unemployment is rising steadily.

Consumers have unsurprisingly cut purchases of new cars. Although company cars have been rising as a proportion of the market for the past two years, from roughly 19 per cent in 1988 to 23 per cent in 1990, there is not yet the same fleet support for the market as in the UK. The manufacturers, still largely reliant on private purchasers, have been trying all the traditional means of sales support possible, save massive price discounting.

Already ticked off by Mr Pierre Bérégovoy, the finance minister, for increasing their prices above the inflation rate in the past three years, Renault and PSA have both been unwilling to admit they can

New car sales in France (January to July)				
Car	1990	1991*	% change	% share
Peugeot	302,000	251,000	-16.9	20.6
Citroën	168,186	147,200	-12.5	12.1
Total PSA	469,758	397,900	-15.3	32.7
Renault	400,765	316,900	-20.9	26.1
Total French	870,523	714,800	-17.9	58.8
Foreign	545,647	499,900	-8.4	41.1
Grand total	1,416,170	1,214,700	-14.2	100

* July 1991 figures are provisional Source: Comité des Constructeurs/Les Echos

last year, has met with only modest success.

In direct competition with the 205, it scored only a provisional 7.7 per cent market share in July.

For the future, analysts foresee little change in policies. The drive for productivity is likely to be the main theme for the rest of the decade.

At PSA, it is taking a radical turn. In April the Poissy plant, near Paris, producing the Peugeot 309 and the Citroën ZX, began working four-day rotas in shifts of 10 hours each, much to the horror of the government which is trying to reduce working hours in France.

New car sales: France	
1988	2,217,000
1989	2,274,000
1990	2,309,000
1991	2,030,000*

* Forecast Source: Comité des Constructeurs

PSA, which secured union agreement for the 4x10 system, said it was the only way to increase productivity by a quarter and therefore to guarantee employment.

PSA last month acted to

improve the productivity of its sales operation and took the embarrassing decision to pull Peugeot out of the US market, having sold only 2,200 cars there since the beginning of the year.

Renault has approached the problem differently. It says its alliance with Volvo, made possible by Renault's change of status from a state guaranteed *regie* into a limited liability company, will lead to an "interchange of functions and components between the two firms and enable the long-lasting gains in productivity and profitability needed for a more secure future".

It already claims a major advance with the arrival of the Clio, which cost FF6.5bn to develop. Man hours involved in assembly were 18 hours on the launch, compared to 23 hours for the Super5 it replaced. Body variants fell from 208 to 27 and the total number of body components dropped from 179 to 118. Now Mr Lévy hopes to cut development time.

Yet not only has Renault's profitability been wobbly in the past few years, but it must also begin to pay back the FF6.7bn of state aid that the EC has declared illegal. Its problems are the more pressing, but both manufacturers have essentially the same eight-year task ahead of them: grinding away at productivity until it is on a par with the Japanese.

Patrick Frater

David Lane looks at the industry in Italy

Fiat's market share drops

THOUGH nobody is talking about crisis at Fiat, the Turin car maker faces testing challenges. Progress in the Italian market by foreign makers has eroded what until recently seemed a secure home base. From 52.9 per cent last year, Fiat's share of car sales in Italy has dropped steeply.

Italian sales by the group, whose badges include Lancia, Autobianchi, Innocenti, Alfa Romeo and Ferrari, have now been overtaken by imports. The *surpasso* that occurred during 1990 has been confirmed in the first half of the year, with imports moving further ahead. Figures from the importers' association Unione Nazionale Rappresentanti Autoveicoli Esteri (Unrae) show that Fiat Group's share is now 47.6 per cent.

Visitors to Italy in the 1980s may remember the almost complete dominance of Italian-made cars on the roads. About six cars from every seven that left the showrooms had been made in Italy. Even during the 1970s two out of three new registrations had come off Italian assembly lines.

The position of Italian makers worsened during the 1980s, when their average share fell to about 58 per cent. By the end of the decade made-in-Italy meant built-by-Fiat, and the group maintained its share. Fiat Group followed its 59.9 per

cent of home market in 1988 by taking 57.7 per cent in the following year.

Clearly the 1990s have started badly for Fiat, and many ask when the decline will stop. It is unlikely that marketing staff at Fiat headquarters would have forecast today's position two or three years ago.

It would have taken courage to predict the drop of more than 10 per cent. Are Fiat's forecasters now telling top management that its share will fall by a similar amount over the next two years, as predicted by Unrae?

Officials at the importers' association say that in an industry that has been undergoing a process of globalisation, and given Italy's EC membership, it was impossible for Italian cars to keep their share of the national market.

Other factors have also contributed to Fiat's weakening position. Industry analysts point to a combination of quality problems, an ageing model range and aggressive competition by imports.

Fiat has been unable to lose a reputation for quality shortcomings. While Fiat emphasises the increasing attention it gives to quality, analysts say results do not match the progress of competitors.

The marketing manager of a leading foreign maker suggests

	1986	1987	1988	1989	1990
Financial data (£bn)					
Net revenues	16,384	22,142	25,454	26,424	27,575
Operating profit	1,576	1,958	2,132	2,352	2,444
Investment	2,060	2,177	1,875	1,444	1,999
Research & development	376	558	673	821	1,067
Sales data (000 units)					
Italy	1,021	1,234	1,346	1,419	1,231
Share (%)	60.5	59.7	59.9	57.7	52.8
Europe (excl Italy)	509	636	661	698	701
Share (%)	4.8	5.6	5.8	5.8	5.9
Rest of world	181	168	192	167	200
Total Fiat sales	1,711	2,037	2,199	2,284	2,132

Source: Fiat



Fiat Cinquecento (500): to be launched in early 1992 and produced in Poland

Fiat's strong position at home, with buyers who until now have been relaxed about quality, has been an Achilles heel.

"Fiat has never faced up to the task of satisfying the more demanding requirements in export markets. This creates problems if it wants to compensate falling home sales by higher exports," he says.

Fiat's model range also helps explain the inroads that foreign cars are making in Italy. The Tipo, launched three years ago, has not been the winner that was hoped in the highly competitive segment C. Figures for the first half of this year show that the drop in sales of the Tipo has been considerably sharper than for the segment as a whole.

Fortunately for Fiat, the evergreen Uno continues to be a success. It remains a constant favourite in spite of its January 1983 launch, and still leads the listings. With more than 200,000 delivered to Italian buyers between January and June, the Uno sold nearly twice as many as its nearest Segment B rival, Ford's Fiesta.

Though the Uno's achievement is considerable, ground is being lost to newer models. Italians are not only being lured into Ford's showrooms by the Escort in Segment C and the Fiesta. Their attention is being attracted and cheque books opened by Volkswagen's rejuvenated Polo and Passat, Renault's Clio and Opel's Vectra.

However, competition is no longer limited to the familiar names of Europe's automobile industry. This year is likely to be remembered for the foothold secured in the Italian market by cars with Japanese names. That the frontier has now been breached is recorded in Unrae's statistics.

During the first half of the year Nissan sold nearly 9,000 cars in Italy, followed by Suzuki with 7,000 and Honda and Mitsubishi each with 4,900. Sales at the end of June amounted to almost 35,000, pointing to a full year that exceeds the all-time total imported up to three years ago.

Moreover, there has been a radical change in the type of vehicle brought into Italy. Ordinary saloons now comfortably outnumber four-wheel drive off-road vehicles.

Italians are starting to get a taste for the models made by Japanese car makers. And this switch in loyalty is of great concern at Fiat's headquarters.

"Medium-term prospects, together with expectations of a generalised economic upturn, present a picture of greater complexity of demand and extremely aggressive competition. On this latter point, there is particular concern about the prospects of large-scale entry by the Japanese automobile

industry into the community market." Fiat chairman Giovanni Agnelli told shareholders at a recent meeting.

Fiat agrees with the line adopted by the hardest European opponents regarding Japanese makers, seeking a gradual lowering of barriers linked to "concrete and credible reciprocity".

However, it is difficult for the Turin group to maintain a tough stance on transplants. Its highest hope for the immediate future lies with the new C-segment Segment A model that is being produced by the FSM plant at Bielsko Biala in Poland and will be launched at the beginning of next year. Fiat must hope that its Polish transplants will enjoy the same quality ratings and customer approval earned by Japan's European transplants.

The Polish venture, continuing a longstanding relationship that has involved the production of the 126 and 128 models, dates back a strategic partnership that seemed to give Fiat a valuable competitive edge as eastern Europe opened up. But expectations have been scaled down in recognition of the severe problems faced in the newly-democratising region.

With the large Yalavuga project, announced three years ago, now put on hold, Fiat's plans in the Soviet Union centre on boosting capacity and improving the competitiveness of the VAZ Togliattigrad plant.

A memorandum of understanding was signed in April that foresees VAZ's privatisation. Fiat's purchase of share capital and involvement in developing and managing the company will further an association that dates back the establishment of the Togliattigrad plant 25 years ago.

Eastern Europe offers no easy alternative to solving problems at home and in the EC market. As profits decline, speculation continues about possible alliances, with the names of Toyota and Ford often being mentioned. If another Uno was assured and in sight, then reservations about Fiat's capacity and interest in carrying on alone in the automobile business might be less.

However good the Polish Cinquecento turns out, it will give low margins in a contracting segment. The three years until the launch of the Uno's successor promise a nail-biting wait.



Bottleneck: most of the congestion is caused by delivery and service vehicles

URBAN CONGESTION

Search continues for the ideal solution

ONE OF the least desirable effects of the motor vehicle, urban congestion, is something with which we are all familiar and for which most of us have an answer. The problem is that most answers are different.

One faction lobbies for better roads, another for cars to be banned from city centres. Somewhere in the middle come those who plead that better public transport would wear car drivers from their lonely and frustrating journeys.

The crucial question in this area, seldom asked and never properly answered, is what gravitational force creates a big urban centre. We are, after all, in an age of electronic communication; with a handful of specialised exceptions, our big shopping areas have moved out of large city centres; our living areas moved out of them long ago.

Yet some force causes offices and their attendant service industries to agglomerate in London or New York or Tokyo. This suggests that far from the problems of a congested environment forcing companies and people to move out, there is a critical size beyond which ever more companies are attracted to move in. Nobody seems to know why, yet the answer is crucial to the way traffic congestion is approached.

Some of the truisms of the situation escape the most extreme lobbies on either side of the argument. Full and free movement, the provision of a grid of multiple lane freeways, split-level intersections and huge car parks on the Los Angeles pattern produce Los Angeles results: a sprawl of megalopolis, severe pollution, excessive energy use - and severe traffic congestion. Equally, those who argue for private cars to be banned from city centres forget, or choose to ignore, that most of the congestion is caused by delivery, service and public transport vehicles of one kind or another.

The "anti-car" lobby also seems often to imply that people who drive to work in their own cars do so out of stupidity or sheer bloody-mindedness. Its enthusiasm for public transport ignores the fact that the public transport systems of most big cities are already overflowing and could certainly not take the full weight of displaced motorists. It is equally clear that the provision of public transport systems is expensive and in its own way

environmentally disruptive.

A study of urban transport history seems to show that the real purpose of any new public transport scheme is to speed travel along a particular corridor in which congestion is threatening to reach crisis level; and the process continues to this day, as witness the plans to extend London's underground railway system. The clear implication is that public and private transport must work in unison, not in opposition.

At the more detailed level, there is now great interest in Europe in the potential of electronic controls and computers to ease traffic flows. There is a logic to this, since Europe has by far the largest number of ancient cities most of them suffering severe congestion of horse-drawn traffic 100 years ago - which cannot seriously contemplate tearing up large tracts of their centres to install split-level intersections. Systems have to be made to work, by and large, on existing road networks. There is, in fact, a recognition that road space is a valuable commodity and that it should therefore be used to maximum efficiency. This is patently not the case if a stationary vehicle is sitting on it.

London made an early and too rarely acknowledged start in this direction with its system of computer-linked traffic lights. Critics who doubt the value of such a system should try driving in other big cities (such as Tokyo) which do not have it. Today, however, European minds have moved on and the umbrellas EC-sponsored research project aimed at improving matters is Promethus - the Programme for the Movement of European Traffic Unparalleled Safety. Most of Europe's big car and systems manufacturers have undertaken work in some area of the Promethus programme.

As work has progressed, the potential of the programme has become more obvious. Research and development has been split broadly between three areas: communication between vehicles and the environment; between one vehicle and another; and between vehicle and driver.

Communication with the environment - in practice, via some form of roadside data link - has several implications. It means information can be relayed to the vehicle to warn it of congestion ahead

and to direct it along the fastest route. It also means that road space can be shared as efficiently as possible. It is quite possible to conceive, along this branch of Promethus technology, the computer-controlled avoidance of vehicle conflict, with opposing traffic streams traversing a crossroads in the manner of the motorcycle display team at the Royal Tournament.

Communication between vehicles offers the possibility, as Volkswagen for instance has already demonstrated in the safety of its own test track, that cars can be operated in close convoy, automatically controlled to run less than a metre apart. Apart from making optimum use of road space, the technique also improves fuel economy by ensuring steady-speed operation and reducing the aerodynamic drag of each vehicle.

Communication between vehicle and driver is proving to be perhaps the most obdurate of the problems addressed by Promethus. This is partly because this is the one area where there is a large body of existing technology, but also because systems have to be devised which allow the driver to interface without taking his attention off the road ahead (unless his vehicle is under full automatic control). Thus systems based on multifunction display screens need very careful devising, while the assumption that a driver will hear and react to audio signals - via a synthesised voice, for example - has been called into question by research findings.

Above all, fears must be allayed before such research can be exploited on a large scale. Inevitably there is a fear among drivers that electronic systems will amount to a "big brother" tracking them wherever they go, a fear which presumably will have need very carefully answered along with other civil liberties issues. More fundamentally, there is the question of system reliability. Travelling in the centre of a high-speed convoy, or traversing a junction through what might seem a suicidal traffic stream is bound to prompt the thought: what happens if something goes wrong? Which is why one of the biggest issues now being tackled by the Promethus research teams is that of overall reliability and system redundancy.

Jeff Daniels

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In 1951 Mercedes-Benz patented an invention so important to motoring safety that it was more than merely another competitive advantage. It was literally a life-preserving breakthrough - the rigid passenger safety cell protected front and rear by energy-absorbing crumple zones.

So radical an advance was it that Mercedes-Benz decided it would be socially irresponsible to keep the concept to themselves. It was an idea too good not to share. So, in subsequent years, as other car makers gradually absorbed the lessons of such ground-breaking research, Mercedes-Benz did not once enforce their patent rights. As a result, the motoring world has become a safer place.

SAFETY CELL NOW FUNDAMENTAL TO CAR DESIGN

Today the steel safety cell is an almost universally copied concept. But, just as Mercedes-Benz were the only manufacturers in the world with the depth of engineering experience needed to invent the safety cell, so they retain their edge today by conducting the most exhaustive crash-testing programme there is.

Copying a principle is one thing. Fully exploiting its potential is quite another. And Mercedes-Benz are ideally placed to know how well they stand in the safety stakes because they crash test competitors' products as well as their own.

Back in the early '50s, however, only one production car, the Mercedes 180, used the rigid passenger capsule. This was a quantum leap by the company that among other things, had also given the volume production car its first independent front suspension, its first anti-lock brakes, its first impact absorbing air-bag, and was among the first to introduce seat belts and

An idea too good not to share

the collapsible steering column. An inventory of safety engineering that is without peer.

REWRITING THE SAFETY RULES

These days, Mercedes-Benz conduct crash tests every week. And today, as they have since 1951, Mercedes-Benz demand more of themselves than is ever imposed by the safety legislation of any government.

For example, Mercedes-Benz crash test cars for both the 25% and 40% off-set frontal collisions that their research shows are the most common types of head-on accident. Government statute calls for only 100% head-on collision testing, so that is the route the car-making herd follow. But the stresses of all three types of impact are allowed for in every car body built by Mercedes-Benz.

The result is a range of cars, from the 190 series

Briefe auf Grund des Ersten Überleitungs-gesetzes vom 8. Juli 1949

BUNDESREPUBLIK DEUTSCHLAND



DEUTSCHES PATENTAMT
PATENTSCHRIFT

№ 854 157

KLASSE 83c GRUPPE 43a

Druck II/63c

Bela Baranyi, Stuttgart-Rohr
ist als Erfinder genannt worden

Daimler-Benz Aktiengesellschaft, Stuttgart-Untertürkheim

Kraftfahrzeug, insbesondere zur Beförderung von Personen

Patentiert im Gebiet des Deutschen Reichs am 22. Januar 1951 in

Patentamt Berlin, eingetragen am 26. Februar 1951

Patenturteilung bekanntgegeben am 28. August 1951



Fig. 1



Fig. 2

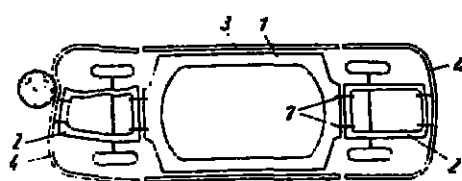


Fig. 3

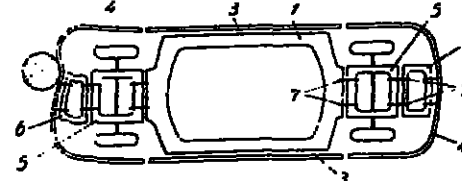


Fig. 4

to the new SL sports car, that are uniquely well-equipped to reduce the risk of serious injury in a major accident. No car maker crash tested their cars at all until Mercedes-Benz showed them the value of such a programme. And where Mercedes-Benz led, again the world eventually followed.

Gradually the full safety jigsaw came together as Mercedes-Benz took the next logical step - improving in-cabin protection. Seat belts, for example, were offered as early as the late '50s.

Then, in 1959, as the crash-testing programme taught ergonomic engineers its invaluable lessons, the Mercedes-Benz 220 became the first car equipped with an interior designed to help protect unrestrained occupants during an accident.

New features included a large, padded steering wheel boss; a padded, yielding instrument panel; padded sun visors, window trim and arm-rests; and recessed door handles. And this, remember, was all more than 30 years ago.

COMPREHENSIVE COLLISION TESTING

During the '60s and '70s, Mercedes-Benz consolidated their pioneering role in safety engineering. The company was directly involved in developing a lateral roll-over test now used throughout the world. Today, rear-end, side-impact and roof-drop testing are also central to the Mercedes-Benz programme.

Take side-impact testing. Countless experiments have proven to Mercedes-Benz that car doors must combine two essential properties: great impact-absorbing strength that also spreads the protective effort across the even stronger side pillars, floor sills and roof that they must be braced against: burst-proof.

locks that can nevertheless be easily opened from both inside or outside after a major collision.

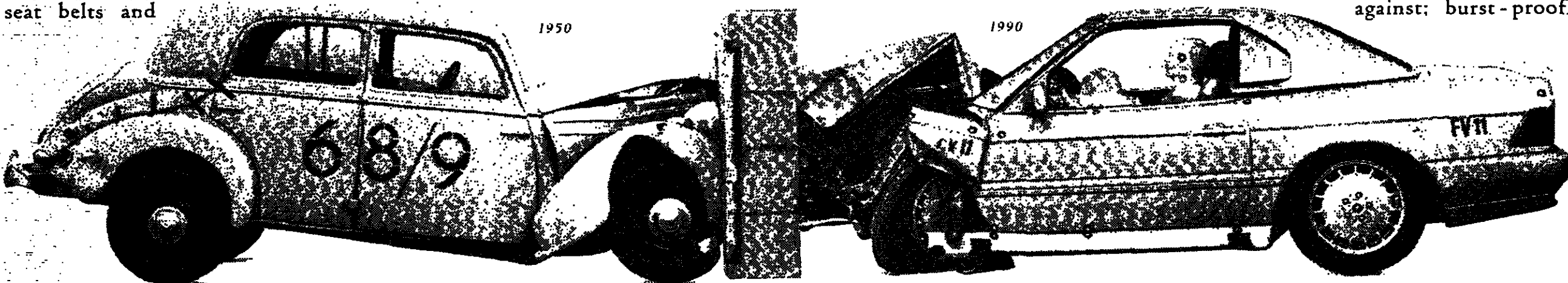
THERE IS ALWAYS MORE TO DISCOVER

In the 1990s, Mercedes-Benz are pushing as determinedly as ever at the frontiers of safety research. With many hundreds of important patents to their name in safety alone, they continue to add to a storehouse of knowledge that has been garnered, usually in a pioneering role, over the past 60 years.

That rigid safety cell was a pinnacle in a continuous unrivalled record that began with the introduction of independent front suspension to volume cars in 1931, a measure that made them more predictable and sure-footed vehicles to drive. Yet one more idea that was too good not to share.

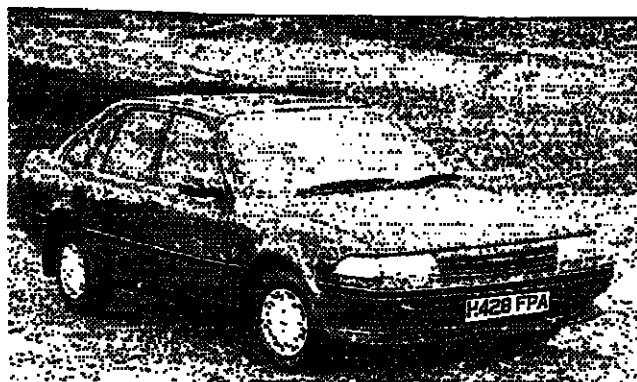


ENGINEERED LIKE NO OTHER CAR
IN THE WORLD



WORLD CAR INDUSTRY 6

Japanese car production in Europe is set to rise rapidly during the 1990s as investment in car and engine plant capacity increases



Toyota Carina: UK production begins in 1992

All set to begin UK production

TOYOTA, Japan's largest car maker, sold 351,000 cars in western Europe in 1990 and appears on course for a marginal increase this year. Unlike Nissan and Honda, its car sales in the region are made up entirely of imports from Japan. All that will change from December next year, when the assembly lines start to roll at its £700m (£1.176m) car plant now moving rapidly towards completion at a 280-acre site at Burnaston, Derbyshire.

The plant, which is complemented by a £140m engine-manufacturing facility at Shotton, north Wales, is due by 1995 to be producing 100,000 units a year of a 1.8 litre successor to Toyota's Carina family saloon.

This output is officially

of which are either Japanese-owned or European joint ventures with Japanese companies.

Successful European companies include the UK's GKN group, Pilkington's Triplex subsidiary, BTR and Pirelli. Even so, it is inevitable that the total of £1.8bn being invested by Japanese car makers in the UK is drawing in an increasing number of Japanese component companies, such as Nippondenso and Calsonic, who will undoubtedly use contracts with the car companies as a springboard for seeking business with indigenous European car companies.

Privately, TMMUK, the UK manufacturing company, has set itself the goal of achieving more than 90 per cent local content – a level which would require gearboxes, also, to be manufactured within the UK.

This is now understood to be part of Toyota's planning for the UK, although so far it is neither denying nor confirming that such a plant will go ahead.

Toyota

The UK is not Toyota's only manufacturing venture in Europe, although so far it is the only one involving cars. Since 1989 around 10,000 Toyota light pick-ups have been produced at Volkswagen's Hanover plant in Germany, with two-thirds of output being sold as VWs and one-third under the Toyota badge. Recently, the collaboration with Volkswagen has been strengthened with an agreement under which Volkswagen cars are to be sold through Toyota dealerships, which are to set up separate sales and service outlets for the German car.

Toyota's overall aim is to at least double its share of the western European car market, to around 5 per cent, by the late 1990s.

To achieve this, Toyota is taking firm action to increase the size of its sales networks in western Europe, by nearly one half to 2,500, in particular in its "home" European base, the UK. To this end, it is taking a progressively larger stake in Toyota (GB), the Inchcape Group-owned importer which has sold Toyotas in the UK for many years.

Under the agreement, Toyota will have 51 per cent control by 1994. To underline the partnership aspects of the deal, however, Toyota has taken a 4.7 per cent stake in Inchcape itself.

Like all Japanese manufacturers, Toyota knows perfectly well that the days of selling in one market cars originally designed for another are well and truly over.

It is for that reason that it has established an engineering and marketing centre near Brussels, at a cost of more than £100m, to develop cars in tune with the tastes and other requirements of European buyers.

John Griffiths

HONDA, Japan's third largest carmaker, is now moving on a broad front to expand its presence in Europe, encouraged that the long-sought framework for Japanese car sales in the EC post-1992 is now in place.

Within days of the EC-Japanese agreement being reached last month, Honda announced that it would expand its European dealer network to around 2,000 by the mid-1990s, from its current just under 1,500. The expansion is needed to cope with a planned increase in west European sales from 180,000 last year – representing just 1.2 per cent of the west European market – to 250,000 over the same period, as Honda starts to feel the benefit of its car manufacturing operations at Swindon in the UK and the post-1992 easing of sales restrictions on other large EC markets such as France and Italy.

The Swindon plant is due to start production of a medium-size family car, code-named Synco, late next year, with output scheduled to rise to more than 100,000 cars annually by 1995, when 2,000 should be employed there. About half will be sold as Hondas, the other half under the badge of Rover, with which Honda has 20 per cent cross-shareholdings.

Though never confirmed by Rover, the Swindon car is widely expected to provide an upmarket replacement for Rover's ageing Montego range, produced at Cowley to the east of Swindon, in a plant scheduled for closure "in the early 1990s".

Honda's Swindon plant is rapidly taking final shape on a 360-acre site in the Wiltshire countryside. It already employs nearly 700 people and has had engine production on stream for two years, providing units for the Honda Concerto/Rover 200/400 models that Rover produces for both partners at Longbridge, near Birmingham. It

More cars from Swindon

made 75,000 engines last year and there is capacity for 200,000.

This year Rover will provide Honda with 40,000 Concertos, up from 25,500 in 1990, and expected to remain at that level until 1995, when the models' successors should be due.

The extent to which Honda and Rover will collaborate on future models has been the subject of considerable speculation, largely because of what happened after the launch of their first jointly produced cars, the executive class Rover 300/Honda Legend.

The agreement provided for Honda to build Rover's version as well as its own in Japan, and for Rover to do the same in the UK. Both activities quickly came to an end, requiring the companies to rebut industry rumours that Honda was dissatisfied with its

partner's build quality. Such rumours were further fuelled by the poor reputation the big Rover quickly acquired in North America, and the fact that since then executive car replacements have been developed separately.

However, such problems, if they existed, appear to have been laid to rest by the successful Rover 200/

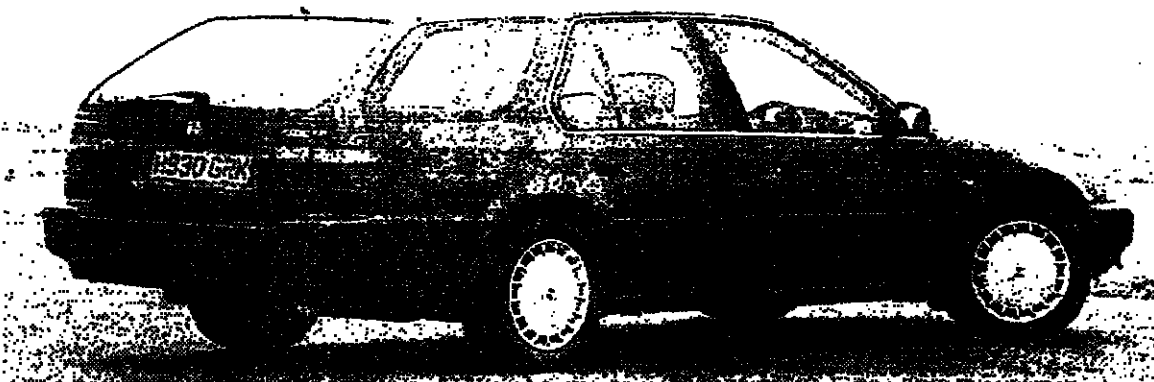
programmes coincide.

Despite the 56 per cent sales growth over the next four years, Honda envisages in western Europe over the next four years, Honda insists that none of it will be accounted for by increased exports from Japan. Instead, some of the increase will come from higher imports from Honda plants in North America, from which Accord estate cars are already being shipped at a rate of 5,000 a year; that is expected to rise to 10,000 a year by 1995.

The bulk of the increase, however, will come from Swindon. Exports from Japan will remain at around last year's 150,000 level, despite last month's EC-Japan "understanding", say executives of Honda Motor Europe, the UK-based company set up late last year to oversee both Honda's developing pan-European strategy

Honda

Honda Concerto programme and the taking of cross-shareholdings with Rover, which is 50 per cent owned by British Aerospace. Sir Graham Day, Rover's chairman, says that further clear evidence that the collaboration is alive and well is to emerge later in the decade, when other new model



Honda Accord Aerodeck: exported from US to Europe

Trailblazer for manufacturing investment

NISSAN, Japan's second largest car maker, has been the trailblazer for Japanese car manufacturing investment in Europe.

Its plant at Sunderland in north-east England, is entering its sixth year of production, and by the end of this year is expected to have increased its output of the Primera medium saloon by 58 per cent from year-on-year levels to an annual rate of 120,000 units.

There should be another landmark next year, when production starts of a second range of cars, the replacement for the small Micra hatchback. This, in full production, should

fully take up the declared 220,000 cars a year capacity of the Sunderland plant. Nissan should thus be able to build significantly on its present sales in western Europe which, at 381,000 last year, made it the leader among

Nissan

Japanese producers. The £700m Nissan has invested in its UK manufacturing operations has been gratifying for the UK government, which in encouraging inward investment by Nissan, Honda

and Toyota has had to endure much hostility from continental Europe. Sir Jacques Calvet, chief executive of France's Peugeot group, has described the UK as a "Japanese aircraft carrier off the coast of Europe".

About 80 per cent of Sunderland's output is being exported, double the 30-40 per cent originally envisaged by Nissan and contributing about 500m to the UK's balance of trade.

Nor are all the cars destined for Europe: earlier in the summer the plant began shipping 2,000 units a year to Taiwan and the first of 8,000 Primers a year to Japan itself.

The question most occupying the attention of analysts now is for how long Nissan will be content to stay at even the 220,000 capacity level.

Nissan has previously indicated informally it would like to move towards an output of 400,000 cars a year in the UK, and the UK government now believes this is likely before the end of the 1990s.

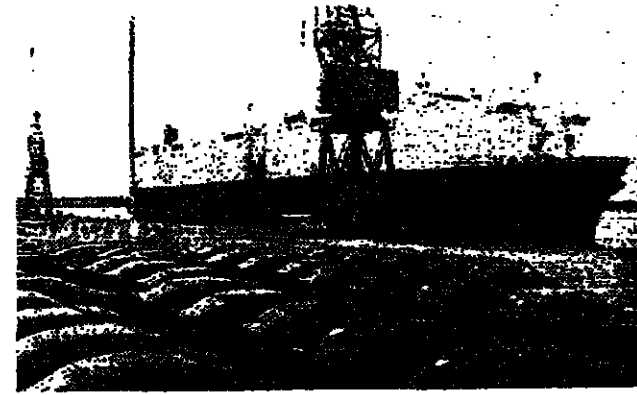
Such output would leave Nissan challenging Ford and Vauxhall as the UK's second-largest producer behind Rover Group.

Nissan's manufacturing attentions are by no means focused solely on the UK. It has substantial capacity, through its Spanish operation, Nissan Motor Iberica, producing Patrol off-road vehicles, as well as vans and a new "multi-passenger vehicle" (MPV), the Serena.

Nissan has also linked up with Ford to produce a four-wheel-drive leisure vehicle to compete with vehicles pioneered by Land Rover and Japanese rivals, such as the Mitsubishi Shogun/Pajero, Isuzu Trooper and Suzuki Vitara. It is being developed mainly by Nissan and will be built at Nissan's Motor Iberica plant.

To bolster its manufacturing efforts, the company has established two centres in the UK for its European vehicle design and development operations as part of a £31m investment programme.

Nissan European Technology Centre, the company which will form the European link in the company's planned global research and development network, has been set up at Cran-



Nissan Primera: sending UK-built cars to Japan

field Institute of Technology's technology park in Bedfordshire, with a secondary operation at Sunderland itself.

The two centres are to design and develop future cars to be built in the UK and Spain and specifically tailored for the European market.

According to Mr Ian Gibson, managing director of Nissan Motor Manufacturing UK, Nissan's UK car assembly operation, Nissan needs to be able to design a vehicle from scratch in Europe.

Within this decade, it is intended to launch European model ranges the body, suspension, drive axles and trim of which have been designed, developed and engineered in Europe, chiefly in the UK.

Nissan is to undertake considerable strengthening of its distribution activities in Europe to prepare for increased sales.

But at least one of its biggest headaches, a long-running dispute with its distributor of

more than 20 years in the UK, appears finally to be over.

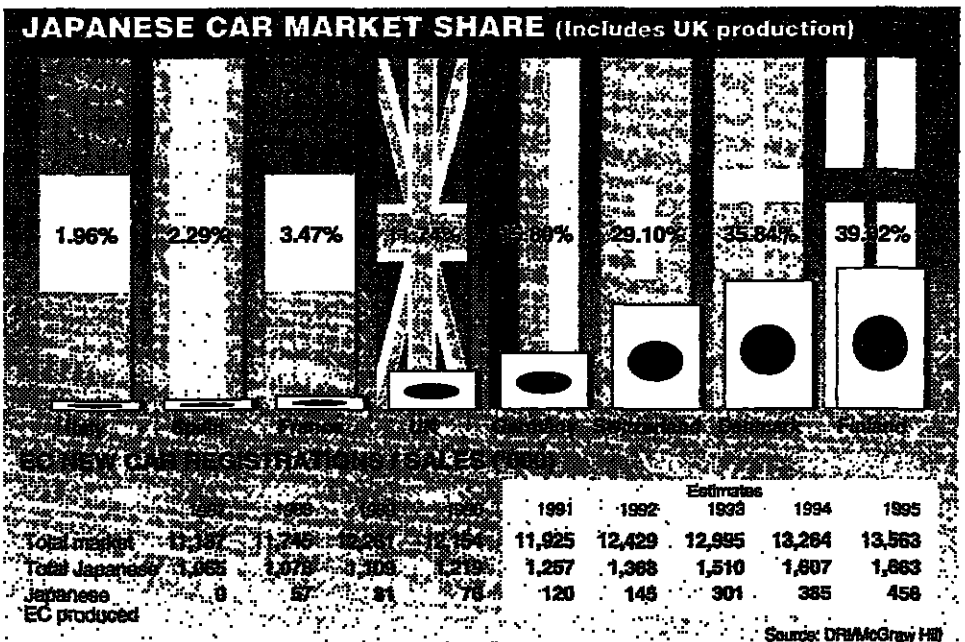
It is setting up a new company, Nissan Motor (GB), to distribute all Nissan products in the UK next year, following an Appeal Court decision not to intervene in its decision to cut all ties with Mr Octav Botnar's Nissan UK from December 31 this year.

The UK has been by far the most important market for Nissan within Europe, until recently accounting for about half of all Nissan sales in Europe and nearly 6 per cent of the total UK market.

The dispute with Nissan UK, however, over a number of issues including pricing, this year has sent Nissan's sales plunging to less than half this level and the new network will have a huge task next year to launch a recovery.

In the long term, Nissan hopes to secure 10 per cent of the UK market.

John Griffiths



First Spain, now a new venture in Hungary

SUZUKI is the sixth most important Japanese manufacturer in western Europe, with total vehicle sales of 117,000 units in 1990, when car sales increased by 12 per cent to almost 100,000 units.

Vehicle sales came on the Swift and Alto cars, the Vitara and SJ (Samurai) 4WD sports-utilities and the Carry van, which is also built at the GM-Isuzu IBC operation in the UK and badged as the Bedford Rascal in certain markets.

Suzuki plays no role other than as a supplier of kits to IBC and has no plan to step up its involvement further.

The Japanese manufacturer now in effect controls the Land Rover Santana operation in Spain following Land Rover's disposal of its 25 per cent stake in the company last year. Suzuki has slowly built up its stake in the operation, from an initial 8 per cent in 1984 to 17 per cent in 1988, 32 per cent in April 1989 and finally to 49 per cent in the company's latest financial year.

In 1990, 21,000 Suzukis were built at the plant compared with just 6,000 Land Rover based Santanas. At present, however, Santana has not been fully integrated into Suzuki's operations: the company cannot sell its Suzuki products in Scandinavia and must compete with exports of the Vitara from Japan in some other markets.

Nevertheless, the facility building the Suzuki vehicles is modern and in the longer term Suzuki is expected fully to integrate Santana into its operations, taking majority

control and increasing output although car production still remains unlikely.

In total, Suzuki sells about 76,000 Japanese-built vehicles in western Europe, 21,000 Spanish vehicles and a combined 20,000 UK-built Carrys and Indian-built cars. The Alto (for Maruti 600) is built by Maruti, which produces about 100,000 units a year in India primarily for the domestic market, from where they are exported to European markets.

Suzuki's operations in

Suzuki

Europe are set to expand further after the recent agreement to assemble cars in Hungary. A joint venture with a Hungarian consortium is being established to assemble 1.0 and 1.3 litre 5-door Swift cars.

The new company, capitalised at £10bn (£75m), will be owned 40 per cent by the Hungarian consortium, 40 per cent by Suzuki, 11 per cent by C hoh & Co and 9 per cent by the International Finance Corporation. A new factory is to begin production at Esztergom, north of Budapest, in 1992 at the rate of 15,000 cars a year, rising to

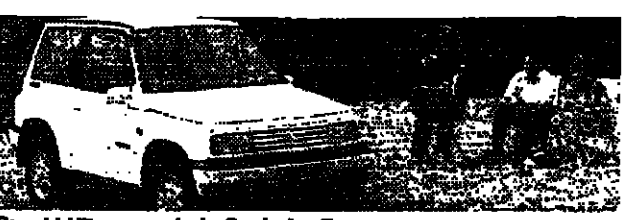
40,000 in its second year and 50,000 in its third year. The long-term aim is to build 100,000 cars a year.

The plant is expected to create 1,100 jobs and cost more than £32bn, with provision for favourable tax and customs duty treatment. Local content is to be raised to some 70 per cent by 1997 and plans call for some 40 per cent of output to be exported to western Europe.

Primarily a manufacturer of motorcycles and minicars, Suzuki's potential to penetrate the European market has been limited, driven recently by the 4WD Vitara series and its long wheelbase derivative. The company also has ambitions to penetrate the medium saloon sector. A Swift replacement is on the way for 1993 and there are also suggestions of a new niche vehicle – a mini people-carrier – to come.

In spite of the Suzuki operations in Spain and its recently announced venture in Hungary, which combined could form the basis of Suzuki's manufacturing operations in Europe for the foreseeable future, the company has made it clear that it is also hoping to set up a separate car production facility in western Europe.

Ian Robertson



Suzuki Vitara: made in Spain for Europe

Plans to raise stake

NISSAN, the fourth most important Japanese supplier to the European car market after Nissan, Toyota and Mazda, increased its car sales in Europe by 5.9 per cent last year to 172,000 units, with commercial vehicle sales up 8.8 per cent to 29,500 units. It would like to expand this to 400,000 vehicles by the end of the decade and in preparation it is planning to raise the stake in its German importer MADG as well as in its UK and Swiss operations.

More than 40 per cent of Mitsubishi's car sales are accounted for by the buyout of the German market with the UK, the Netherlands, Austria and Switzerland each contributing more than 10,000 unit sales. The company is particularly strong in the car markets of the EFTA member countries. In terms of commercial vehicle sales, Mitsubishi is second only to Nissan and Toyota as a Japanese supplier to the European market.

As befits its role as one of Japan's top medium and heavy truck producers, the company is one of the only Japanese manufacturers to market vehicles in this sector in Europe, although volumes are fairly insignificant in a sector comfortably dominated by domestic manufacturers.

Mitsubishi also announced last year that it was to export its US-built Eclipse coup to western Europe. Plans called for 500 cars a month to be shipped once regulatory approval had been granted. However, it is unclear whether the exports will go ahead given the downturn in the European car market and the interim appreciation of the dollar.

The company is boosting its image in Europe by focusing

on incorporating the most advanced technology in its models at competitive prices. The recently launched Sigma was voted Japan's Car of the Year for 1991.

It features traction control, active suspension, three-channel ABS and a formidable array of the latest comfort and convenience features. The latest Shogun offers advanced "Super Select" 4WD and the performance 3000 GT, not yet confirmed but expected in Europe in 1992, features a twin turbo 24-valve V6 engine with 4WD and 4WS.

A new Col/Lancer is unveiled in Japan in October.

Mitsubishi

It will incorporate the smallest production V6 engine yet – just 1.6 litres – as well as a breakthrough "high economy" unit.

Replacement Space Wagon people-carriers, as well as smaller Space Runner variants, will have their European debut at this autumn's Frankfurt Motor Show.

Mitsubishi's ambitions in Europe took a major step towards realisation in early 1991 with the confirmation that the company is to enter into a joint venture to produce cars in Europe. It involves a three-way operation with Volvo of Sweden and the Dutch government which owns 70 per cent of Volvo Car BV, Volvo's Dutch affiliate. Mitsubishi, Volvo of Sweden and Volvo Car BV are each to hold 33.3 per cent in the restructured joint company situated at Born, Holland. A new line will be added to the 140,000-capacity plant to produce 200,000 cars a

year for sale through the Volvo and Mitsubishi dealer outlets in Europe, while production of the successor to the 400 series will continue along the old lines.

The original, provisional agreement between Mitsubishi and Volvo called for production of the Mitsubishi Col/Lancer range at the Dutch plant with separate body styles for the two marques and start-up scheduled for 1995.

Mitsubishi has also been in negotiations recently with Chrysler and Mercedes-Benz about possible joint European production. The company also declined an invitation to invest in eastern Germany. The much-heralded agreement between Daimler-Benz and the Mitsubishi group of companies has yet to lead to any concrete developments in the automotive sector, although co-operation in the commercial vehicle sector would appear to offer considerable opportunity.

Recent reports highlight differences in product philosophy but the first of these negotiations to reach fruition could still be the joint development of an all-terrain passenger vehicle by Mitsubishi Motors and Mercedes to replace the Mercedes G-Wagen. The companies are also studying the possibility of joint research into car scrapings.

Along with Mazda, Mitsubishi has probably set itself the most ambitious targets among the Japanese car manufacturers worldwide. By 1995 the company hopes to be producing 800,000 cars overseas (compared with 400,000 last year), 240,000 of which will be produced in the US and 100,000 in Europe.

Ian Robertson

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WORLD CAR INDUSTRY 7

EASTERN EUROPE

Potential new market of 420m

THE desire of eastern and central European nations for speedy re-integration into the world economy opens up a potential market of 420m people and opportunities for low-cost production which will dramatically condition the future of the world car industry.

The balance of power in the European car market has already been tilted in Volkswagen's favour by the emergence of a strong new market in former East Germany and the strong demand for second-hand cars from poorer buyers elsewhere in eastern and central Europe. Thanks to the German reunification bonus, Volkswagen has taken a big lead over Fiat in the European leadership stakes which it clearly intends to consolidate through its strategic investments in Skoda and Bax of Czechoslovakia.

Skoda is by far the best existing producer in the region and has moved smartly to fill a gap at the lower end of the market once reserved for obsolete cars such as the Trabant. The new Skoda Favorit has become the best-selling model in Yugoslavia and has also done well in former East Germany.

But VW's commitment to inject capital, know-how and its marketing network in return for eventual 70 per cent control ensures that Skoda is well placed to repeat VW's success story with Seat in Spain. By smart footwork VW also managed to deflect General Motors which was also interested in the small Slovak producer BAZ. VW managed to secure an 80 per cent stake and will assemble Passat models as well as gear boxes at its Bratislava plant.

For Fiat, the growth of competition in its once protected domestic market, raises the strategic importance of Poland and the Soviet Union in its overall production and marketing plans. Fiat saw the long-term potential of eastern Europe and the Soviet market three decades ago. It concentrated on licensing and production agreements in the two most populous countries of the region, Poland with 38m and the Soviet Union with 280m people. It gained immense experience in negotiating with the former communist hierarchies and in solving the logistical, organisational and other specific difficulties of building and assisting production in huge green field plants initially

employing thousands of workers without prior experience in the automotive industry. In this it was able to draw on its own experience of the industrialisation of post-war Italy and in Third World markets.

Thanks to Fiat the Soviet Union became the world's largest producer of late 1960s model Fiats, adapted to the Soviet climate and primitive road and service infrastructure. They are still being turned out in their hundreds of thousands from Togliatti, named in honour of the former Italian Communist Party leader. It is a similar story in Poland where the Fiat 126, the baby Fiat 126 and derivative Polonez models need desperately to be replaced by competitive new models.

The balance of power in the European car market has already been tilted in Volkswagen's favour by the emergence of a strong new market in eastern Germany

In the Polish case Fiat is already entrenched at the FSM plant in Bielsko Biala in southern Poland where it has helped fund a 1450m modernisation of the former Fiat 126 plant to produce under licence around 160,000 new "cinquecento" models of which 100,000 will be exported to western Europe to pay back the investment. Output could rise to 280,000 a year eventually.

It is a different story at the obsolete FSO plant in Warsaw where Fiat would like to build "Tio-style" family saloons, engines and gearboxes. But Fiat's proposals to merge FSO and FSM into a new holding structure with a special "strategic investor" role for Fiat fell foul of political opposition to granting it near monopoly status. Fiat also had to contend with a strong lobby which favours more American investment, for political as well as economic reasons.

It is against this background that General Motors made its own feasibility study for a \$100m assembly operation to produce 30,000 to 50,000 saloon cars at FSM. A decision is expected before the end of the year.

GM's approach to Poland is part of its wider European

strategy which has already been amended to take in the potential of the new pan-European market. It has already invested DM1bn in a new plant at Eisenach in former East Germany to build 150,000 new Astra model cars from a green field factory incorporating all the latest in production technology gleaned from its joint ventures with Toyota and Suzuki in the US. The Astra will also be assembled in small volumes at Szentgotthard in Hungary where GM is also investing heavily in a new engine plant capable of turning out 200,000 engines a year.

GM has taken the lead among US producers in eastern and central Europe although Ford recently signed a £24m agreement to supply 20,000 diesel engines for the Moskvitch replacement, the Aleko, which is based on the Renault 20. But the Ford deal remains small beer alongside GM's \$1bn five-year contract to supply catalytic converters and engine parts to the VAZ plant at Gorki. They will be fitted in Soviet-built cars destined for pollution-conscious western markets.

In general, however, western companies remain cautious about big investments in the Soviet Union. Mercedes Benz has signed a DM250m deal for production of its buses under licence in the Soviet Union but plans for production of Mercedes saloons appear to be marking time.

Delay is also dogging Fiat's ambitious plans to help build a green field plant at Yelabuga to produce 300,000 Uno-type small cars and 300,000 Panda utility cars as well as large-scale engine-building facilities. The first stage of the project has been transferred from Yelabuga to the VAZ plant at Togliatti while Fiat is investigating the possibility of taking a 30 per cent stake in VAZ, which is the largest Soviet car company, producing more than 750,000 of the country's annual 1.3m car output. VAZ, like Kamaz, the biggest truck producer, is a prime target for privatisation, a concept absolutely unthinkable when Fiat began its co-operation with the Soviet Union. Now it is a real possibility as the Soviet Union seeks the capital, know-how and managerial skills to shift its war-based economy to the fulfilment of pent-up consumer demand.

Anthony Robinson

Andrew Fisher looks at the impact of German unification

The very models of a modern motor car

WHEN THE German border was opened nearly two years ago and west and east could see how the other side lived, one of the most obvious differences was in the types of car people drove.

In Germany, the land of Volkswagens, Mercedes-Benz, BMW and Porsche, the car is one of the most desired of consumer objects. West German roads and autobahns have become more and more congested over the years as the number of car owners has grown in line with the expansion of the economy.

For east Germans, who also love cars but were long deprived of the variety available in the west, it was a galling sight when their own humble Trabant and Wartburg were compared with the newer, faster and environmentally cleaner models driven by west Germans. Many east Germans have discarded their old cars, for which they had had to wait patiently for many years, and used their savings or borrowed money to buy Opels, VWs or other European and Japanese vehicles.

Not surprisingly, therefore, the vehicle industry has been one of the forerunners in west German investment in the new eastern states. VW is building a new plant in Saxony, close to the site of the old Trabant factory, while Opel (part of General Motors of the US) is putting up an assembly plant in Eisenach, close to where the Wartburgs used to be built, only a few kilometres from the old border.

Through aggressive marketing and its attractive model range, Opel has pushed ahead of VW (excluding its upmarket Audi subsidiary) in the east German market. In view of VW's high status and recognition factor throughout Germany, this is surprising; in the

east, Opel had a 21 per cent market share in the first half of 1991 against 15 per cent for VW. Obviously, Mr Louis Hughes, the ebullient chief executive of Opel, is delighted. "We thought we could be close to them, maybe even a little bit ahead, but to have that difference was something we didn't expect."

Not that VW has been slow to appreciate the possibilities in east Germany. It moved quickly to strengthen its links with IFA, the former east German car concern. It began with the small-scale assembly of its Polo model, at the bottom of its range, near Zwickau, the industrial town in the state of Saxony. It is also forging ahead with construction of a large assembly plant there to build its popular Golf family car. Its total investment in east Germany is forecast at around DM5bn, mostly on the new plant.

Opel is not spending as much as that. Its investment will be around DM1bn. Both companies, like other corporate investors in the east, are taking advantage of substantial incentives, covering around a third of the total plant cost. On the commercial side, Mercedes-Benz (owned by Daimler-Benz) is constructing a truck plant at Ludwigsfelde near Berlin.

Initially, Opel intended to build small cars such as its Corsa in Eisenach, in the state of Thuringia. Instead, it will concentrate on its mid-range Vectra and family Astra (the successor to the family Kadett) models. "East Germans are tired of the small automobile," says Mr Hughes. Like the West Germans after the Second World War, "they (east Germans) want more space, more cars."

In the harsh old days of the east German communist regime, people had



Past it: the last Trabant rolls off the production line

virtually no choice. The most common vehicle was the humble little Trabant, which became a symbol of freedom after the Wall came down in November, 1989. It carried thousands of people to new lives in the west or simply to have a first-hand look at their richer neighbours; the car was immortalised in the film, "Go Trabi Go". Many East German cars were decades old, having been lovingly maintained by their drivers through a network of friends and colleagues; spare parts were hard to come by and obtaining a new car meant waiting for 10 years or more.

Those days are long gone. The old east German plants have stopped producing their now unwanted models, and the new assembly lines are being

installed rapidly. Altogether, estimates Mr Achim Diekmann, general manager of the German motor industry association (VDA), around DM10bn will be invested in the east German automobile industry in the next four or five years. East German automobile production, totalling less than 20,000 cars a year before the collapse of the Honecker government, will be doubled in 1994.

By the end of this century, east German demand for new cars is forecast by VW and others to rise to around 700,000 units a year, achieving the 500,000 mark in 1995. According to Opel's Mr Hughes, the company calculated that by producing in east Germany, it would enhance its market share; experience shows that shares are higher in areas where the cars are actually produced.

Compared with the population of around 16m, car sales are still small. "That is growth potential," asserts Mr Hughes. In terms of car density, east Germany is today where west Germany was in 1970. West Germany, with a population of some 63m, has almost one car for every two people; in east Germany, the figure is roughly one for every four. Now that east Germany has the D-Mark, its car ownership should catch up. "We expect very, very fast growth in this market," says Mr Hughes.

Opel's plans to produce 150,000 cars a year in east Germany compared with 250,000 for VW. Other car companies are not investing in new capacity in east Germany, but Opel and VW are not the only automotive concerns involved there. BMW, which owned the Eisenach plant until the end of the Second World War, is building a machine tool plant in the area, while Robert Bosch will make components in the town.

Profile: HONDA

Wunderkind humbled

the management systems that had proved so effective for a relatively small, fast-growing company.

It is also having to face up to the increased complexity of managing an enterprise that is genuinely multinational at a time when consumer tastes in its main markets are diverging. It is more difficult than ever to steer the company as a single unit from the centre.

Honda's growth figures speak for themselves. Honda manufactured 372,000 cars in 1990; last year it made 1.9m cars. The fast expansion of sales in the 1980s also led to a rapid rise in its numbers of employees, which increased from 55,700 to 85,000 today.

Just as important as the pace of growth, however, is the ever-increasing complexity of Honda's business. Fully half of Honda's cars are sold in the US, with Japan taking only about 35 per cent. The com-

pany is also expanding rapidly in Europe. It owns 20 per cent of the Rover group's vehicle operations, and is building an assembly plant in Swindon.

Fewer than half of Honda's employees worldwide are Japanese. Honda achieved its stunning success with a management structure that was startling for its simplicity. Mr Soichiro Honda, the company founder who died in August this year, was an iconoclastic engineer who instinctively distrusted elaborate management procedures and hierarchy.

He succeeded in establishing Honda's reputation for innovative engineering, and left a management system aimed at allowing creativity to flourish. Board members at Honda worked in a large, noisy, open-plan office, and they were not assigned individual responsibilities for specific areas of business. The idea was to encourage a broad outlook.

While the company naturally developed its own hierarchy and division of work, the underlying philosophy was that a common outlook would encourage employees to work in the same direction without elaborate, formalised procedures. Honda set the pace for the Japanese car industry with the speed with which it reacted to trends in the market, and the rapidity with which it could turn out new models.

However, as the company grew, and its business became more complex, Honda found its competitors were pulling ahead and that the "one big happy family" approach was slowing down the company. This became apparent with the development of the 1990 Accord model, in which engineers in the US and Japan argued over specifications. Although the car was well received in the US, Japanese buyers were lukewarm.

To get the company moving again, Mr Kawamoto has split the company into three divisions: cars, motorcycles, and power products, which includes everything from lawn mowers to small electric generators.

Mr Kawamoto and his two chief lieutenants, Mr Soichiro Irimajiri and Mr Yoshide Muneaki, have taken direct charge of the automotive division and are rebuilding the company's decision-making processes from the bottom up. The aim is to give middle and lower management clear responsibilities to prevent decisions from being sent up the hierarchy where they are bounced around endlessly among senior management.

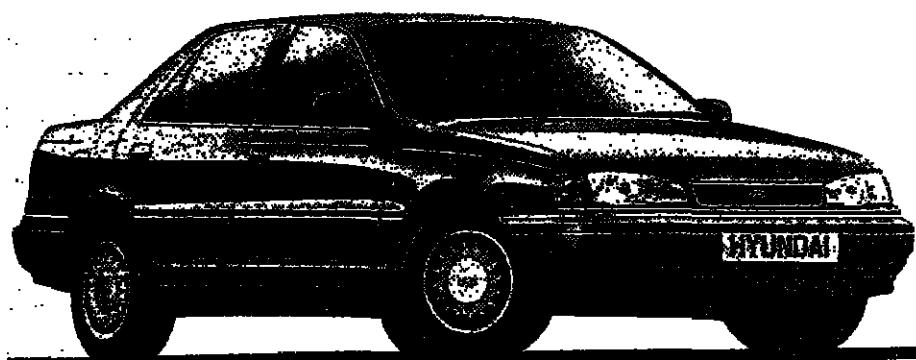
This will also mean virtually independent operations in Honda's principal markets: the US, Japan, and Europe.

Honda has already succeeded partially in re-polishing its image as a home with the launch of its hugely popular NSX sports car, and with the sales of the Beat, a sporty mini-car, which have helped to reverse the decline in sales.

Steven Butler

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WORLD CAR INDUSTRY 9



Mercedes S-Class: seeking a new standard in luxury cars



Rover 220 GTI 16v: the new flagship model



BMW 3-series: Munich maker's mainstream offering



Volvo 850: Swedish maker goes front-wheel drive

Stuart Marshall finds a common theme in this year's new models

Designers opt for a natural improvement

ENVIRONMENTAL acceptability in its widest sense is becoming a crucial factor in the design and marketing of today's cars.

Once, it was enough simply to make cars that were beautiful and luxurious, potent and desirable or merely practical and economical.

Now every new model must be seen to make as little impact as possible on the world in which it operates.

And, when a long, safe working life is over, it must lend itself to being recycled into the raw materials from which a new generation of cars can be made.

It is a considerable tribute to the ingenuity of the world's car industry that these aims are being achieved without debasing the product or making it less attractive to look at, drive or ride in.

Take, for example, the new S-Class Mercedes-Benz saloons. They are widely held to be the best cars of their kind in the world at present. Not only do they swish silently along the German autobahn at speeds unattainable anywhere else; they are also claimed to be the least polluting as well as the most advanced cars of their size.

The catalytic converters which take the poisonous elements out of their exhaust gases reach working temperature in half the time of those in other cars.

Some of the new S-Class models would easily exceed their governed top speed of 250 kph (155 mph). But Daimler-Benz brushes this fact aside as barely relevant. It prefers to draw attention to the fuel efficiency and pollution-reducing capability of the electronic management systems controlling their up to six-litre engines.

Daimler-Benz talks, too, of using as few environmentally damaging chemicals as possible in manufacturing the new S-Class; of coding all its plastic

parts to ease eventual recycling; and even of using only wood from non-harvested tree species for interior trim.

Thus the new big Mercedes is not only a superb machine; it is also a good example of the importance all car makers are now having to attach to environmental friendliness.

In the volume end of the luxury market, Daimler-Benz, BMW and Jaguar are now facing a growing challenge from

Daimler-Benz, BMW and Jaguar are now facing a growing challenge from Japan

Japanese makers, mainly Toyota (Lexus), Honda (Acura Legend) and Nissan (Infiniti). Others like Mazda and Mitsubishi are squaring up to meet the opposition.

These Japanese cars may be short of perceived status but they make up for it with advanced technology. They are the equal of their generally more expensive European rivals in performance and

refinement. Japanese producers have also made a profound impression in the sporting high performance segment. Such cars as the twin-turbocharged Nissan 300ZX and the brilliant all-aluminium, mid-engined Honda NS-X are in the Porsche and Ferrari class for every-thing except price and prestige.

Lower down the performance market, the Toyota MR2, Mazda MX-5 and the new Mazda MX-3 hardtop coupe, with a highly innovative 24-valve, V6 engine of only 1.8 litres capacity, have few obvious European competitors apart from the Lotus Elan and Volkswagen Corrado.

While shying away from producing large volumes of 2+2-bodied sporting cars, Europe's manufacturers offer similar performance in models looking exactly like the family hatchbacks on which they are based.

Prominent among these are the new Citroën ZX Volcano, 16-valve engine versions of the Renault 19 and Fiat Tipo, the supercharged VW Polo and Britain's Rover 220 GTI.

Most of the cars bought in

Europe are in the supermini, small-medium and medium-size classes, respectively typified by the Renault Clio, VW Golf and Vauxhall Cavalier (Opel Vectra). The trend has been for all new models in these classes to be a little bigger, more powerful, better equipped and dearer than their predecessors.

This has opened a potential gap in that part of the market where price is all-important.

As a result, a basic version of the Renault 5 has been kept in production as a price-leader, although that model has been succeeded by the Clio. Peugeot's latest product is a smaller, lighter and cheaper car than its perennially successful 205.

Higher up the market, the introduction of larger and more sophisticated new models has increased the possibilities of substitution.

The new Audi 80 and 100 models are both bigger and considerably better than the cars they replace. It is foreseeable that many 100 owners will find the new 80 models most acceptable substitutes.

They offer virtually everything the larger 100s provide in terms of performance and refinement. All they lack is the bulk. As traffic becomes ever more congested, this is a bonus

and a positive incentive to trade down in size but in nothing else.

On very long journeys with a full load of people and luggage, the attraction of driving a large car is obvious. But for everyday use, probably by the driver alone, small or at any rate smaller has become beautiful, especially when the car still has power steering, automatic transmission and perhaps air conditioning.

The Audi 80s are only one example of this new generation of modestly dimensioned, luxuriously furnished and comprehensively equipped cars. Much the same can be said of the BMW 3-series, the Rover 200/400 and the new front-wheel driven Volvo 850 GLT, which has perhaps the best driving characteristics of any car Volvo has ever made. There are many others, especially from Japanese makers.

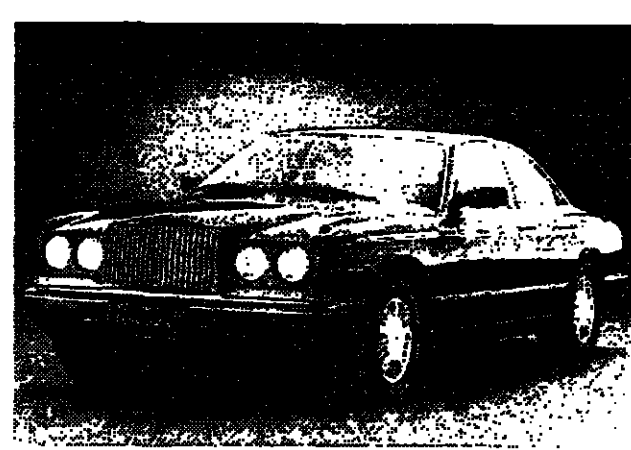
Responding to the pressure of public and official opinion, far less emphasis is being put on sheer performance. Only a handful of small volume makers of ultra-fast cars for the wealthy now boast of 300 kmh (186 mph) maximum speeds that are, mercifully, both illegal and for all practical purposes, unattainable even on the German autobahn.

Instead, more emphasis is being put on the standard fitment of catalytic converters and of the safety benefits of anti-lock braking systems, of the availability of electronic traction control systems or full-time four wheel drive.

Scientists are still undecided



Peugeot 105: setting a new trend in small cars



Bentley Continental R: luxury at a price

if the world is really getting warmer due to the pouring of carbon dioxide gas into the atmosphere. But conventional wisdom has it that the less fossil fuel is burned in car engines, the better.

The most effective means at the moment to reduce a car's fuel consumption is to fit it with a diesel engine. Diesels will cut consumption by about 25 per cent. Even great economies are possible with direct-injection diesel car engines, pioneered by Rover Group and Perkins and now being introduced by such makers as Audi, Fiat and Volkswagen.

Especially when turbo-charged and intercooled, diesel cars have more than enough performance for today's traffic conditions and are little different from petrol-engined cars to drive.

Even Japan has been hit by the slowdown, writes Steven Butler

Hurtling over the bumps

TO LOOK at the statistics, 1991 has been a dull year for Japan's car-makers. Total car production in the first half of the year fell by 2.1 per cent, with the mainstream market for small cars hit hardest. For the first time in anyone's memory, all three of the world's principal car markets - Japan, the US and Europe - have slowed down at the same time.

Car company earnings will be affected as a result. Nissan, Japan's second biggest car maker, said last month it was feeling the pressure so much that it would cut capital spending by delaying the start of some projects.

But it would be wrong to see the deceleration this year as anything more than a bump in the road. While the momentum

of the industry may have slowed, it is still hurtling forward with new model designs and technology that will pose a stiff challenge to the world's vehicle makers.

The new products are aimed first at gaining a bigger share of the Japanese market. As in the past, winning on the home turf will almost certainly be the prelude to stronger sales abroad.

Japan's car makers are aiming for the allegiance of increasingly affluent and fashion-conscious consumers. Nissan, once thought among the dullest of car designers, spotlighted this trend in 1987 with its Cima model luxury car. Until then, large luxury cars were sold almost exclusively as executive cars for corporate fleets.

The new car revolutionised Nissan's public image, and helped reverse years of decline in its Japanese market share. The competition however was quick to respond.

"The car makers now feel that styling is a very important part of selling cars," says Mr Keith Donaldson, an analyst at Solomon Brothers. Indeed, this year, with a dearth of new models, Nissan sales have sagged.

Toyota, which dominates the Japanese market with a share of more than 40 per cent, followed in the wake of Nissan and has had an even bigger winner with its Lexus marque. Last year Mitsubishi Motor picked up market share after the launch of its Diamante model, while Mazda has been swamped with orders for its Bantia luxury saloon, which

came on the market only in July.

Honda, Japan's traditional leader in both engine technology and design, has been left behind in the race for boldly-designed luxury vehicles and has decisively lost its traditional third place standing in this sector of the Japanese market to Mitsubishi. The Honda Accord, which was relaunched in 1990, lacked the innovative styling offered by its competitors. The car was poorly received in Japan (although it was a big hit in the US) and Honda's image at home has suffered as a result.

Yet Japanese car companies are in a fast-moving race with competitors attacking each other at many different points. A slump in Honda sales has been reversed in recent months

Europe is seen as the main battleground for the 1990s

by the introduction of a sporty minicar, the Beat, and by special editions of the Civic, its basic economy car, loaded with extra features. More luxurious versions of the Accord have also been selling well and the launch of a completely redesigned Civic this month and the Prelude model should also help to revive Honda's fortunes by pandering to Japanese consumers' tastes for new models.

The battle to capture the luxury end of the Japanese market has put the country's car makers in a better position to compete against luxury car makers overseas, particularly in the US, where they have already scored winning punches against European imports. In July, for the first time ever, Toyota's Lexus and Nissan's Infiniti outdid BMW and Mercedes.

Toyota and Nissan have set up separate distribution channels for the upmarket cars. Competition should heat up as Mazda and Mitsubishi plan to set up luxury distribution channels of their own in the US. By comparison, Japanese carmakers have made fewer inroads in the European mar-

ket, claiming a total market share of 11.8 per cent as opposed to 27.8 per cent in the US. But that is changing rapidly, as Japanese manufacturing capacity in Europe grows.

Europe is widely seen as the main battleground for the 1990s. The battle will be fought over styling, performance, and price. But Japanese companies are increasingly directing research and development programmes toward coping with stricter environmental and safety standards. As a possible taste of things to come, on consecutive days in late July, both Honda and Mitsubishi announced the development of engines that offer up to 20 per cent higher efficiency with no significant loss of performance. They will be available in models sold this autumn.

Although there are significant differences between the two engine designs, both burn an air fuel mixture that is lean, with a low fuel content. The lean burn allows more complete and cleaner combustion, although lean air fuel mixtures are more difficult to ignite. The two companies overcame this problem by redesigning valves and the combustion chamber.

The race to stay ahead, however, is going to be an expensive one that will not be easy to fund unless sales pick up. Although sales of full-sized cars (over 2000cc) rose by 39.2 per cent in the first half of the year, and mini-car sales grew by 19.4 per cent, the mainstay of the market, small cars, saw an 11.8 per cent drop. Overall domestic sales dipped by 3.3 per cent.

Higher interest rates and the impossibility of raising equity funding because of the depressed Japanese stock market have bitten into cash balances. The leading companies are still strong financially, but like Nissan they are having to ask much tougher questions about capital budgets. The cost of capital in Japan is unlikely to be as cheap as it was in the mid-1980s for a long time, if ever. And with serious labour shortages hitting the industry, making automobiles in Japan is becoming even more capital-intensive.

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PILKINGTON

WORLD CAR INDUSTRY 10

Martin Dickson sees signs of a gradual fightback by the Big Three

Cautious recovery from the deep red

THE Big Three Detroit motor manufacturers, still bleeding red ink from the US recession of the past year, are beginning to make cautiously optimistic noises about recovery. Yet any celebrations ought to be extremely muted, for the industry still faces daunting long-term problems as it struggles to combat ever more intense Japanese competition.

The Big Three - General Motors, Ford and Chrysler - collectively lost almost \$4bn in the first half of this year as the industry went through its worst downturn in a decade, and none of the companies is expected to return to the black for 1991 as a whole.

In the first seven months of this year, US car and light truck sales totalled 7.34m vehicles, down from 8.48m in the same period of 1990, and while there are tentative signs of an upturn in demand, the recovery is likely to be very gradual. GM is forecasting 1992 industry-wide sales some 10 per cent higher than this year, of 13.5m to 14m vehicles, but still below the long-term trend in volume growth.

There is, moreover, precious little hope of demand coming into balance with manufacturing capacity in the near future, and that is likely to keep downward pressure on vehicle prices. Over the past year manufacturers have had to offer

rebates averaging \$1,000 or more to maintain their market position.

Japanese manufacturers, who have set up so-called "transplant" assembly plants across the US over the past decade, are continuing to expand capacity as they make deeper and deeper inroads into the market. Detroit, for its part, has been slow to cut capacity in line with its reduced market share.

The top-selling car in the US is Japanese - the Honda Accord - and Japanese models now account for more than 30 per cent of the US market - including Japanese cars sold through American companies.

Their penetration of the market is much more serious than even that figure suggests. For about 35 per cent of the US car market consists of heavily discounted sales to fleet rental companies, which have close ties to the Big Three. When those are excluded, Japanese cars account for well over 40 per cent of the market, and European and Korean products take the total up to around 50 per cent.

Moreover, Japanese cars are particularly popular among younger buyers and on the trend-setting West Coast. The implication is that as older Americans die, their brand loyalty will go with them and Japanese penetration will increase.

That said, the Japanese are far from foolproof - they too have had to introduce discounts on their vehicles and Nissan, in particular, has been finding the US market very difficult. The once arrogant US companies have also responded vigorously over the past few years to the Japanese threat, but it is questionable whether they are moving sufficiently far or fast to shore up their position. Elements in their counter-offensive include:

■ Capacity cuts. Worldwide, production capacity is estimated to exceed demand by some 8m units a year - but some 6m of those units are in, or aimed at, the North American market. All of the Big Three have cut capacity, but more still needs to go. Ford has been boldest, with a large rationalisation in the

late 1980s, and its plants are now estimated by analysts to be running at near 80 per cent of capacity. However, the figure for Chrysler is around 66 per cent and for GM is a mere 55 per cent. GM's new chairman, Mr Robert Stempel, has pledged to balance capacity with

Any celebrations ought to be extremely muted, for the industry still faces daunting long-term problems

demand by the end of 1992, although company officials recently said this could stretch into 1993.

Plant closures are a matter of delicate negotiation with the United Auto Workers Union, and the industry's contracts with the union restrict the cost-savings that can be achieved in this area. GM last year signed a pattern-setting three-year deal which guaranteed workers much of their salaries and

benefits whether or not they worked.

At same time, to shut capacity is to finally admit a permanent loss of markets to the Japanese, and the US manufacturers may be unwilling to concede so much ground just yet.

Plant efficiency is also much improved - and well ahead of most European rivals - with Ford again leading the way. Some of its assembly works - notably its Atlanta, Georgia, plant - are now regarded by industry analysts as almost as efficient as those of its best Japanese rivals, thanks to the implementation of better production methods and good labour relations. Chrysler and GM still have substantial ground to catch up.

But the Japanese also have the advantage of green-field sites in rural areas of the US with relatively cheap, young labour. The US companies have also been fundamentally re-evaluating the way they organise their businesses, learning from joint venture operations they have been running with the Japanese.

There has been a gradual movement towards the "lean" manufacturing techniques pioneered in Japan, involving changes in relations with suppliers, between corporate departments, managers and workers, and in attitudes to the customer.

The reliability and styling of American vehicles is also much improved, and the quality gap separating them from the Japanese has narrowed, if not disappeared entirely. However, Detroit is still much slower than its Japanese rivals in bringing new products to market - a serious deficiency in a world where consumer tastes and technology are changing so rapidly and the ability to snatch control of niche markets is an important ingredient of success.

But in spite of all these changes, the US motor manufacturers themselves seem lacking in confidence about their ability to catch the Japanese. A recent survey of US industry leaders by consultants Ernst & Young and the University of Michi-

gan asked them to rank eight companies in competitiveness now and in the year 2000.

The consensus was that while most US car makers would continue to improve their competitiveness, the Japanese would also get better and in many key areas continue to set standards. At the turn of the century, said the business leaders, three Japanese companies - Toyota, Honda and Nissan - would remain the most competitive, followed by General Motors and Ford in equal fourth place.

■ Protectionism. Faced with all these pressures, US manufacturers are seeking political help to stem the Japanese advance. An important landmark came last June when the Big Three, in a rare display of co-operation, filed an anti-dumping suit against Japanese producers of mini-vans, claiming these are being sold in the US market below cost. If that suit is successful, others seem sure to follow, particularly at the luxury end of the US market, where the Japanese have been making big inroads.

The industry has also been lobbying Congressmen for action to limit Japanese sales in the US and for relief from costs which Detroit says gives its rivals a head-start. These include high US health-care costs and onerous safety, clean-air and fuel economy regulations.

Japan is getting closer to the American consumer

Transplant sales are overtaking imports

"THE amazing new car from Ohio that goes around corners, up hills and overpasses."

Thus has Honda Motor, the Japanese car manufacturer, been proudly advertising a new Accord station wagon built at its plant in Marysville, Ohio. It is the first Japanese car to be designed and built solely in the US - although the basic sedan from which it was derived was designed in Japan - and some of the vehicles are being exported to Europe and even Japan itself.

The advertising campaign underlines the anxiety of the Japanese car manufacturers who have set up eight factories (so-called "transplants") in the US to be seen as American companies at a time when their ever-increasing advances are again setting off protectionist noises in Detroit.

And the fact that the car was designed and built in the US illustrates a new trend in the Japanese companies' strategy: by researching, engineering and designing their cars in America, as well as building them in the country, the Japanese are getting closer to the consumer and improving their marketing abilities, as well as speeding up the time it takes to bring products to market.

And in the intensely competitive 1990s, these could prove crucial advantages as manufacturers respond to fast-changing consumer tastes.

The past decade has revolutionised the Japanese role in the US car industry. The late 1970s saw the first big burst of expansion: thanks to the two successive Middle East oil crises, which switched the fashion to smaller, fuel efficient cars, Japanese manufacturers managed to capture some 17



Toyota Previa: facing US dumping charges

per cent of the US car market by the turn of the decade, entirely through imports.

However, rising US protectionist sentiment led to voluntary import restraints and a realisation by Japanese companies that for further expansion they would need to set up manufacturing facilities in the US. Honda was the first in, opening its Marysville plant in 1982, but by the middle of the decade it was being followed by Nissan, Toyota and other Asian manufacturers, some working alone and some in joint ventures with US companies.

By the end of last year, nine Japanese and one Korean company had taken some 29 per cent of the car market, and 24.9 per cent of the total truck and car market, up from 27.1 per cent and 23.1 per cent in 1989. When vehicles engineered by the Japanese, but sold by US companies are included, the total car total jumped to around 32 per cent last year.

And among the larger manufacturers, sales from transplant operations had overtaken, or were on the way to overtaking, their imports. The market share gains seem set to continue as they increase US production over the next few years and expand their distribution network - particularly in the Midwest, which remains a sales heartland for the American Big Three.

The speed of the advance has so alarmed their American rivals that several leading Detroit figures and the United Auto Workers Union have been calling for new import quotas, or even a cap on the total Japanese share of the US market.

This implies a huge cut in the Japanese import quota, which stands at 2.3m units a year. However, for the past four years Japanese imports have fallen well below that level - 1.7m units in 1990 - because of the build-up of production from the transplants.

For many years Detroit critics argued that transplants would merely be assembly plants employing semi-skilled labour, leaving the most critical jobs to be done in Japan. But it may prove the case for some smaller manufacturers, the argument hardly stands up in the case of the Japanese Big Three - Honda, Nissan and Toyota - who have turned their US operations into fully-fledged, stand-alone manufacturers.

They now have extensive US engineering and design facilities. The local content of their vehicles is high - albeit much of it from Japanese transplant parts companies. Honda, for example, claims around 75 per cent local content for parts and components.

However, many dies, tools and large components, such as engines, are imported, though here too the trend over the next few years will be to manufacture or buy locally.

Political pressures apart, market-place competition is pushing the Japanese in this direction. In the US, as in Japan, their plants use "just in time" manufacturing techniques and require very close co-operation with parts suppliers. For this to work most efficiently, lines of communication need to be short.

At present the Japanese transplants appear to have a substantial manufacturing cost advantage over the best of their American opponents -

The Honda advertising campaign underlines the anxiety of Japanese car manufacturers

and a huge advantage compared to the worst Detroit plants.

Contributory factors include their green field sites, their generally younger, non-union labour forces, their temporary freedom from pension costs and their production techniques. But the Americans have been closing the gap on factory competitiveness, and to maintain their edge as the 1990s progress the transplants will need the flexibility that local autonomy can bring.

It would be wrong, however, to suggest that the transplants are invincible. Numerous teething problems at several of them have encouraged Detroit executives in their belief that the Asian advance can be halted.

The two most successful have been Honda and Toyota. Honda makes the most popular car in the US, the Accord, and in the first seven months of this year the group accounted for some 9.4 per cent of the US car market. Toyota, the largest car group in Japan, accounted for 8.7 per cent. Both companies have been increasing their market share in the US, but their rivals they have also been hit by falling volume because of the recession. They have had to follow Detroit's lead and offer large discounts to move models off the showroom floor.

Nissan, however, has suffered a succession of problems in the US. Styling mistakes in the early 1980s gave its cars a dull image that it has not entirely shaken off and last year it had to pull its Axxess mini-van off the market because it failed to sell. The group's US sales peaked in 1985 at 881,000 cars and trucks and then nose-dived in the late 1980s. A succession of new model introductions, including a successful luxury car, the Infiniti, have helped it pick up a little ground this year, but its car market share still stands at only 4.9 per cent.

Mazda, which established a plant at Flat Rock, Michigan, in the unionised heart of the American motor industry, ran into recurrent clashes with its labour force - partly because the Japanese group seemed initially to offer workers far more than it actually delivered. There were also strains between its American executives and the Japanese corporate hierarchy.

Martin Dickson

GENERAL MOTORS

On the road to clawing back market share

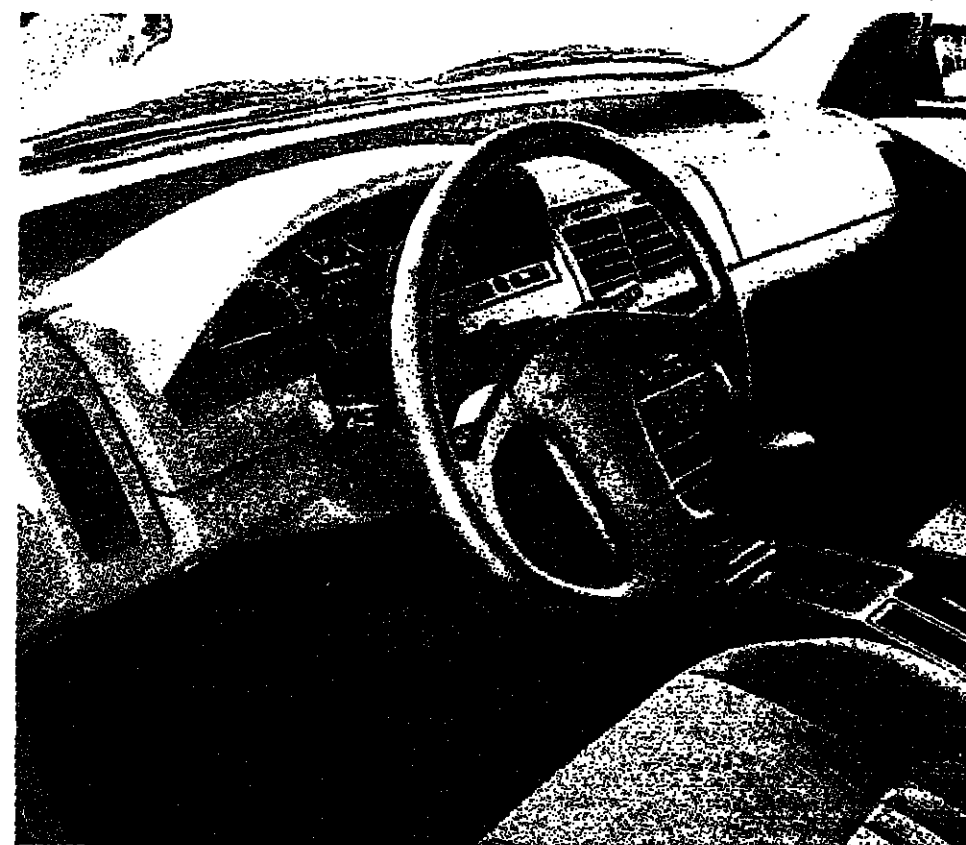
A REMARKABLE new vigour is shaking up General Motors, the largest car manufacturer in the world, which spent much of the 1980s in seemingly inexorable decline.

Under Mr Robert Stempel, who took over as chairman in July last year, the company has been clawing back US market share and moving faster to cut costs and reduce its heavy burden of excess manufacturing capacity.

Mr Stempel should not get all the credit for this. Many of the programmes from which the group is starting to benefit were put in place under his predecessor, the controversial Mr Roger Smith, who tried to force change on the sprawling group by throwing money at its problems.

And the severe impact of the US recession over the past 12 months has forced the group to accelerate change, whether or not it likes it. In the first six months of this year GM lost \$1.2bn and Wall Street expects it to remain in the red for the year as a whole, in spite of signs of a gradual recovery in the US economy and vehicle market. However, Mr Stempel so far seems much more successful than his predecessor in gaining the support of GM's workforce for belt-tightening and new working methods.

This is partly because of his down-to-earth personality, and partly because he made clear early on that all GM's employees - managers included - were going to share in its pain. That is a distinct contrast to the 1980s when the group gained a reputation for demanding sacrifices from the rank and file while top executives continued to reap generous pay and perks. Yet it was



Saturn interior: GM's all-out attempt to match the Japanese in the small car market

operation operations at the Chevrolet-Pontiac-Canada group, GM's largest North American car-making business. These have been re-organised along the more efficient lines found at rival Japanese companies.

And the group has experimented with an entirely new approach to car building at the plant in Tennessee which builds its new Saturn small car - a model conceived in the early 1990s as an all-out US attempt to beat the Japanese in the small car market.

Saturn vehicles went on sale for the first time last autumn but so far the project has been far from a resounding success. The Saturn plant has a production capacity of 1,200 cars a day but production glitches - notably problems with the car's plastic body - mean that output has been running at about half that level.

Those consumers who have managed to buy the cars seem pretty pleased with them, but Saturn's shaky start has not enhanced GM's image and it will be years - if ever - before the much-hyped project reaches profitability.

A second big problem for GM is that its manufacturing capacity far exceeds demand for its products. The company took a \$2.1bn write-off last year to cover the cost of closing seven North American factories and Mr Stempel pledged to be running all its plants at full

Buick has been gaining market share, thanks to a revamp of its product line

capacity by the end of next year. More recently, however, there has been a slight retreat from that goal, with company officials saying slow growth in the US market may be some time in 1993 before full capacity is achieved.

The cost savings that will flow from these closures are also limited by a three-year labour agreement Mr Stempel signed last autumn with the United Auto Workers Union, which guarantees employees most of their pay, whether or not they work.

Still, the new relationship with the union - essentially trading job security for workplace flexibility - has enabled the company to reach a potentially important agreement allowing an Ohio assembly plant to be operated with three

assembly crews - a strategy GM has already used in its highly successful European operations. The European business, which made \$1.9bn last year, is playing a vital role off-setting the red ink in North America, and it will need to do so for a considerable time yet, GM officials acknowledge.

Martin Dickson

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ARC

LONDON - DETROIT

WORLD CAR INDUSTRY 11

Ecology-conscious countries are seeking to introduce strict regulations on emission control

California sets exhausting standards

CALIFORNIA, the US's most populous and richest state, is a crucial market for expensive cars. But California is also where the world's first laws were enacted to control the emission of noxious gases from car exhausts, and since the late 1960s those laws have been progressively tightened.

It is not, however, merely that California sets its own exhaust emission standards. What makes its standards crucially important is that they have usually been adopted, after a delay of one or two years, as US Federal standards. That, in turn, has been enough to ensure their adoption in other countries, including Japan, which suffers severe air quality problems or which, like Sweden, are acutely ecology-conscious.

The process has sometimes extended over a long period. The California regulations of 1980 were generally applied to all new cars sold in the US from the 1983 model year, and in Japan from shortly afterwards; but those same standards will not apply to all new cars sold in the EC until January 1, 1993. It is unlikely, however, that it will take nearly 15 years for subsequent Californian initiatives to be embraced in Europe. The Germans in particular, along with the Swiss and the Scandinavians, are keen to

make more progress in this direction. The so-called "US83" regulations are significant because they involve the large additional costs of an oxidation control system.

They can only be met, at least within the foreseeable state of technology, by fitting a catalytic converter within which precious metals induce noxious fumes (carbon monoxide, unburned hydrocarbons, oxides of nitrogen) either to oxidise or to decompose into harmless - in a toxic sense at least - carbon dioxide, water vapour and nitrogen.

A typical catalytic converter costs perhaps £100 but it is only the beginning. For the converter to work properly, the contents of the exhaust gases entering it need to be carefully controlled. The temperature must be correct (most converters "light off" at around 300°C but begin to suffer if they get too hot) and there must be enough residual oxygen to permit the oxidation process to take place. These

requirements can be met only by fitting the engine with an electronically-controlled fuel injection system, adding at least another £100 by comparison with a system using a carburettor.

The reason the EC took longer than any other part of the industrialised world to bite the bullet of this extra cost was political. Its ecological hawks, the Germans and their allies, spent years convincing those governments voted into office by the owners of small, cheap cars - the Italians, the French and to a degree the British - that there was really no alternative. Now the EC must look to the next stage, because California has not stood still and the rest of the world is already following.

The scene is shifting. It is now widely acknowledged that the emission standards set for California for model year 1993, which are likely to become the "US94" standard and which involve further reductions of both unburned hydrocarbons and of

oxides of nitrogen, represent something close to the limit of what can be achieved with a conventional engine. In most cases the US94 limits can be met by further refinement of existing systems by fitting catalytic converters with electrical

Fleets of methanol-fuelled cars are being run in California by US car makers and Japanese and German importers

heaters to bring them more quickly to operating temperature, by recirculating a proportion of exhaust gas back to the engine intake, and similar measures which will not, by and large, involve an incremental cost like that of adopting a carburettor and electronic fuel injection.

California is not, contrary to some fears, about to tighten overall

emission standards to the point where its citizens will have to junk their cars and return to public transport or the bicycle (though the diesel engine manufacturers still have some technical problems to solve in the area of particulate emissions). Instead, it appears to have decided that the most realistic way to achieve further reductions in emissions is to adopt what might be called a "proportional" approach. Accordingly, the state has already proposed that by a series of target dates stretching into the 21st century, sales of new vehicles should include a proportion of what are defined as Low Emission Vehicles (LEVs) and Zero Emission Vehicles (ZEVs).

The LEVs will use alternative fuels, most probably methanol, which will among other things help to reduce vehicle emissions of carbon dioxide. California is as aware as anywhere of the Greenhouse Effect.

Fleets of methanol-fuelled test

cars are already being run in the state by the "big three" American car manufacturers, and the big Japanese and German importers. The ZEVs will inevitably be electrically-powered.

The new Californian approach poses two problems for the car manufacturers, who will have to ensure that their sales in California from (about) 1998 will have to include the requisite proportion of LEVs and ZEVs. First, they will have to develop suitable vehicles, a process which is already under way: GM, for instance, has shown a series of attractive electrically-powered prototypes and talked seriously about putting them into small-scale production, and BMW has announced its own variation on the theme.

The manufacturers' second problem is that almost certainly, they will need to "buy" ZEVs, especially ZEV sales. The limited range and performance of electric cars makes them unattractive unless they can be sold cheaply,

and the cost figures emerging from technical discussion look anything but cheap. Consequently, it seems certain that pricing policies will in effect involve conventional cars subsidising electric vehicles.

This will be no problem as long as the required proportion of ZEVs is small. If it rises to a significant level, anything over 10 per cent, then market distortions will begin to arise. The simplistic assumption that by the year 2010 every Californian household will have a ZEV to take into town and a conventional car (or LEV) for long journeys takes no account of cost differentials - just as most calculations of electric vehicle running costs assume the exclusive use of cheap off-peak power.

In this respect, California is doing the rest of the world a service: if the crunch comes (bearing in mind that the state has so far admirably avoided any ultimate confrontation with either its highly motorised population or those who provide the vehicles) then we shall all be in a position to learn. The most likely conclusion, however, is that California will continue to point the way which the rest of the world will develop, after an inevitable interval.

Jeff Daniels

SOUTH KOREA

Out of the pits

SOUTH KOREA'S car manufacturers are getting back on track after a protracted stay in the pits.

Exports, which slumped so sharply in the past few years, are recovering, while the domestic market continues to show strong growth. Improved design and technology are also apparent in the host of new models which have been taking to the streets.

Total production for the six Korean car manufacturers reached 617,138 units in the first half of the year, an increase of 19 per cent over the comparable period last year. Exports increased by an impressive 35 per cent to 164,000 units, while domestic sales rose by almost 20 per cent to 342,933 units.

There are several reasons for the improvement. On the export side, the Korean car manufacturers have had a fair degree of success in diversifying sales away from the flagging US market. Eastern Europe, south-east Asia and the Middle East have seen the strongest gains.

At the same time, strikes and labour disputes at the car manufacturers and at their component suppliers, which have caused serious disruption every year since 1987, have been less frequent this year. As a result, production has been smoother and there have been fewer quality problems which have dogged overseas sales in recent years.

On the domestic side, progress has also been steady. The continued rise in South Koreans' disposable incomes has created ready customers for the new models which have been rolling off the production line. Sales of just under 1.1m are expected in the Korean market for the full year.

But beneath the picture of improved performance there remain a series of challenges which must be overcome. For all the factors which lie behind the increases in production and exports there are caveats which may take some of the wind from the Korean car makers' sails.

In the case of the new markets, for example, there are limits to the amount of growth which can be expected. Eastern European countries, in particular, face constraints on hard currency and may find it difficult to maintain their appetite for imported cars.

"I don't believe we will continue to see the same growth from eastern Europe," says Mr N.M. Kim, managing director of export marketing at Hyun-

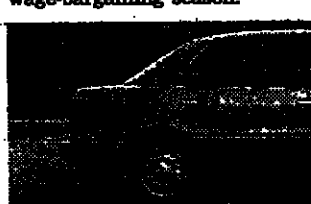
da Motors, Korea's largest car maker.

For the time being, eastern Europe along with south-east Asia and the Middle East all provide valuable new outlets for Korean manufacturers. But they will never represent an alternative to the US - which was always Korea's single biggest export market.

In this respect, the news is not particularly encouraging. Korean manufacturers continue to suffer from a protracted downturn in the American market. Production at Hyundai's Canadian plant - which supplies the Sonata to the US market - is running at less than 50 per cent capacity while shipments from Korea remain well below their 1987 and 1988 levels.

Everyone is saying that the US economy is starting to recover," says Mr Kim. "But I don't see any improvement in the car market yet."

The Hyundai executive is more optimistic about labour relations. His company, like most of Korean industry, experienced a surprisingly peaceful wage-bargaining season.



Hyundai Elantra: new launch in US and Europe

"The overall trend is much better," says Mr Kim. "This is perhaps the turning point."

Executives at Kia Motors, the second largest manufacturer, are, however, unlikely to agree. A protracted labour dispute in July halted production for several weeks and caused a downturn in year-on-year production figures for the industry as a whole in that month.

The disruption at Kia shows that the risk of labour unrest has not been removed. But it also suggests, on a more encouraging note, that there is a process at work which is creating improved workplace relations.

Unlike Hyundai and Daewoo Motors - a 50/50 joint venture with General Motors - Kia has hitherto seen very few industrial disputes. The fact that it is now experiencing a strike, while its counterparts are enjoying relative industrial peace, suggests that there is a learning process for management and labour which Kia executives are only just confronting.

Mr Lee Dong Hwa, general manager of the Korea Automobile Manufacturers' Association, subscribes to this view. "Management and labour have learned that there is little to gain from strikes. They are now more experienced in solving problems through negotiation."

With the improvement in labour relations, executives at Korean car companies are now able to devote more time to the problems of upgrading efficiency and productivity and enhancing design and quality.

Here too, there has been progress. The new cars which have been rolling off Korean production lines - from the sporty Hyundai Coupe to the Daewoo Espero Saloon - are a long way removed from the humble Pony which spearheaded Korea's move into the international car market in 1986. Certain models of the Coupe are also fitted with an engine developed by Hyundai earlier this year.

But in terms of engineering and production technology the Korean manufacturers still have a lot of catching up to do



Hyundai Elantra: new launch in US and Europe

with their international, and particularly Japanese, rivals.

A recent report by Kia Economic Research Institute, respected think tank on the local automobile industry, argued that failure to increase productivity in line with Japanese manufacturers was eroding the competitiveness of the Korean carmakers.

It cited the fact that a four-door Hyundai Excel has seen its price in the US increase from \$7,890 to \$8,115 over the past year. The price of a Toyota Tercel, one of the Excel's competitors, has, by contrast, fallen from \$9,198 to \$8,992.

Reduced wage increases and the introduction of new production lines by several of the Korean car makers should help reverse this erosion in competitiveness. Along with continued improvements in technology and design capabilities these are the principal factors which will determine whether the Korean car industry can resume its inroads into international markets.

BY ANY standards, the Australian car industry is guilty of one of the world's great missed opportunities. In the late 1960s, when Japan was still recovering industrially and psychologically from the effects of the Second World War, Australia was the world's seventh largest car maker, and the biggest in Asia.

That combination, combined with the country's high standard of living and access to international capital, provided the Australian industry with an opportunity to develop a big exporting industry.

It never happened. A little over 30 years later, Australia produces only about 1 per cent of annual global car production of around 36m units, roughly equivalent to a month's production for one of the major Japanese manufacturers.

The opportunity was missed because Australia chose to insulate its economy behind high tariff walls and import quotas, rather than face aggressive competition in world markets.

The strategy encouraged foreign manufacturers to set up small-scale assembly plants to produce vehicles for the growing domestic market. As a result, Australia's 17m people are served by five domestic car makers, Ford and General Motors' Holden's Automotive (GMHA) of the US, and Toyota, Nissan and Mitsubishi of Japan.

But while the five companies competed strongly for domestic sales, the lack of international competition led to a high cost structure which depended on protection for its survival.

This delicately structured house of cards began to tumble in 1984, when Mr Bob Hawke's recently elected Labor government began deregulating and opening up the Australian economy across the board.

For the car industry, the changes took the form of the Button Car Plan, named after Senator John Button, the industry Minister who was its chief architect and regulator.

The plan was based on the belief that the existing structure of the industry - five manufacturers producing 13 models with annual production runs averaging 28,000, but in some cases below 10,000 - was unsustainable in an open market economy.

The solution, Mr Button and the car makers agreed, was for protection to be progressively reduced, gradually increasing the pressure for more efficient production through rationalisation of the model range and co-operation between manufacturers.

One of the first stages of the plan, tariff protection has been cut from a nominal rate of 67.5 per cent in 1985 to 37.5 per cent, and will fall to 35 per cent in January. In addition, import quotas have been abolished,

together with an 85 per cent local content scheme for domestically produced cars.

The plan also provides an export facilitation scheme under which manufacturers are encouraged to increase production runs of more popular models in return for reductions on tariffs on imported components.

So far, the plan has produced mixed results. It has succeeded in reducing the number of models being manufactured from 13 to eight, all of which have production runs of more than 20,000. But average production is still only 46,000 - low by world standards.

There have also been two co-operative agreements - a product-sharing arrangement by Ford and Nissan which has increased capacity utilisation at several plants, and a merger between Toyota and GMHA under which both companies' production will be owned by a single jointly-owned holding company.

However, the joint venture agreement has yet to be implemented, and there has been little plant rationalisation - no assembly plants have been closed since GMHA shut its Queensland plant in 1985. Exports are up 112 per cent since 1985, largely thanks to shipments to the US of Ford's open-top Capri, but total volume remains insignificant at 22,476. There are also doubts about the viability of export sales without the import savings provided by the export facilitation scheme.

Most importantly, the differential between Australian and Japanese production costs is still around 50 per cent - enough to wipe out the domestic industry in a relatively open market.

Against this background of slow progress, the government has decided earlier this year to tighten the efficiency squeeze on the industry. Mr Hawke announced in May that tariff protection would be cut by 2.5 percentage points a year from next year, to a target of 15 per cent by 2000.

The policy tightening was

AUSTRALIA

Missed opportunities

opposed by all five carmakers, some of whom hinted they might be forced to end Australian production if protection was reduced further. None has yet acted on the threat, but Mr Norman Iddles, Toyota Australia's vice-president for finance and planning, spoke for many when he warned recently that the industry would "change dramatically" in the next decade.

In Mr Iddles' words, the manufacturers face a choice between quitting Australian manufacturing and cutting costs through heavy capital investment and labour reform. So far, only Toyota has committed itself to significant capital investment, although its plans to spend \$450m on a new manufacturing plant in Melbourne will also benefit GMHA through the joint venture agreement.

Ford appears undecided. Mr Jac Nasser, president of Ford Australia, says the company will continue to manufacture the Australian-designed Falcon until at least 1998, but Mr Har-

old Poling, chairman of Ford's US parent, says the group will not decide for a couple of years whether long-term manufacturing in Australia is viable.

Nissan and Mitsubishi have both said they intend to continue building cars in Australia for the foreseeable future. However, Nissan has accumulated losses of A\$500m over the past 15 years, and has been hit hard by a fall in prices caused by the Button Plan. Mitsubishi makes only one model in Australia - the Pajero.

In the short term, the manufacturers are suffering badly from the combined effects of recession and tariff reduction: Nissan made a record A\$125m net loss on domestic Australian operations last year, while Ford lost A\$83m, and Mitsubishi's net profit was down from A\$41m to A\$13m. Toyota and GMHA have not yet revealed results.

In the longer term, they will need patience and deep pockets to survive. Mr Bill Scales, chairman of the Automotive Industry Authority, a government advisory body, says all five manufacturers can survive if they make the right investment and marketing decisions. Senator Button appears less confident: he has been talking in terms of three survivors.

Kevin Brown

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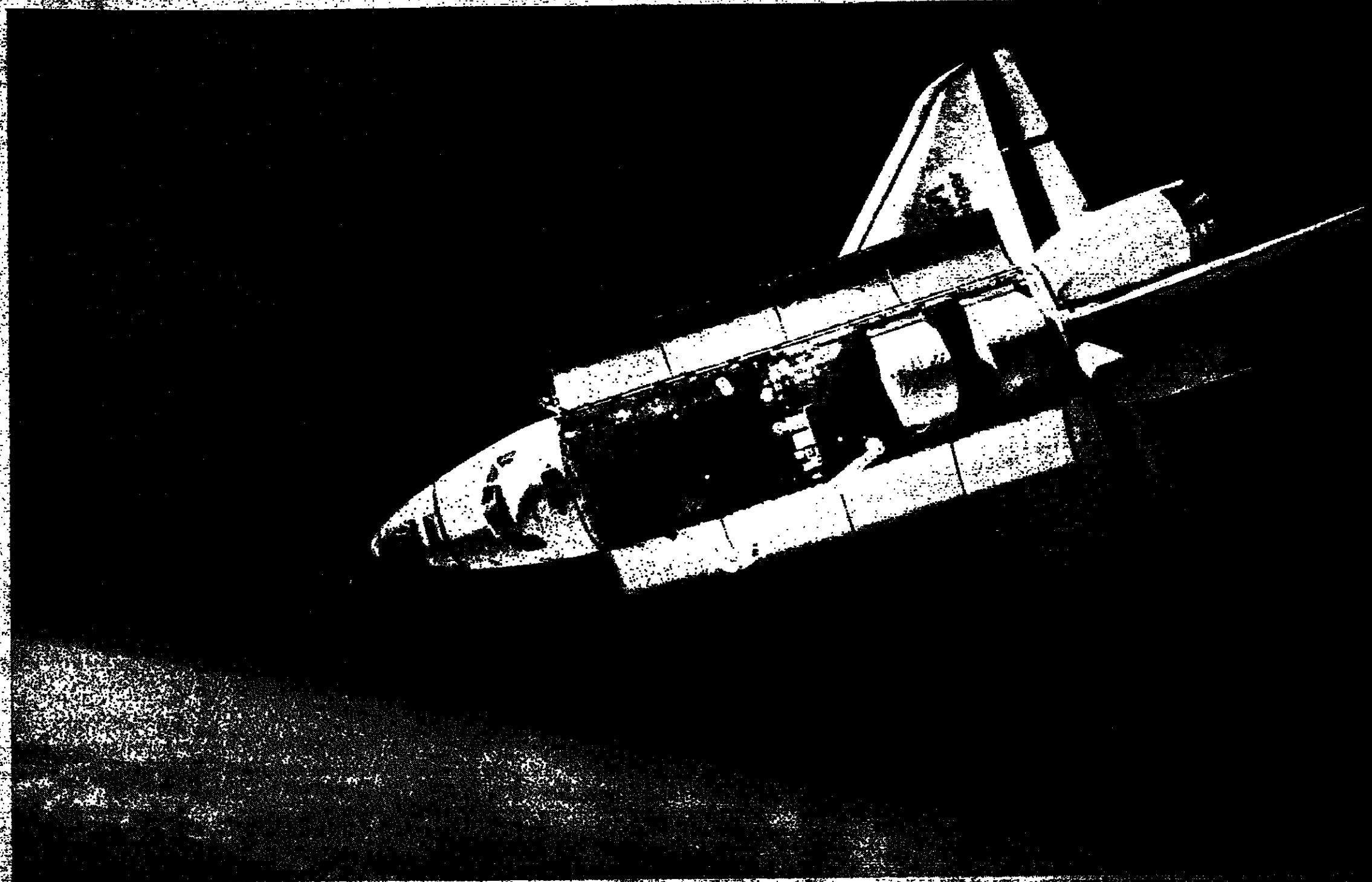
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INTERNATIONAL COMPANIES AND FINANCE

Heinz advances to \$254m on gain from disposal

By Martin Dickson in New York

H.J. HEINZ, the US foods group, yesterday announced a sharp rise in first-quarter earnings, but the increase was due to a one-time gain from the sale of a business. The company's underlying profits performance dipped from the same period of last year.

Heinz reported net income of \$254m, or 95 cents a share, compared with income of \$143.2m, or 54 cents, in the same period of last year.

However, the results included a \$221m pre-tax gain on the sale last June of Hubinger, a corn milling operation in Iowa. Stripping that out, the company's operating income totalled \$232m, compared with \$266m in the same period of

last year. Sales dipped from \$1.56bn to \$1.50bn, partly because of the disposal of Hubinger and other interests.

The group's sales were also hit by reduced unit volume and the strengthening of the dollar. However, those factors were offset by an increase in the value of sales, due to price increases on many of the company's core products.

The company said the gain from the Hubinger sale had been partially offset by increased marketing initiatives and charges associated with cost reduction programmes, both of which would continue and intensify throughout the year.

Mr Anthony O'Reilly, the

chairman, said the gain from the sale of Hubinger gave the company a unique opportunity to go on the attack, increasing marketing support for its brands and accelerating cost reduction programmes.

This would allow the company to deliver full-year results in line with past trends and, together with the \$500m acquisition of J.L. Foods, a national distributor, would "enable us to extend our growth trend through the 1990s," Mr O'Reilly said.

However, the figures were below some analysts' expectations, and Heinz shares fell to \$38, down \$2 1/2 in morning trading on the New York Stock Exchange.

Pimco stops Treasury dealing with Salomon

By Patrick Harverson in New York

SALOMON Brothers, the embattled Wall Street securities house, lost another customer when Pacific Investment Management Company (Pimco), the \$32bn US investment fund, announced it was suspending all dealings in government securities with the firm.

Pimco was the client which unknowingly bid for \$1bn of Treasury bonds in February when Mr Paul Mozer, the former head of bond trading at Salomon, tried to play a practical joke on a departing colleague. Mr Mozer was fired last month over the auction-rigging scandal that engulfed the securities firm at the beginning of August.

Commonwealth Bank tumbles 45%

By Kevin Brown in Sydney

COMMONWEALTH Bank of Australia yesterday blamed recession and increased bad debts for a 45 per cent fall in net operating profits to A\$272m (US\$214.1m) for the year to the end of June.

The result, which was in line with market forecasts, comes two days before Commonwealth's debut on the Australian Stock Exchange following the flotation last month of just under 30 per cent of the stock.

Most of the fall in net profits was accounted for by a 122 per cent increase to A\$1.02bn in charges for bad and doubtful debts following the takeover of the State Bank of Victoria (SBV) last year.

The A\$1.6bn acquisition of SBV followed a rescue package agreed between the federal and Victoria state governments in

the wake of the crash of Tricontinental, SBV's merchant banking subsidiary.

Analysts had forecast a significant increase in Commonwealth's bad debt portfolio because of SBV's exposure to corporate failures in Victoria, the centre of Australia's domestic recession.

However, Commonwealth said SBV had begun to contribute to operating profits in the second half. The purchase of SBV had been of "major strategic value", and would yield further benefits when the integration of the two banks was completed, the board said.

Commonwealth said net profit had risen to A\$888m, including abnormal items of A\$617m. The main abnormal item was a transfer of A\$533m from the bank's superannua-

tion fund to reflect surplus contributions. Net profit after abnormal items last year was A\$531m.

Mr Don Sanders, managing director, said the bank had followed a "conservative" provisioning policy in the light of the difficulties facing customers as a result of the recession.

"The bank's operating profit was affected by the recessionary conditions which slowed the economy, contributed to a fall in demand for finance and led to increased bad and doubtful debts," he said.

Mr Sanders said weak domestic activity and depressed world markets for key exports were expected to limit opportunities during the current year and would intensify competition for quality lending.

"However, Commonwealth Bank is well positioned to share in the benefits when the economic recovery gets under way," he said.

The board said the bank expected to pay its first interim dividend on April 30 and its first final dividend in October. The payout was likely to be higher than returns to the government in recent years, the directors said.

The federal government raised A\$1.3bn from the flotation of just under 30 per cent of Commonwealth, the biggest flotation in Australian corporate history.

The flotation was oversubscribed by A\$800m, indicating that the A\$5.40 shares would trade at a significant premium when the bank is listed tomorrow.

Canada may help de Havilland

CANADA'S federal government and the provincial government of Ontario are prepared to provide C\$303m (\$266m) in development aid for Boeing's de Havilland computer aircraft division over five years, Reuter reports from Toronto.

Investment Canada, the federal agency, said that the aid would be allocated on a project-by-project basis.

The announcement followed the federal government's postponement of the deadline for approving a bid for the company from a consortium comprising Alenia of Italy and Aerospaciale of France.

Investment Canada said that the European consortium was willing to accept a Canadian partner in its bid, a condition laid down by the federal government, but no Canadian company has taken up the offer to participate.

Commenting on Boeing's inability to turn a profit at de Havilland, Mr Ed Philip, Ontario's industry minister, said: "Boeing was basically in a different type of business - wide-bodied jets. We think the partnership with [the consortium] has tremendous potential."

Aerospaciale and Alenia - as well as de Havilland - spe-

cialise in making small, 30 to 70-seat commuter aircraft.

Mr Philip said that he believed the best way to protect jobs and research and development in Ontario was to seek an equity position in the industry.

Michael Wilson, federal minister in charge of Investment Canada, said government aid depended on specific undertakings and assurances in the consortium's revised business plan.

"The deal is not done and some difficult issues remain to be settled, but substantial progress has been made," Mr Wilson said.

Seagram renews repurchase plan

By Robert Gibbons in Montreal

SEAGRAM, one of the world's leading drinks groups, has renewed for another 12 months its share repurchase programme which was due to expire on September 24.

Under the programme, the group can purchase up to 4.7m Seagram shares or 5 per cent of the total issued as of August 31 last year on the open markets through the New York, Toronto and Montreal stock exchanges. Any purchases can take place between September 25 this year and September 24, 1992.

Under the old programme, 190,000 shares were repurchased at an average price of US\$30.29, or a total of US\$5.7m.

Seagram stock, however, has been moving up steadily. It now stands at around US\$111, down from a 52-week high of US\$117, following a sharp second-quarter drop in earnings due to a restructuring charge and the impact of the global recession. The 52-week low is US\$78.

Mr Philip Koven, an analyst with Richardson Greenfields, Canada, said Seagram would repurchase stock on market weakness. As with most other analysts, he has reduced his estimate of Seagram's fiscal 1992 earnings to US\$7.65 a share from US\$8.05.

● TLC Reatrice International, the foods group, has sold its

French distribution unit, Maxine Delure, to Tropicana Continental, AP-DJ reports. The purchase price was not disclosed.

Tropicana Continental is the French affiliate of Tropicana Products, a wholly-owned subsidiary of Seagram.

Maxine Delure has imported and sold, among other products, Tropicana orange and grapefruit juices for more than 25 years.

TLC said it planned to use the proceeds for general corporate purposes.

Tropicana said that Maxine Delure would operate as a separate subsidiary within Tropicana Europe.

Malaysian plantation deal proposed

By Lim Siong Hoon in Kuala Lumpur

KUALA LUMPUR. Kepong (KLE), a leading Malaysian plantation group, is proposing to buy all the plantation assets of Batu Kawan, its largest shareholder.

The M\$316m (US\$79m) deal, which will give KLE shares at M\$3.75 each, will give Batu Kawan a 42.6 per cent stake in the plantation group.

It will also consolidate nearly all the plantation interests of Mr Lee Loy Seng, KLE chairman, at a time when many other Malaysian plantation groups face fragmentation because of low returns on commodities. KLE's land holdings will increase by 16 per cent to nearly 197,000 acres.

As part of the deal, two plantation subsidiaries listed in the UK and Hong Kong will be transferred to KLE.

Batu Kawan, which gains M\$66.8m from the sale, will be left with four small manufacturing subsidiaries. The group said it was seeking to expand into the industrial sector.

TNT sells 18% stake in exploration company

TNT, the Australian-based transport group, yesterday sold its 18 per cent stake in Petroleum Securities Australia, an oil and minerals exploration company, as part of its divestment of non-core holdings, writes Kevin Brown.

The group said it had sold 14.17m shares held by Primera, a subsidiary, and 1.25m shares held by the TNT Superannuation Fund for a total of A\$2.47m (US\$1.9m). The group said the sale price represented a profit of A\$2.47m, indicating the holding had been written down to zero.

The stake was bought by Den Druys, a company associated with senior Petroleum Securities executives, including Mr Adrian Fletcher, the chairman, and Mr Terry Fern, the managing director.

Petroleum Securities operates in the Canning Basin of

Western Australia, in Papua New Guinea, and in the US, where it has extensive oil and gas interests, including a joint venture in the Rocky Mountains with Ampol Exploration.

The company also has small gold mining interests through its subsidiaries Climax Mining and Salamander Gold Mines.

TNT has been disposing of non-core holdings since reporting a net loss of A\$197m for 1990-91. The sales are intended to reduce debt, following worries over the group's liquidity.

Last month, TNT sold half of its 18.7 per cent stake in Normandy Poseidon, the Australian resources group, for A\$51.5m.

TNT has also taken steps to stem heavy losses from its express delivery activities in Europe, where it has formed joint ventures with a number of post offices.

Ashok Leyland cash call to fund truck development

ASHOK Leyland, the Madras-based commercial vehicle manufacturer, is restructuring its operations in an attempt to accelerate growth, writes Gita Piram in Bombay.

In the first phase of the shake-up, the company plans to spend Rs2.68bn (\$220.8m) on developing a new series of vehicles, the Ashok Leyland 2000, with payload capacities of 4 to 8 tonnes.

Mr R. J. Shahane, managing director, said: "It is a global concept. We want to tie together technology from Iveco of Italy, Hino of Japan and ZF of Germany with Indian automobile technology. We hope it will give our vehicles a competitive edge in world markets."

To help finance the development programme, Ashok Leyland is launching a Rs3.15bn issue of partially convertible

debentures on a rights basis.

The company, a member of the Hinduja Group, a diversified \$2bn international trading house, recently announced good results for the fiscal year to the end of March.

Sales, at Rs8.33bn, were up by 34 per cent, while gross profit was Rs891m compared with last year's Rs759m.

The company sold 24,698 vehicles locally and exported 1,189. Profits after tax were Rs282m.

At the same time, Ashok Leyland accounts show an 18 per cent rise in financial expenses which probably cut into margins.

With interest rates soaring and the rupee steadily weakening against other currencies, the cost of the new capital investment may turn out to be heavier than anticipated, however.

INTERIM REPORT

GT CHILE GROWTH FUND LIMITED

The Directors of GT Chile Growth Fund Limited announce the unaudited results for the six months to 30 June 1991. This is the second interim report of the Company.

	6 Months to 30.6.91 US\$	15.2.90 to 30.6.90 US\$	15.2.90 to 31.12.90 US\$
ASSETS			
Investments	187,333,947	78,508,200	106,746,225
Net current assets	5,276,766	23,408,240	13,186,006
NET ASSETS	192,610,713	101,916,440	119,932,231
Issued Shares	10,073,694	10,000,000	10,000,000
Net asset value per share:			
Undiluted	\$19.12	\$10.19	\$11.99
Diluted	\$17.66	\$10.16	\$11.66
INCOME			
Dividends and bond interest	7,410,519	5,191,895	16,724,109
Deposit interest	121,952	925,803	1,495,354
	7,532,471	6,117,698	18,219,413
Management expenses	(1,484,969)	(555,895)	(1,641,303)
NET INCOME	\$6,047,502	\$5,561,803	\$16,578,110
Earnings per share:			
Basic	\$0.60	\$0.56	\$1.66
Fully diluted	\$0.58	\$0.53	\$1.51

	6 Months	Percentage change:	1 Year	Since Launch
GT Chile Growth Fund (undiluted)	+59.5	+87.6	+91.2	
ICPA Index	+64.0	+90.9	+103.9	
IPSA Index	+90.0	+137.5	+159.0	
	30.6.91	%	30.6.90	%
Chilean equities	90	38	69	
Long-term Chilean bonds	6	26	20	
Short-term Chilean debt	2	13	-	
Net current assets	2	23	11	
Net assets	100%	100%	100%	

*Source: GT Capital Management Inc. Expressed in US Dollar terms with income reinvested.

Extract from Chairman's Statement

Optimistic expectations expressed by the Chairman in February, have been fulfilled and the Directors are pleased to report excellent performance for the first half of the year. By 21 August 1991 - the latest practicable date before the announcement of these results - net assets per share had risen to \$23.42 (\$21.18 after allowing for full conversion of the Warrants) as against the launch price of \$10 per share in February last year. Whilst remaining confident for the next half, the Directors feel that the excellent rates of stockmarket performance may not be fully repeated in the coming few months.

In accordance with the Company's distribution policy, the Directors will not recommend a dividend before December 1992.

The Company's Interim Report will be despatched to Shareholders as soon as possible. Copies of this statement will also be available from GT Management PLC, a member of IMRO, 8th Floor, 8 Devonshire Square, London EC2M 4YJ, United Kingdom.

BY ORDER OF THE BOARD

David Smith, Secretary

The Bank of Bermuda Limited, Bank of Bermuda Building, 6 Front Street, Hamilton, HM11, Bermuda.



SECOND INTERIM RESULTS

Notice of Extraordinary Prepayment

To the Holders of

Santa Barbara Savings and Loan Association

(predecessor in interest to Santa Barbara Federal Savings and Loan Association)

Collateralized Floating Rate Notes Due 1996 (the "Bonds")

CUSIP No. 801380AB2*

The undersigned, as trustee (the "Trustee") under the Indenture dated as of August 1, 1986 (the "Indenture") from Santa Barbara Savings and Loan Association (predecessor in interest to Santa Barbara Federal Savings and Loan Association ("Santa Barbara Federal")), hereby notifies you that it has received notice from Resolution Trust Corporation ("RTC"), as receiver of Santa Barbara Federal, disaffirming and repudiating the Indenture and the Bonds pursuant to its authority under Section 11(c) of the Federal Deposit Insurance Act, as amended by the Financial Institutions Reform, Recovery and Enforcement Act of 1989. RTC was appointed receiver of Santa Barbara Federal on August 9, 1991. RTC has established September 13, 1991 (the "Prepayment Date") as the date of prepayment of the Bonds and has notified us that it will deposit with the Trustee on or prior to the Prepayment Date funds equal to the par value of the Bonds plus accrued interest thereon to the Prepayment Date. RTC HAS FURTHER NOTIFIED US THAT ON THE PREPAYMENT DATE THE BONDS WILL BECOME DUE AND PAYABLE AND NO INTEREST THEREON SHALL ACCRUE ON AND AFTER SAID DATE.

Holders should present their Bonds to any of the following Paying Agents for payment thereof on the Prepayment Date:

Citibank, N.A.
111 Wall Street, 5th Floor
New York, New York 10043
United States

Citibank, N.A.
Citibank House
336 Strand
London WC2R 1HB
England

Citibank (Luxembourg) S.A.
16 Avenue Marie-Therese
Luxembourg

Any questions or communications with respect to this notice may be addressed to the Trustee at the following address:

Citibank, N.A.
Corporate Trust Administration
120 Wall Street - 13th Floor
New York, New York 10043

Attn: Vincent Lopez
Tel: (212) 412-6226

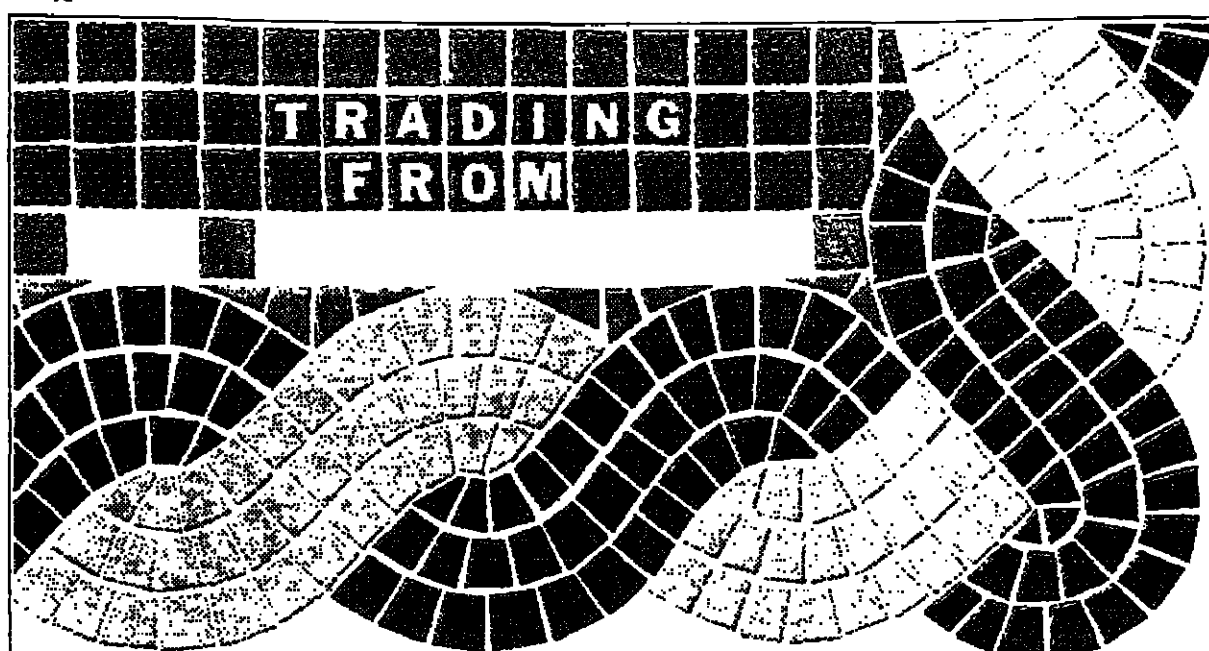
September 3, 1991

CITIBANK, N.A.,
as Trustee

*This CUSIP number has been assigned by Standard & Poor's Corporation and is included solely for the convenience of the holders. Neither Santa Barbara Federal nor the Trustee shall be responsible for the selection or use of this CUSIP number, or its representation made as to its correctness on the Bonds or as indicated in this notice.

NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States is required by the Interest and Dividend Tax Compliance Act of 1983 unless the Paying Agent has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting Bonds for payment within the United States.



19 SEPTEMBER

BTP Futures. A vital piece of information.

The launch on September 19th of the LIFFE Italian Government Bond (BTP) futures contract opens up new opportunities in the world's third largest bond market to international investors.

This new contract concentrates liquidity into a single trading instrument, providing

highly efficient hedging and trading in this volatile market.

For more information on BTP and the advantages it offers, contact our designated brokers or other LIFFE members.

Citifutures Ltd	
John Roback	071-836 5333
Dean Witter Futures Ltd	
John Young	071-929 3905
GNI Limited	
Hugh Morhead	071-378 7171
Istituto Bancario San Paolo di Torino	
John Moore	071-822 7830
J P Morgan Futures Inc	
Paolo Ciliberti	071-779 3333
Midland Montagu Futures/	
Midland Bank Plc	
Michael Stone	071-260 0801
Prudential-Bache (Futures) Limited	
Dott. Roberto Giovannelli	071-548 5000
Quantum Financial Services, Inc.	
Bob Siebenmann	071-488 9327

Refco Overseas Ltd	
Richard Reinert	071-488 3232
Shearson Lehman Brothers Inc	
Richard Edwards	071-260 3090
UBS Phillips & Drew Futures Ltd	
David Aldrich	071-901 1292



LIFE

THE LONDON INTERNATIONAL FINANCIAL FUTURES EXCHANGE
ROYAL EXCHANGE, LONDON EC3V 3PJ. TEL: 071-623 0444 FAX: 071-248 5864

U.S. \$150,000,000

Bank of Ireland

(Established in Ireland by Charter in 1783, and having limited liability)

Undated Floating Rate Primary Capital Notes

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from September 11, 1991 to December 11, 1991 the Notes will carry an interest rate of 5.75% per annum. The interest payable on the relevant interest payment date, December 11, 1991 will be U.S. \$150.00 per U.S. \$10,000 principal amount.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

September 11, 1991

The Chase Manhattan Corporation

U.S. \$400,000,000

Floating Rate Subordinated Notes due 2009

For the three months 11th September, 1991 to 11th December, 1991 the Notes will carry an interest rate of 5.75% per annum with a coupon amount of U.S. \$146.93 per U.S. \$10,000 Notes, payable on 11th December, 1991.

By: Bankers Trust Company, London
Agent Bank

U.S. \$275,000,000
of which
U.S. \$200,000,000 has been issued as the Initial Tranche

The Bank of New York Company, Inc.

Floating Rate Subordinated Capital Notes due 1997

Notice is hereby given that the Rate of Interest has been fixed at 5.75% p.a. and that the interest payable on the relevant Interest Payment Date, December 11, 1991 against Coupon No. 24 in respect of U.S. \$10,000 nominal of the Notes will be U.S. \$145.35.

September 11, 1991
By: Citibank, N.A. (Citi Dept.), Reference Agent: CITIBANK

DOMUS MORTGAGE FINANCE NO 1 plc

\$100,000,000

Mortgage Backed Floating Rate Notes due 2014

In accordance with the conditions of the Notes, notice is hereby given, that for the three month period 6 September 1991 to 6 December 1991 the Notes will carry a rate of interest of 10.6535 per cent per annum with a coupon amount of \$2063.32.

CHEMICAL BANK
As Agent Bank

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* BONDS * ECONOMIC NEWS *

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ANZ Bank

Australia and New Zealand Banking Group Limited

A.C.N. 005 357 522
(Incorporated with limited liability in the State of Victoria)

U.S. \$200,000,000

Floating Rate Notes due August 1994

Notice is hereby given that for the Interest Period 10th September, 1991 to 10th December, 1991 the Notes will carry a Rate of Interest of 6 per cent. per annum with an Amount of Interest of U.S. \$151.67 per U.S. \$10,000 Note. The relevant Interest Payment Date will be 10th December, 1991.

Bankers Trust Company, London
Agent Bank

PUTNAM HIGH INCOME GNMA FUND S.A.

SICAV
Luxembourg, 11, rue Aldringen
R.C. Luxembourg N° 8 22041

Dividend Notice

The Board of Directors of the SICAV decided on August 27th, 1991, the payment of an interim dividend of US\$ 0.42 per share, payable on or after September 19th, 1991 to shareholders registered on September 5th, 1991, against remittance of coupon N° 13.

The shares will be quoted ex-dividend as from September 5th, 1991.

By order of the Board of Directors

The Hongkong and Shanghai Banking Corporation

(Incorporated in Hong Kong with limited liability)

U.S. \$400,000,000

PRIMARY CAPITAL UNDATED FLOATING RATE NOTES

(SECOND SERIES)

Notice is hereby given that the Rate of Interest has been fixed at 5.75% p.a. and that the interest payable on the relevant Interest Payment Date, December 11, 1991 in respect of \$5,000 nominal of the Notes will be \$1,405.07.

September 11, 1991, London
By: Citibank, N.A. (Citi Dept.), Agent Bank: CITIBANK

SanCal Tri-State Corporation

USD 50,000,000 Dual Basis

Bonds due 2000

In accordance with the terms and conditions of the bonds, notice is hereby given that for the 6 months period from September 11, 1991 to March 11, 1992, the bonds will carry an interest rate of 6.5125% (margin included). The relevant interest payment date will be March 11, 1992 and the coupon amount on calculation will be USD 328.24 per USD 10,000 denomination.

September 11, 1991, London
By: Citibank, N.A. (Citi Dept.), Reference Agent: CITIBANK

RESULTS SPEAK LOUDER THAN WORDS

CURRENCY ASSET & DEBT MANAGEMENT

CONTACT: LARSEN STANTON

THE ECU GROUP LTD, 29 CHESTER PLACE, LONDON SW1X 8HL
TEL: 071 245-1018 FAX: 071 235-6682

INTERNATIONAL CAPITAL MARKETS

Treasuries weaken as long positions are trimmed

By Patrick Harverson in New York and Sara Webb in London

US BOND prices weakened slightly at the long end of the market yesterday morning after some market players trimmed their long positions in the absence of an interest rate cut by the Federal Reserve.

By midday, the benchmark 30-year bond was down 1/4 at 10 1/4, yielding 8.002 per cent. The two-year note, however, held steady at 10 1/4, to yield 6.303 per cent.

Yesterday's declines were to be expected. Bonds firmed sharply on Monday in expectation of an interest rate reduction, so it was inevitable that when the Fed failed to move, some of those who had bought bonds would sell them.

The balance of opinion, however, still favours a 50 basis point cut in the discount rate to 5 per cent. However, analysts now feel that the Fed is

GOVERNMENT BONDS

waiting until tomorrow and Friday, producer and consumer prices data before acting.

Yet, every day that passes without a Fed easing will chip away at the market's hopes for lower interest rates.

UK government bond prices rallied on signs of a slowdown in inflation, but the market fell back later in the day on profit-taking and sterling's weakness to close slightly lower.

The announcement that producer price inflation had slowed more than expected, with a 0.1 per cent increase in August compared with a 0.4 per cent rise in July, confirmed hopes of a fall in inflation. Output prices rose 5.6 per cent in the year to August, down from

BENCHMARK GOVERNMENT BONDS									
Coupon	Rate	Price	Change	Yield	Week	Month	Year	10yr	30yr
AUSTRALIA	12.000	110/1	108.1672	+0.084	10.06	10.74	10.68		
BELGIUM	9.000	09/01	96.6500	-0.250	9.21	9.22	9.37		
CANADA	9.750	12/01	101.1750	+0.050	9.58	9.64	9.83		
DENMARK	9.000	11/00	96.2250	+0.050	9.12	9.22	9.35		
FRANCE	8.500	11/98	97.6808	-0.038	8.08	8.11	8.28		
GERMANY	8.500	01/01	103.5400	-0.230	8.91	8.93	9.13		
ITALY	8.750	08/01	102.1400	-0.220	8.42	8.41	8.58		
JAPAN	12.500	03/01	98.4800	+0.130	13.19	13.19	13.46		
NETHERLANDS	8.500	03/01	96.1800	-0.220	8.78	8.74	8.87		
SPAIN	11.500	07/96	101.1500	-0.140	11.54	11.59	11.91		
UK GILTS	10.000	11/98	101.10	-0.032	9.88	9.87	10.07		
US TREASURY	8.125	08/01	101.01	+0.032	7.72	7.82	7.95		

London closing. * denotes New York morning session. Prices: US, UK in 32nds, others in decimal. Technical Data/ATLAS Price Source.

rate of 5.9 per cent in July. The expected continued fall in PPI inflation is expected to feed through to further falls in RPI inflation over the next few months, leading to hopes of further base rate cuts.

The Bank of England took advantage of the market rally to sell some of its three tranches of gilts. Traders reported some switching from short-dated gilts into long-dated issues as investors moved away from the area of funding.

The Liffe gilt futures contract opened at 95.05 and traded at around 95.06 by late afternoon, while the benchmark 1 1/2 per cent gilt due 2003/07, which opened at 113 1/4, slipped to 113 1/4.

PROFIT-TAKING pushed French government bond prices down 1/4 of a point yesterday, following the market's recent rally.

Traders said rumours swept the market that Mrs Edith

Screens dim for Forex dealers in Tokyo

THE Tokyo foreign exchange market has seen a drop in business volume so sharp that some banks are reducing their operations and others are pulling out altogether.

The decline has most seriously affected foreign banks in Tokyo, some of which have relied on foreign exchange trading as a mainstay. Like other financial markets in Japan, the Forex sector is a victim of the squeeze on credit which slowed investment activity.

Last week, dollar-yen spot volume traded through Forex brokers fell to a six-year low of \$860m. Volume has fallen steadily, with daily averages down to \$48m in August, less than one-third of last October's \$1.7bn peak.

Mr Akihiko Kagawa, chief dealer at the Bank of Tokyo, says that interbank direct dealing among banks have also declined significantly. He says trust banks, one-time leading players in the inter-bank market, have dropped out of the "major league" or banks trading in lots of \$50m in direct dealing.

Trust banks have been hit by the decline in trust fund investment with the weakness of the stock market prompting companies to cancel trust fund contracts. Investment levels by fund trusts have fallen from Y11,132bn (\$8.5bn) in March 1990 to Y8,500bn in July this year.

Mr Kagawa says that the number of banks in the "350m league" has halved to seven or eight players. Another reason is the decline in cross-border capital flows. Turnover of overseas securities investment by Japanese institutions for the first six months of 1991 was 10 per cent down on the year-ago period.

Mr Kagawa says institutional capital transactions, which at one stage constituted 80 per cent of trading volume, have almost disappeared. However, because Japanese banks have a commitment in the Tokyo market, they cannot shrink their operations to the same extent as some foreign banks.

Foreign exchange brokers, whose commissions are directly affected by business volume, are gloomier. Mr Kagawa, for example, says that if the present situation was prolonged, some of the smaller brokers will face problems.

Mr Fujii attributes the current sluggishness to the "three Bs" - the burst of the financial bubble, the Bank of International Settlement's capital asset ratio rules, and bank mergers.

Some foreign banks have started to head for the door. First Interstate Bank of California moved its Forex operations to Singapore in May while First National Bank of Boston has cut its Tokyo Forex operations by half. Mellon Bank moved out of Tokyo altogether in June.

An official at the Institute of Foreign Banks in Tokyo says some banks are finding it difficult to justify keeping general trading rooms in the same time zone. Of the 89 foreign bank branches in Tokyo, 27 banks reported losses at the end of March, while 15 branches suffered reduced profits.

However, Mr Richard MacDonald, at Barclays Bank Tokyo, says that it has mainly been the US banks which have been contracting operations. He points out that to some extent their decisions centre around problems faced in the US.

Mr MacDonald says that European banks are less reliant on dollar-yen activity. "The Japanese banks which rely heavily on client business are the ones that are hurting the most. The European banks trade mainly in European currencies such as the sterling and D-Mark and are not as dependent on customer orders."

Mr Kagawa feels it may take another 18 months before institutions become active again. He says some sporadic activity may be seen this month due to transactions related to interim book closing, but the sluggishness will continue for the time being.

P&O seeks HK exchange listing

BRITISH-based Peninsular and Oriental Steam Navigation (P&O) is seeking a secondary listing on the Hong Kong Stock Exchange, and deferred stock trading is due to start tomorrow, Reuter reports from Hong Kong.

The shipping, property and construction and services company said the listing would complement its existing listings on the London, Tokyo, Paris, Frankfurt, Amsterdam and Australian exchanges.

Polish move for NMB

DUTCH banking concern NMB Postbank has opened part of a strategy to build up its position in central and eastern Europe. The NMB Postbank Groep network at present includes offices in Vienna, Moscow and Bratislava.

NMB has already gained entry into the Polish financial market through the financial consultancy organisation NMB Bank Handlowy Consultants, a joint venture with Bank Handlowy, Poland's largest bank.

FT/ABD INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Latest prices at 6:05 pm on September 10

DEUTSCHE MARK STRAIGHTS									
	Issued	Bid	Offer	Change					
BAPFOND 1 1/2 YRS	200	101 1/4	101 1/4	-					
BSA 100% TREASURY 1 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 3 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 5 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 7 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 9 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 11 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 13 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 15 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 17 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 19 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 21 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 23 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 25 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 27 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 29 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 31 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 33 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 35 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 37 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 39 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 41 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 43 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 45 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 47 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 49 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 51 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 53 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 55 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 57 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 59 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 61 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 63 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 65 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 67 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 69 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 71 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 73 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 75 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 77 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 79 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 81 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 83 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 85 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 87 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 89 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 91 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 93 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 95 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 97 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 99 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 101 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 103 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 105 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 107 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 109 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 111 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 113 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 115 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 117 1/2 YRS	200	101 1/4	101 1/4	-					
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DEUTSCHE BANK 121 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 123 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 125 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 127 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 129 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 131 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 133 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 135 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 137 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 139 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 141 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 143 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 145 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 147 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 149 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 151 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 153 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 155 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 157 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 159 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 161 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 163 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 165 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 167 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 169 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 171 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 173 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 175 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 177 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 179 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 181 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 183 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 185 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 187 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 189 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 191 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 193 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 195 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 197 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 199 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 201 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 203 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 205 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 207 1/2 YRS	200	101 1/4	101 1/4	-					
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DEUTSCHE BANK 211 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 213 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 215 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 217 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 219 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 221 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 223 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 225 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 227 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 229 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 231 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 233 1/2 YRS	200	101 1/4	101 1/4	-					
DEUTSCHE BANK 235 1/2 YRS	200	101 1/4	101 1/4	-					
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DEUTSCHE BANK 239 1/2 YRS	200	101 1/4	101 1/4	-					
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SCREENS DIM FOR FOREX DEALERS IN TOKYO

The Tokyo foreign exchange market has seen a drop in volume to sharp levels. Some banks are pulling out of the market. The decline has not only affected foreign banks, but also Japanese banks. Some of which are trading on foreign exchange as a means of raising funds. The Japanese Ministry of Finance has said that the foreign exchange market is in a state of "abnormality" and that it is "not clear" whether the market will recover. The market has been hit by a combination of factors, including a decline in foreign investment in Japan and a general loss of confidence in the Japanese economy. The market has been hit by a combination of factors, including a decline in foreign investment in Japan and a general loss of confidence in the Japanese economy.

FOREIGN BANKS ARE PACKING UP STUNNING THEIR OPERATIONS AS THE CREDIT SQUEEZE HITS FOREIGN EXCHANGE TRADING WRITES EMIKO TERAZONO

Foreign banks are packing up their operations as the credit squeeze hits foreign exchange trading, writes Emiko Terazono. The market has been hit by a combination of factors, including a decline in foreign investment in Japan and a general loss of confidence in the Japanese economy. The market has been hit by a combination of factors, including a decline in foreign investment in Japan and a general loss of confidence in the Japanese economy.

Bill Coleman is not an ecologist, he's a banker. He looks at the world's growing preoccupation with environmental issues from a different perspective. One which has begun to influence the advice he gives investment clients at James Capel & Co. in London. "There can be no doubt about the scale of opportunity for companies which can help bridge the gap between the demand for energy and the realities of protecting our environment", says Coleman. "We are seeing the emergence of a new business sector spanning a range of energy and environmentally-related technologies that is going to rank alongside such things as microelectronics, telecommunications and genetic technology in importance. "Nature's energy resources are undervalued assets in more ways than one." Electrical engineering will be a key technology in the twenty-first century. The facts are simple. By the year 2000, the world's energy demands will have increased by 30%. There will be one billion new consumers whose needs must be met whilst the effects on our environment must be minimized. A hundred years of expertise in

Bill Coleman, talented amateur photographer and investment banker with an environmental focus.



Bill Coleman believes the environment is a sound investment.

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A hundred years of expertise in

- Power Generation, Transmission and Distribution
- Industrial Automation • Transportation
- Environmental Systems

makes ABB the world leader in electrical engineering.

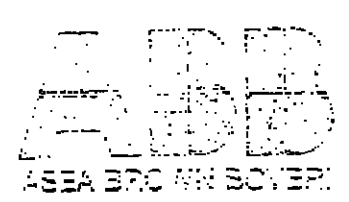


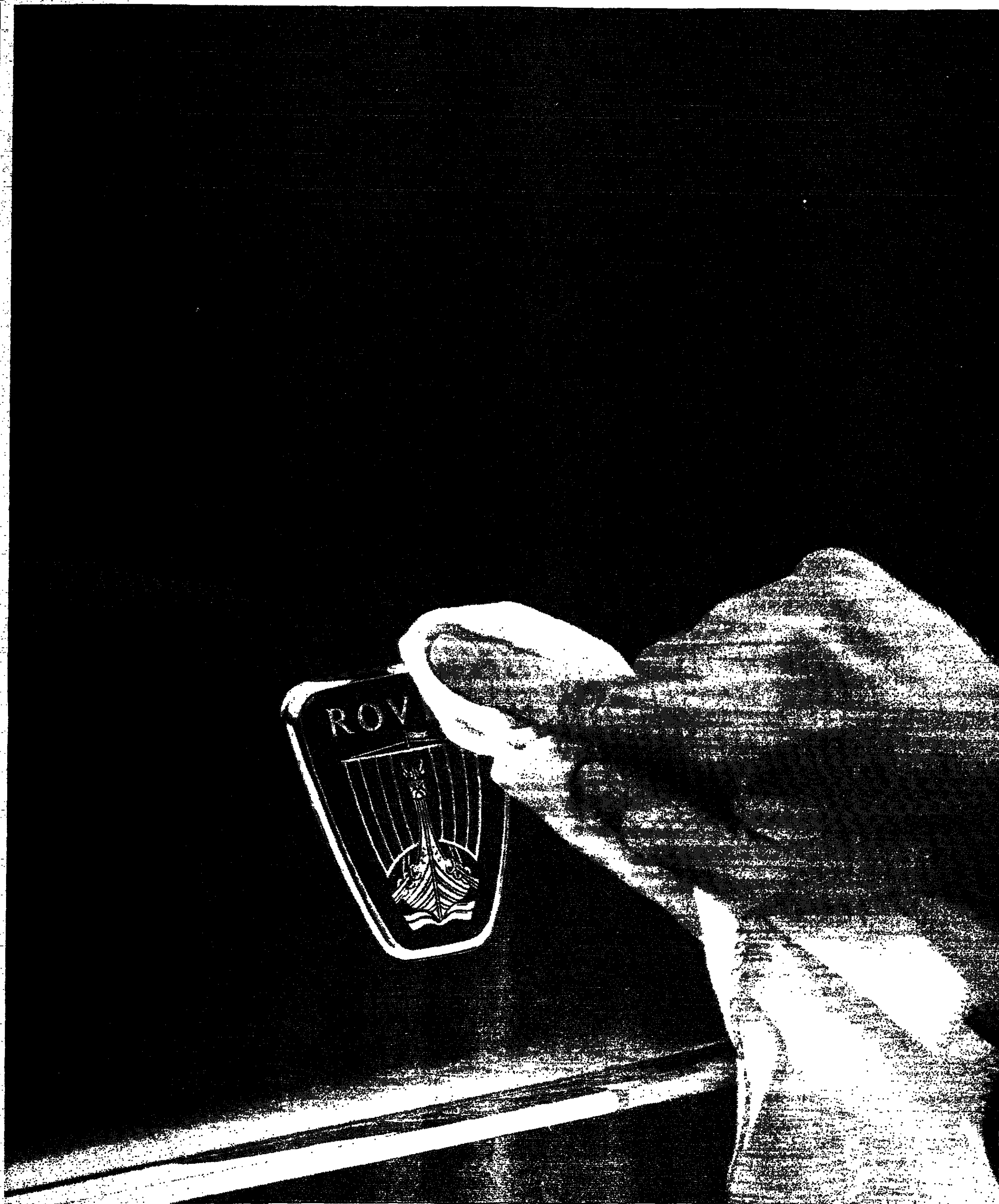
ABB Asea Brown Boveri Ltd
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CH-8021 Zurich, Switzerland

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on study
an Express

the wide, smooth, hard top surface of the composite floor. The 100-psi concrete is placed in the formwork and is finished with a steel trowel. The 100-psi concrete is placed in the formwork and is finished with a steel trowel.

附录



Before a used Rover can be approved it has to get through an inspection covering up to 60 individual tests.

To begin with, all the paintwork is scrutinised to see if it's up to scratch.


Then, everything from the first switch on the dashboard down to the last ball joint is thoroughly cleaned

and checked. (To make sure it's done properly, before they test the car we test the dealer.)

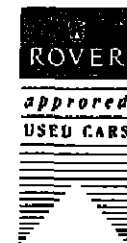
The engine and all the related electrical systems are given a computerised diagnostic check and the mileage is authenticated.

If you're not completely satisfied with the car in

the first couple of weeks, there's a 14-day exchange plan:

Finally, each model comes with a reassuring 6 months free warranty backed by Rover." 

And the knowledge that when you drive off in your new car, that's exactly what it will feel like. A new car.



ROVER

*SUBJECT TO VEHICLE AVAILABILITY. **FULL TERMS AND CONDITIONS AVAILABLE ON REQUEST. THE WARRANTY WILL CONSTITUTE A CONTRACT BETWEEN YOU AND CERTAIN UNDERWRITERS AT LLOYD'S OF LONDON. FOR DETAILS OF YOUR NEAREST ROVER APPROVED USED CAR DEALER, CALL 0753 696100.

EXACT
Ink Service

UK COMPANY NEWS

Options running out as bond holders threaten reconstruction
Crisis deepens at Brent Walker

By Robert Peston and Roland Rudd

BRENT WALKER'S directors were last night in a crisis meeting with Standard Chartered, its lead bank, to decide how to respond to the refusal of holders of its convertible bonds to back a reconstruction plan.

Earlier in the day, Mr Ken Scobie, chief executive of the troubled leisure group, had met with Mr Christopher Spörborg, deputy chairman of Hambros Bank, who is advising the dissenting bondholders. Mr Spörborg told him that there was no question of enough bondholders backing the reconstruction plan to allow it to go through.

This came as a blow to the company, which had hoped that a statement put out the

previous day by the bondholders left some scope for negotiation.

"The reconstruction plan is dead," commented a bondholder. He added that Brent Walker's directors had only two options.

They must either agree to negotiate with Lomrho, the trading group which says it wants to acquire Brent Walker, or they must put the company into receivership.

He said there was a very remote third option. The dissenting bondholders, led by Mr Michael Smurfit and his company, Jefferson Smurfit, would accept a revision of the reconstruction plan which gave the bondholders security ahead of a new tranche of preference

shares being issued to the banks.

However, the banks said yesterday that they would never agree to this, as a point of principle.

Brent Walker's 47 banks had also been united in their opposition to Lomrho's offer. But some of them broke ranks yesterday and said they would be prepared to consider an offer, if Lomrho was prepared to provide financial support to Brent Walker while it was inspecting the leisure group's assets, a process known as due diligence.

The banks' concern has been that they would continue to fund Brent Walker while Lomrho carried out its due diligence inspection, only to find

that Lomrho was not prepared to make an acceptable offer. The result would have been an unnecessary increase in the banks' exposure to Brent Walker.

"Lomrho will have to put up around £20m," said a banker.

Lomrho yesterday said it would be willing to provide the necessary bridging loan. But a Lomrho director laid down a strict condition: "If the bid did not come to anything then we would expect to have our money back first on the basis of whoever puts in the funds last gets them back first."

The banker said last night he did not believe that any money put in by Lomrho should rank ahead of the banks' loans.

Molins to fight Leucadia takeover

By Bronwen Maddox

MOLINS, the international tobacco and packaging machinery group, yesterday set October 1 as the date for the extraordinary meeting at which it will defend its independence from Leucadia National, the US manufacturing and financial conglomerate which already owns 48.5 per cent of its shares.

The company has urged shareholders to reject Leucadia's resolutions to replace selected board directors.

These would give it a majority on the Molins board if successful.

Molins has also declared a 3 per cent fall in interim pre-tax profits to \$6.5m (\$7.0m) for the six months to the end of June.

Leucadia has steadily increased its stake since the failure of its offer for Molins in May 1990.

It has now requisitioned the EGM and will propose to remove three non-executive directors of Molins and appoint six of its own nominees.

Molins argues that Leucadia is attempting to secure control without making a full offer to shareholders, "consistent with its corporate history but alien to the generally accepted principle in the United Kingdom".

It points out that the Molins share price of about 357p is above Leucadia's offer of 275p per share in May 1990. Recent share purchases by Leucadia have been at 400p.

Despite a 29 per cent rise in turnover to £75m, Molins managed only a 5 per cent increase in trading profits to £6.5m (£6.6m).

Margins were hit by price competition in both the tobacco machinery and packaging divisions, and by the failure of SNOX UK security printing to make profits following a deferral of expected orders.

Pension credits fell by \$0.2m to £1.7m and interest payments rose to £1.8m (£1.5m).

Earnings fell 5 per cent to 16p (17.3p) and the half year dividend is maintained at 3p.

Molins' advisers are Lazard Brothers and Leucadia's are Hambros Bank.

Better trend at Singer & Friedlander

Singer & Friedlander, the merchant banking and property group, yesterday reported a dip in interim pre-tax profits but a recovery from last year's poor second half year when bad debts hit its banking business.

Profits emerged at \$8.11m against \$8.72m in last year's first half and \$4.88m in the second half. An unchanged interim dividend is declared from earnings of 2.55p (2.64p).

Banking profits slipped to \$4.28m (\$5.03m) reflecting "quiet conditions in most of the areas in which the bank operates," the group said.

Property made a flat contribution of \$1.1m with the portfolio virtually fully let. The group resumed buying property earlier this year after a near three-year gap while the market peaked then slumped.

Interest and investment income rose slightly to \$3.29m (\$3.15m) with higher earnings from associated companies more than offsetting declining interest on cash balances.

Templeton Galbraith eases by 5% to \$33.6m

By Philip Coggan, Personal Finance Editor

TEMPLETON, Galbraith & Hansberger, the Bahamas-based fund management group, yesterday announced a 40 per cent increase in its interim dividend despite a 5 per cent fall in first half pre-tax profits.

The company said that the dividend increase reflected its strong cash position, the recent performance of some of its funds and confidence about the future of the world economy. The shares rose 3p to 230p.

Templeton's statement had a characteristically political message, citing the decline of communism as "one of the major turning points in world history. The two largest worries of the past 40 years have largely evaporated. One was the danger of nuclear war. The other was the announced determination of the communists to dominate the earth."

Templeton believes that the recent changes will lead to more rapid increases in prosperity and a greater willingness to invest across international boundaries.

In the six months to June 30,

Arjo Wiggins Appleton meets City forecasts with £136m

By John Thornhill

ARJO WIGGINS Appleton, the Anglo-French paper group which was formed last year through the merger of Wiggins Teape Appleton and Ajomart-Frioux, yesterday reported "encouraging" progress against a difficult trading background.

Pre-tax profits for the six months to June 30 came to £136m set against a notional comparable figure of £142m.

The profits outcome was in line with expectations but analysts were disappointed that the dividend was only held at 3.3p.

The shares fell 17p to close at 272p.

AWA's sales slipped from £1.35m to £1.26m with lower prices disguising a marginal increase in sales volumes. Earnings per share amounted to 10.7p (11.7p).

Mr Stephen Walls, chief executive, said the process of merging the two companies was progressing well - if at a slightly slower pace than he had originally hoped.

"If we look at the benefits of the merger then they certainly exceed those that we anticipated at the time of the deal," he said.

Mr Walls said the results had been adversely affected by negative currency movements and the group's continued exposure to the hard-hit pulp manufacturing sector.

But he added that AWA was at an advanced stage of discussions with Mond, the South



Stephen Walls: sale of Portuguese mill stake progressing

African paper group, regarding the sale of its 42.9 per cent stake in the Portuguese Soporcel pulp mill. A decision is expected before the end of the year.

A previous attempt to sell the stake for £126m to Stora of Sweden fell foul of the Portuguese government on competition grounds.

AWA's paper manufacturing activities saw a strong increase in operating profits from £126.5m to £142.2m as Appleton Papers in the US recorded strong gains. But paper merchandising was badly hit by depressed prices and profits fell from £14.3m to £8.8m.

The company's forestry and pulp operations experienced a sharp reversal in their fortunes

as a result of weakening prices and fell from a profit of £8.8m into a £4.9m loss.

Mr Walls said he remained cautious about the prospects in the second half with recovery being delayed by the continuing over-capacity in some sectors of the paper market.

But he added that demand in the US had begun to pick up and that there were "glime mers" in the UK. "There are the first signs of improvement in activity levels but it is very fragile," he said.

France remained an uncertain market and Germany, which had remained extremely buoyant in the first six months, was beginning to soften, he said.

See Lex

Ramar shares suspended

By Richard Gourlay

Shares in Ramar Textiles, a supplier to Marks and Spencer, have been suspended at 14p after Samuel Montagu withdrew its underwriting for a rights issue and share placing for the garments company.

Ramar said its poor financial position had caused production difficulties which meant it was unable to meet orders.

Suspension of the shares came before today's extraordinary general meeting where shareholders would have voted to approve the £3.2m placing and £3.2m rights issue.

Samuel Montagu said yesterday that it was not yet clear how the company's financial position could have changed so rapidly.

On August 16, at the time the rights issue and share placing were announced, Mr Ronald Metzger, chairman and finance director, said Ramar was profitable at the operating level.

What he called "one-off costs" had resulted in a loss before tax of £5.78m for the nine months to end-March this year but "these matters" had been largely resolved, he said.

Samuel Montagu said Ramar directors had been forced to reassess their previous statements ahead of the EGM.

EIS bucks depressed sector trend with advance to £7.1m

By Jane Fuller

EIS GROUP bucked the recessionary trend in the engineering sector by raising both its interim profits and dividend.

Taxable profits increased by nearly 6 per cent to £7.06m (£6.68m) in the first half of 1991.

If the specialist engineer delivers pre-tax profit expectations of £14.5m for the full year, £1m ahead of 1990, it will have achieved 21 years of growth.

EIS also announced yesterday the £3.85m purchase of Flightspares, a distributor of aircraft parts, but said the £18.3m raised in a rights issue in April remained intact, giving it scope for further acquisitions.

Interest received had risen by about £200,000 as a result of the issue.

Turnover of £92.1m (£86.4m) was helped by just over £3m from last year's acquisition of Davall, a maker of gear products.

Mr Howard Wormsley, commercial director, said inflation had been irrelevant. "We decided it would be exceptional to pay any supplier any increase." However, EIS's cus-

tomers had often taken a similar view.

The group had been fleet of foot in terms of finding new applications and geographic destinations for its products.

Mr Peter Haslehurst, chief executive, said the strongest performance had come from the Flexibox seals and couplings division, where demand had been buoyant from oil refiners.

Aircraft and precision engineering was similar to the first half of last year, while process equipment had shown some vulnerability to the motor and consumer goods sectors.

The group was protected by the geographic spread of its businesses.

Two thirds of turnover lies overseas, with about half of that in continental Europe. There are factories in 11 countries and the group operates in another six.

Earnings per share, adjusted for the 1-for-4 rights issue, were 14.21p (13.95p).

The interim dividend is 3.175p (3.025p).

COMMENT

One virtue of the UK recession has been to sort the wheat

An encouraging performance

The key points from the Group's Interim Report were as follows:-

"Against a background of increasingly difficult trading conditions... the Group's performance... has been encouraging."

"Significant progress has been made in implementing actions to achieve the benefits from the merger."

"The Group's paper manufacturing operations produced an excellent performance."

"Caution needs to be exercised in considering the second half-year outlook."

"The Group is better placed than most of its competitors to perform effectively."

"We remain confident about the prospects for the Group overall economic conditions improve."

FINANCIAL SUMMARY

	6 Months to 30.6.91 £'s m	Proforma 6 Months to 30.6.90 £'s m
Turnover	1,258.8	1,394.8
Pretax Profit	135.5	142.3
Operating Profit - Paper Manufacturing	142.2	126.9
- Paper Merchandising	8.8	14.3
- Forestry & Pulp	(4.9)	6.8
Total Operating Profit	146.1	148.0
Earnings per share	10.7p	11.7p
Dividend per share	3.30p	3.30p



Arjo Wiggins Appleton
The leading paper group in the EEC.

CLF Holdings buy-back deal in £39m restructure

By Norma Cohen, Investments Correspondent

MR TONY Barnes, former chairman of CLF Holdings, said that talks with its 37 bankers had broken down.

Trading will remain suspended until shareholders have received details of the restructuring arrangement, expected in mid-October.

Meanwhile, CLF Yeoman said it was pursuing its claim against SG Warburg and solicitors Linklaters and Payne. It said that they should have known about financial difficulties in a subsidiary of CLF which became evident shortly after the acquisition was completed.

CLF Yeoman said it was now seeking \$87m in damages from Warburg, the difference between CLF's \$39m purchase price and the unit's current value.

The company said it was optimistic about prospects for its legal action but did not expect a hearing for at least 18 months.

Trading in the company's

Acquisitions lift Bodycote to £5.52m

By Peggy Hollinger

Acquisitions and the absence of interest charges helped push Bodycote International, the metal technology group with holdings in packaging and textiles, ahead by almost 10 per cent for the six months to June 30.

Pre-tax profits rose from \$5.03m to \$5.52m on turnover down 16 per cent at \$32.6m. The group received interest of \$43,000, against charges of \$835,000 last time.

"All our mainstream businesses performed well," said Mr Joe Dwek, chairman. Bodycote, the packaging arm, was the strongest performer with a 25 to 30 per cent rise.

Despite its dependence on the aerospace industry, metal technology continued to show strong growth, contributing about 60 per cent of pre-tax profits, against 50 per cent.

Earnings rose to 13.4p (12.7p) and the interim dividend is lifted to 3.5p (3.25p).

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Adeco	1.25	Oct 21	2	2	4
Arjo Wiggins	3.3p	Nov 9	3	3	8.35
Bentley (James)	1.4	Nov 1	1.4	1.4	5.5
Bentley	1.3	Jan 2	5.05	4	7.75
Bodycote Int'l	3.5p	Dec 31	3.25	3	8.75
Centrica	3	Nov 7	3	4	4
Delta	4.2	Dec 2	4.2	4	14
ES	3.175p	Dec 31	3.025	3	11.4
Ferrum	1.11	Jan 9	1	1	2.25
Gaskell	3	Oct 14	3	3	6.5
Hagge (J)	3.25	Nov 25	1	3	2
Hawking Southdown	2.75	Oct 28	3	3	6.5
Horne Counties	2.75	Oct 24	2.75	2	8.25
Lambert Horwath	4	Oct 24	3.6	3	11.25
Macro 4	7.175	Nov 11	5.2	11	8.6
Marichants Trust	2.88	Nov 14	2.25	2	9
Midwestgate 5	0.5	Oct 14	1.5	0.5	1.5
Molins	3	Oct 14	3	3	12
Nu-Swift	10	Sep 27	3	3	4.25
Osprey Comm	1.35	Oct 22	3	2.7	18
Pace (Michael)	0.8	Nov 14	0.8	1	1.8
Parambe	0.55	Oct 11	0.55	1	1.55
PCT 5	2.5	Nov 15	2.4	2	6.4
P-E Int'l	21	Nov 1	2	2	6.2
Pittard Garnar	nil	Nov 1	0.25	0.25	0.25
RFB 5	1.4	Oct 25	1.4	1.4	3.2
Sealed Air	1	Nov 1	1.5	1.5	1.5
Singer-Frieder	1	Oct 23	1	1	3
Templeton Galbraith	7*	Oct 25	5	5	2.5
TLS Range 5	nil	-	1	1	1.8

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. 100n capital increased by rights and/or acquisition issues. \$US\$ stock. *Carries scrip option. *US cents. *Second interim.

UK COMPANY NEWS

Savoy cites Gulf war and recession for £0.67m loss

By David Churchill, Leisure Industries Correspondent

THE SAVOY Hotel yesterday announced a £874,000 loss for the first half of 1991, blaming the Gulf war and the effects of the recession on hotel occupancy.

The loss compared with a pre-tax profit of £5.94m at the same stage last year.

The company said that the impact of the war and the economic downturn was reflected in a 19 per cent fall in group turnover, from £45.8m to £36.9m.

The group comprises the Berkeley, Claridges, Connaught and Savoy Hotels in London as well as the Lygon Arms in Broadway in the Cotswolds, and the Lancaster in Paris. It also owns several London restaurants and the Forest Mère health resort in Hampshire.

Savoy's ordinary shares are 66 per cent owned by the Forte hotel chain and consolidated in its results, although it only has 42 per cent of the company's voting shares.

After several years of bitter rivalry between the two companies, an agreement reached two years ago means that Forte has two seats on the



Giles Shepherd: sees only a glimmer of confidence

Savoy board in return for agreeing not to buy any more Savoy voting shares until the end of 1992.

Mr Giles Shepherd, Savoy's managing director, said yesterday that the first three months

of the year "were some of the worst encountered since the beginning of the last war." He said that at the operating level the group had been in loss in the first quarter, although it had returned to profit in the following three months.

Occupancy levels in the Savoy hotel alone fell from an average 70 per cent in the first half last year to just under 60 per cent this year.

Mr Shepherd said that costs throughout the group were reduced by more than £400,000 a month during the first half, with staff levels down by 10 per cent compared with the first half of last year.

Although trading picked up in June, Mr Shepherd said that hotel occupancy in July and August was disappointing. This was in spite of a 15 per cent fall in hotel rates when expressed in dollar terms in comparison with the beginning of the year.

He saw only a "glimmer of confidence beginning to appear" and said that the tendency of executives to book hotel rooms late meant that it was difficult to gauge the level of forward bookings.

J Haggas recovers and sees end of recession

By Nigel Clark

THE END of the recession has arrived according to Mr Brian Haggas, chairman of John Haggas, the West Yorkshire-based worsted spinner.

The spinning division was now working at full capacity and he expected a further improvement in conditions.

His comments accompanied a recovery in pre-tax profits in the second half of the year to £1.82m (£753,000). The shares improved 12p to 70p.

He added that the recession was following the usual path. "Textiles went into recession two years before everyone else when all my mates were chortling. Now we are the first out while everyone else is still complaining."

The first half of the year had seen short-term working in the spinning division and a 27 per cent fall in interim profits. Full-time seven day working and night production was restarted in the middle of March and conditions had gradually improved since.

"So far as this company is concerned the recession is over," he said.

Mr Haggas expected 1992 to be very busy. Many of the new orders were to be used for military uniforms both at home and overseas.

Improvements were also expected in the fabric and retail divisions. However, in the retail division it was a matter of containing losses until the climate improved.

In the year under review the loss in retail was cut from £1.22m to £249,000. Manufacturing showed an increase in profits from £1.95m to £2.07m.

Turnover fell to £33.4m (£26.5m). Earnings per share were 5.6p (1.93p). Following the passed interim dividend a final of 3p is recommended, compared with the total of 2p last time.

Cost-cutting exercise only limits damage caused by recession Delta profits dive by 28% to £33m

By Jane Fuller

A COST-cutting exercise that included reducing the workforce by a fifth since 1989 could only limit the damage inflicted by the recession on Delta, the electrical cables and engineering group.

Taxable profit fell by 28 per cent to £33.1m (£46.1m) in the half year to June 29 after declines in volume of up to 40 per cent in parts of the business.

As forewarned at the annual meeting in April, the result was worse than the second half of last year when profits amounted to some £41m.

Turnover slipped by more than 6 per cent to £389.6m (£415.5m).

The share price fell 13p to 412p yesterday.

A lower tax rate and smaller minority charge limited the fall in earnings per share to 24 per cent - 14.3p compared with 18.9p.

The interim dividend is held at 4.2p.

Mr Robert Easton, chief executive, said the UK continued to "bump along the bottom". Signs of returning confidence had yet to translate into orders.

There was more activity in the US, where the group intended to build up its presence. Another acquisition consideration was to increase the emphasis on protection against fire and other hazards in what

was set to be "a decade of high safety".

The group was well placed to make an acquisition with gearing remaining at about the year-end level of 14 per cent on net debt of £41m.

Mr Easton said there had been 24 months of hard work to fight the domestic recession, including shedding 3,000 jobs and rationalising production.

In engineering, for instance, five sites had been condensed into two and profit had held up comparatively well at £9.5m (£10.5m), with the help of a strong performance in Germany.

But the main damage came in cables, where profit fell nearly 36 per cent to £10.7m (£16.6m).

Mr Easton said volumes were down and prices under pressure in power and general cabling, with the newly privatised electricity companies stockpiling and negotiating aggressively on price.

The reorganisation of UK production had reduced the number of sites by more than a third, although capacity remained the same.

Greater volumes were needed to realise the potential operating efficiency.

Volume decline stemming from despatching by UK customers also hit the circuit protection division, where profit fell to £5.8m (£8.9m).



Robert Easton: UK continued to bump along the bottom

Industrial services felt the impact of recession in Australia and Africa. Most of the near-£2m knocked off profits by exchange rate movements was incurred in this division.

See Lex

Nu-Swift falls to £10.7m as recession hits

Nu-Swift yesterday announced pre-tax profits down from £17m to £10.7m in the first half of 1991, as the recession hit the group's office cleaning and fire protection businesses in the UK and US.

Turnover declined from £187.5m to £165.7m.

The interim dividend is raised to 10p (8p) despite a fall in earnings to 15.43p (21.73p) per share. The group is 58 per cent owned by Mr Jacques Murray, its chairman, and 20.4 per cent by ADT, Mr Michael Ashcroft's Bermuda registered security and auction company.

Profits in the UK were £4.07m (£2.81m), while profits of National Cleaning, a US business, dropped to £1.67m (£5.44m). US trading conditions remained difficult, particularly in New York City, but a reorganisation earlier this year should show benefits in the second half, Nu-Swift said.

Interest earned was £7.01m (£6.18m), thanks to cash received from the £184m received in February 1990, for the sale of Compagnie Centrale Sidi, the French fire protection business.

The company identified property as a new core business and began investing last year in Las Vegas and London.

Pittard back in the black

By Peggy Hollinger

PITTARD GARNAR, the leather company, has returned to the black with pre-tax profits of £1.04m, against losses of £1.87m, for the six months to June 30.

"Although trading conditions have been far from easy, we have made progress in our drive to restore the group's financial well-being," said Mr David Macdonald, chairman.

Turnover fell by 30 per cent to £50.4m, due to weak demand, a more selective policy on accepting customers and a concentration on higher margin, lower volume products.

The clothing and chalets division, which last year

reported operating losses of about £2m, produced a small operating profit although he added that "the clothing business is still far from buoyant".

This division, which accounts for about 30 to 35 per cent of group turnover, had been hardest hit by the collapse in sheepskin prices from £6.90 to £2.50 apiece last year.

Several businesses had been restructured and staffing reduced by 300 to 1,500. Earnings per share were 2.5p compared to a loss of 6.8p. No dividend is recommended on ordinary shares, although payment on preference shares will be maintained.

Crest Nicholson renegotiates £205m loan

By Andrew Taylor, Construction Correspondent

CREST Nicholson, the loss-making housebuilder and commercial property developer, has renegotiated a £205m multi-option loan facility after warning its bankers that it would breach interest cover covenants for the year to end October.

Mr John Callcutt, chief executive of the group which earlier this year announced pre-tax losses of £33.9m for the six months to end-March, said he

was very pleased with the response of the 17 banks.

The company parted company with Mr Roger Lewis, its former chief executive, at the beginning of July after announcing it would not be paying an interim dividend.

The 17 banks, led by National Westminster, have agreed to waive interest cover arrangements this year and have negotiated a lower level of cover for 1991-92.

In return the interest premium on the loan package has been increased, "but not onerously," said Mr Callcutt. The multi-option facility was originally negotiated during the mid-1980s.

Group borrowings peaked at £115m this summer representing gearing of more than 80 per cent. Mr Callcutt said yesterday that Crest was on target to reduce borrowings to below £100m by the end of October.

Polly administrators plan Sansui link

By David Barchard

THE CREDITORS' committee of Polly Peck International, the collapsed fruit and electronics conglomerate, were told yesterday of plans by the administrators to link Sansui Group, its Far Eastern electronics group, with two other electronics companies.

Mr Michael Jordan of Coopers & Lybrand Deloitte, a senior administrator, flew back to London for the day to attend the meeting with the creditors' committee.

Members were told that despite growing financial problems at Sansui, things are

generally looking positive for the planned reconstruction of the group.

Sansui is in urgent need of cash as it looks set to incur a pre-tax loss of £6.4bn (£28m) this year, reversing earlier expectations that the group would move back into the black this year after half a decade of incurring losses.

Goldenstar of Korea, and Mr Alf Gooding, the Welsh electronics entrepreneur, and Grand Holdings of Hong Kong were suggested as possible joint venture partners for Sansui.

Creditors were also told that plans for a

partial floating of Del Monte Fresh Fruits on the New York Stock Exchange were proceeding well.

Tomorrow Mr Asil Nadir, Polly Peck chairman, makes his next appearance at Bow Street Magistrates court.

His lawyers are pressing for the officials from the Serious Fraud Office to visit northern Cyprus to inspect company records which they say will totally exonerate Mr Nadir of charges of theft from company funds. They say that the records have already been authenticated by forensic authorities recognised by the SFO.

Disposals and closures cut SHT losses

By Peggy Hollinger

SCOTTISH Heritable Trust, the mini-conglomerate, yesterday announced a reduction in its interim losses, following the sale or closure of several loss-making businesses.

Pre-tax losses for the six months to June 30 fell from £3.8m to £3.15m on turnover down 29 per cent to £38.4m. Losses per share rose from 7.3p to 9.2p and the interim dividend is omitted (1.5p).

An extraordinary charge of £505,000 was due to debt refinancing costs and provisions for losses on asset disposals.

The group is in negotiations with bankers on an extension of a standstill agreement which expired on July 31. Net debt at the year-end was £86.4m. The proceeds of the asset sales, which include John Letters, the golf club manufacturer, and property in Scotland

and London, have been used to reduce debt. During the six

months the group closed OCM Canada, the oriental carpet group, and Nipponax, the textile manufacturer.

Mr John Whitehead, company secretary, said the group hoped to shed its entire property portfolio by the end of the year. Further non-residential property sales, amounting to about £8.5m had already

been agreed.

The group has also withdrawn from UK housebuilding and on July 30 agreed the sale of Heathstead Homes for £8.8m.

Standard Fireworks was the strongest business during the six months, with an order book which exceeded that of the same time last year. Standard made £3.1m profits for the whole of last year.

Macro 4 up 4% and optimistic

MACRO 4, the independent computer software company, lifted taxable profits from £7.36m to £7.66m in the year to June 30.

Mr Tom Kelly, chairman, said there had been easing of the difficult trading conditions he had reported at the interim stage. And looking ahead, he said the group remained exposed to overseas currencies, particularly the dollar.

However, the continental European subsidiaries were anticipating continued growth, cash resources were strong and growing and he remained optimistic of more than a nominal profits increase during the year. The company's marketing philosophy remained one of renting rather than selling its products.

Earnings per share emerged at 22p (20.6p). A final dividend of 7.17p is recommended, lifting the total to 13p (8.3p).

Turnover improved by 22 per cent to £18m (£14.8m). The subsidiaries and agents contributed 76 per cent (76 per cent) of sales, reflecting, Mr Kelly said, increasing commitment to overseas markets. All subsidiaries continued to be cash generative and cash sufficient, he added.

Sturge to manage Lloyd's syndicate

Sturge Holdings, the biggest Lloyd's managing and members agency group, is to manage Leadenhall syndicate 254, a medium-sized motor insurance syndicate with stamp capacity of £25.5m in 1991.

Leadenhall was formerly managed by Chairman Underwriting Agency which will now concentrate exclusively on its marine syndicates.

James Beattie declines 22%

James Beattie, Wolverhampton-based department store group, suffered a 22 per cent fall in pre-tax profits from

£3.02m to £2.37m for the six months to July 31.

The company blamed the recession. It added that it was not possible to judge the timing of any upturn and hopes of an improvement in the second half were almost certain to be frustrated.

Turnover was ahead at £28.3m (£27.8m) but that was at the expense of margins and trading profit fell to £990,000 (£1.49m). Net investment income and interest fell to £1.38m (£1.54m).

Earnings were 3.4p, against a restated 4.25p. The interim dividend is held at 1.4p.

Ferrum concerned over Dutch side

Ferrum Holdings, the engineering and off-road services group, lifted taxable profits by 34 per cent over the six months to June 30.

The advance - from £10.6m to £14.2m - came on turnover ahead to £24m (£23.1m) and according to Mr Simon Miller, chief executive, represented "a continuing advance in spite of the current economic climate".

However, Mr Gordon Dunlop, who is to retire as chairman at the year-end, warned that the Dutch economy showed signs of slowing, a trend that could affect the group's structures division.

The interim dividend is raised to 1.1p (1p), payable from earnings of 3.8p (3.34p).

Herring Son & Daw just ahead to £1.8m

Taxable profits of Herring Son & Daw Holdings, commercial property consultant, edged ahead from £1.75m to £1.81m in the six months ended July 31.

The company also announced two acquisitions yesterday. Leay Maxwell, Manchester, and the Bristol office of Keith Cardale Groves, are being acquired for a total consideration not exceeding £250,000, of which £100,000 in shares is being paid for Leay Maxwell.

Mr Nick Owen, the chairman, said the interim result had been helped by a modest improvement in investment agency activity. Additionally, fees from the settlement of business rate appeals were beginning to come in a little

earlier than expected.

The dividend is stepped up to 3.25p (3p), payable from earnings of 9.74p (8.71p) per share. Turnover was lower at £9.57m (£9.56m).

Sharp decline to £363,000 at HCN

Reduced advertising revenues forced Home Counties Newspapers Holdings, the printer and publisher, to report a sharp cut in pre-tax profit for the half year to end-June.

The outcome - down from £2.24m to £636,000 - was struck after a £222,000 exceptional charge for redundancy costs. Turnover was up from £9.05m to £10.8m.

The interim dividend is maintained at 2.75p, payable from earnings per share down from 14.36p to 4.25p.

The company warned that "any material improvement in the overall trading position must be dependent on the national economy and a return of confidence in advertising".

Difficult trading at Lambert Howarth

Trading at Lambert Howarth remains "difficult and competitive" according to Mr Roger Rowland, chairman of the Lancashire-based footwear group.

Despite an advance in taxable profits, from £1.33m to £1.45m, "there is no sign yet of a retail upturn", he said. The company had to absorb a proportion of the rise in VAT rates.

The improvement came on turnover of £22.9m (£20.7m). After tax at an estimated 29 per cent (30 per cent) earnings improved to 18.8p, against 16.4p last time and the interim dividend is lifted to 4p (3.6p).

Net assets ahead at Merchants Trust

The Merchants Trust, managed by Kleinwort Benson, reported a net asset value of 231.7p per share at July 31. The figure compared with 215.7p a year earlier and 191.3p at the trust's year-end in January.

Attributable revenue of this Kleinwort Benson-managed investment trust for the six months period amounted to £8.18m, up from £5.83m last

time, for earnings of 6.04p (5.7p) per share.

A second interim dividend of 2.5p (2.25p) is declared. The directors intend to pay a total of 10p for the current year.

Michael Page down 25% to £2.09m

Michael Page Group, the recruitment agency, reported a 25 per cent decline in pre-tax profits in the six months to end-June.

The fall, from £2.77m to £2.09m, came from turnover down from £29.5m to £21.2m. Lord Rippon of Hexham, chairman, said the results reflected the continuing difficult economic conditions for service industries and for employment businesses in particular.

Earnings per share came out at 2.13p (2.78p) and the interim dividend is held at 0.8p.

Lord Rippon added that while no significant increase in trading levels was envisaged in the short term, the group remained committed to the development of its European network.

Parame tumbles sharply to £1,475

A severe drop in pre-tax profits from £50,387 to £1,475 was announced by Parame, a dealer in investments and works of art, for the half year to June 30. The result was struck after a rise from £29,854 to £55,840 in interest charges.

Earnings per share fell to 0.02p (0.66p) but the interim dividend is held at 0.55p.

Turnover declined by 25 per cent to £103,615 (£138,416). Gross investment income was barely down at £72,721 (£75,891) but dealing income on works of art dropped to £28,574 (£55,841) and on securities to £2,520 (£6,894).

The company said that the second half depended on the ability of Ashlar, its art dealing subsidiary, to increase sales.

Improved margins as PCT edges ahead

PCT Group, the USM-traded company which markets and hires power tools and lifting and welding equipment, said that marginally increased

interim profits reflected improved margins and cost controls.

The improvement for the first half of 1991, from £583,528 to £560,181, reflected an increase in turnover of £9.39m (£9.94m). Following an increased tax charge, earnings per share worked through at 8p (8.3p). The interim dividend goes up to 2.5p (2.4p).

Fairbairn shares suspended

Shares of Fairbairn, the Epsom-based housebuilder and developer, were suspended at 8p yesterday, pending clarification of the company's financial position. The shares were suspended at the company's request.

Mr Remo Dipre, Fairbairn's chairman, announced in February that the group had made a pre-tax loss of £21.2m during the six months to September 30 1990.

He then warned that the company might have to make provisions against its property assets which could lead to an increase in borrowings.

Redundancy costs add to RPS fall

RPS, the USM-quoted environmental consultancy, reported pre-tax profits of £302,000 for the six months to June 30.

The outcome, struck after exceptional redundancy costs of £121,000, compared with £907,000 at the same stage of 1990 and came on turnover of £4.61m (£4.78m).

Mr Brian Clouston, chairman, said he expected margins to improve in the second half after cutting the cost base and developing more efficient ways of servicing clients.

A maintained interim dividend of 1.4p is payable from earnings of 1.64p (5.03p).

Severfield-Reeve drops to £505,000

Profits before tax at Severfield-Reeve, the USM-traded structural steel-maker, fell from £1.31m to £505,000 in the six months to end-June. Turnover dropped from £11.8m to £8.64m.

Margins fell from 12.6 per cent to 7.7 per cent, reflecting "aggressive competition" in

the industry.

Earnings per share were down from 8.2p to 3.24p but the dividend is maintained at 1p.

Commenting on the outlook, Mr John Reeve, chairman, said "bearing in mind the current recession affecting the construction industry, we have started the second half of the year with a good order book".

Robinson Brothers shows 85% advance

Partly because of an improvement in the sterling-dollar exchange rate, Robinson Brothers (Rydere Green), maker of organic chemicals, achieved an 85 per cent advance in pre-tax profits, in the half year to June 29.

On turnover up from £10.4m to £12.1m the taxable result came out at £768,000 (£410,000). Earnings were 25p (10p) per share. The company's shares are not quoted.

TLS Range moves £267,000 into red

TLS Range, the USM-quoted vehicle rental group, swung into the red in the six months to June 30.

An interim pre-tax loss of £267,000 compared with a profit of £453,000 last time and with a profit of £387,000 at the December year-end.

Turnover improved from £3.81m to £4.67m; profits at the operating level amounted to £469,000 (£395,000). However, a surge in interest charges from £442,000 to £736,000 pushed the group into loss.

Mr Richard Birley, chairman, said that trading in the first half had been difficult as customers had suffered from the economic recession. However, the second half had started well, giving hope that the recession may be ending.

Losses per share came out at 1.58p (2.85p earnings) and there is no interim dividend (1p).

Cantors falls 37% and sees no upturn

Cantors, the retail furniture group, reported a 37 per cent decline in taxable profits in the year to April 27.

The fall, from £3.99m to £2.53m, came on a 15 per cent improvement in turnover from

Nickel producers consider following Inco output cut

By Bernard Simon in Toronto

SOME LEADING nickel producers are considering following Inco's example of a production cut in an effort to head off a further decline in metal prices.

Inco, the world's second-biggest producer after Norilsk in the Soviet Union, is trimming its output of refined nickel by 10m lbs for the remainder of 1991 by halting production at some of its higher-cost facilities at Sudbury, Ontario. The company's output for 1991 was expected to be slightly higher than last year's 88m lbs.

Its main rival, Falconbridge, is among other producers that are examining further production cuts. It recently announced a cut of more than 10 per cent at its Kristiansand refinery in Norway. Falconbridge officials were not available for comment yesterday.

Inco is concerned that growing supplies, especially from the Soviet Union, may repeat the unsettling experience of early 1990, when prices fell as low as US\$2.55 per lb. Three-month metal on the London Metal Exchange closed yesterday up \$7.50 at \$7,522.50 a

LME WAREHOUSE STOCKS (As at Monday's close)	
Aluminium	+5,700 to 631,850
Copper	+1,330 to 308,650
Lead	+125 to 98,050
Nickel	+630 to 1,780
Zinc	+1,750 to 148,575
Tin	-45 to 15,155

tonne, equivalent to \$3.55 a lb. In addition, producers appear to have an eye on long-term contract negotiations which are due to start next month. The contracts, typically for three years in Inco's case, contain both floor and ceiling prices, and a weak market now might give customers extra leverage to demand a drop in contract prices from their present range of \$2.50-\$4.50 per lb.

The nickel consumption picture is mixed. Mr Victor Lazzarini, analyst at BBN James Capel in Toronto, said yesterday that North American stainless steel producers have seen little recovery in demand, and have become cautious in their purchasing commitments.

Inco however, is confident that strong demand in Japan and other parts of the Far East

will offset stagnant markets in North America and Europe, and that western demand will be at least as strong as 1990's 1.5bn lbs. Lower consumption in the Soviet Union and eastern Europe may be contributing, however, to rising Soviet supplies.

An Inco official said yesterday that the production cut-backs will have no effect on its expansion plans at Thompson, Manitoba, which are proceeding on schedule. However, a hiring freeze has been reinstated and all overtime work has been cancelled.

In the Ontario division, production has been suspended at the Creighton No. 3 mine which was brought out to meet strong demand. Mining of several small deposits adjacent to the main Creighton mine has also been suspended, and development of the new McCreevy East mine, which began in 1989, is being halted for further studies.

Inco said that some other capital spending plans may be deferred in both Ontario and Manitoba to conserve cash.

Anti-CAP booklet launched

By Kevin Brown in Sydney

THE AUSTRALIAN government yesterday stepped up its campaign against European Community agricultural subsidies by launching a booklet designed to make consumers aware of the costs of the Common Agricultural Policy.

The CAP was the main target of the Australian-led Cairns Group of 14 agricultural exporting nations during the unsuccessful Uruguay Round of the Gatt, which stalled last December in Brussels as a result of the row between the US and the EC over farm subsidies.

Australia has long argued that EC consumers would not accept the costs of the CAP if they were aware of its full effects. However, the timing of the release of the booklet indicates it is intended to lay the groundwork for a renewed Cairns Group attack on the CAP when the Uruguay Round

talks resume later this year.

The government is paying A\$40,000 (£18,000) for 7,000 copies of the booklet, *Are You Paying Too Much?*, in an attempt to strengthen internal EC opposition to the CAP.

The booklet is being published in English, French, German, Spanish and Italian, and will be distributed through Australian embassies to "influential" groups such as taxpayers' associations and consumer groups.

It says CAP subsidies increase taxes by up to 27 per cent and food prices by between 19 per cent and 62 per cent, adding \$400 a year to the food bill and \$235 to the tax bill for the average household.

"The pamphlet demonstrates that the CAP not only grossly distorts world trade, but also massively inflates the price EC consumers are charged for farm produce and the amount

of tax they have to pay," said Dr Neal Blewett, the Trade Minister. The costs of protectionism were not readily identifiable to consumers, who tended to be unaware of the extent of the financial burden of the CAP, he said.

"It is not in the interests of their pro-protectionist governments to make available this kind of information, which might encourage stronger calls for reform. This is why the Australian government has taken the unusual step of preparing information for dissemination in another country."

The booklet drew immediate criticism from Mr Ove Juul Jorgensen, leader of the EC delegation to Australia, said it was "not conducive" to resolution of the Uruguay Round. "I don't think it is the most brilliant idea in the final phase of these very complex negotiations," he said.

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 99.5 per cent, \$ per lb, in warehouse, 14.00-14.50 (13.85-14.20).

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, in warehouse, 2.80-3.20 (same).

CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 2.05-2.35

(1.95-2.15).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 14.00-14.50 (13.85-14.20).

MERCURY: European free market, min. 99.99 per cent, \$ per lb, in warehouse, 75-95 (same).

MOLYBDENUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 2.25-2.31 (2.27-2.32).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4.80-5.40.

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (110 kg) WO₃, cif, 59-67 (same).

VANADIUM: European free market, min. 98 per cent, \$ a lb V₂O₅, cif, 2.20-2.40 (same).

URANIUM: Nuexco exchange value, \$ per lb, U₃O₈, 8.75 (8.55).

COMMODITIES AND AGRICULTURE

Soviet crisis keeps markets guessing

Kenneth Gooding, David Blackwell and Barbara Durr on post-coup confusion

LAST MONTH'S abortive Kremlin coup d'état and the ensuing constitutional crises have highlighted the impact on the world commodity markets of the calamitous decline of the Soviet economy over the past two years. The question now concerns the extent to which increased western aid will allow the government to satisfy its population's hunger for food imports and take the edge of the country's appetite for hard currency, thereby staunching the flood of metals exports that have been undermining western markets.

American grain traders are awaiting new estimates this week from the US Department of Agriculture on Soviet supply and demand for grains. Fresh figures will be out tomorrow, based in part on the findings of a USDA team that was in the Soviet Union during the week of the coup examining the state of the Soviet wheat crop.

In August, before the coup, the USDA had already raised its estimate of Soviet import needs during the 1991-1992 grain marketing year to 37m tonnes, a 10.3m-tonne increase compared with last year.

With \$600m worth of US government agricultural credits hanging in the balance, the coup had made the grain market gyrate wildly last month, first plummeting then shooting back up.

But two problems are now casting a pall on the market: the political instability of the Soviet Union, and the unwillingness of commercial banks under these highly uncertain circumstances to finance Soviet grain purchases.

Worries about Soviet financial accountability have caused commercial banks to hesitate on financing the \$315m worth of credits that President George Bush has made available immediately. Under the US government credit programme, 98 per cent of the grain purchase and 4.5 per cent of the interest is covered.

The Soviet Union has been able to buy 100,000 tonnes of maize using their last credit remaining for 1990-91.

Among the so-called "soft" commodity markets the Soviet Union has most importance for sugar. It is a significant producer, with just over 3m hectares sown to sugar beet, yielding about 9m tonnes of sugar.

Concentrated in the Ukraine, with another third in the Russian Federation. The Ukraine trades sugar against oil from the Russian Federation.

The Soviet Union is still the world's biggest oil producer, although production has been slipping since the middle of 1988 as a result of the natural decline in the western Siberia oil fields, and the general disruption of the economy and lack of investment. In the first half of this year the decline in production accelerated, according to Mr Fergus MacLeod, oil analyst with County NatWest WoodMac, which revised its estimate for the first half down from 10.7m b/d to 10.2m b/d. The Soviet oil minister is predicting a similar

figure, representing an 11 per cent fall on the first half last year. About 90 per cent of Soviet oil output comes from western Siberia, in the Russian Federation.

Consumption within the Soviet Union has fallen along with GNP, although Mr MacLeod said it appears the country was almost rationing itself in a move to keep exports strong. About two thirds of exports have traditionally come to the West, with the remainder going to eastern Europe, which has borne the brunt of the decline.

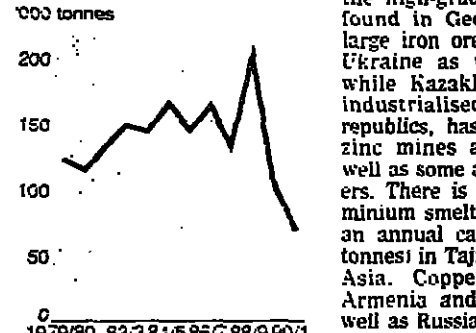
inefficient, and about 10 per cent of the crop disappears before it reaches the crushing factories, which are themselves old and run down.

However, Soviet per capita consumption, at 42 kg, is significantly higher than the EC's 30 kg. Much of the extra sugar is used by the "moonshine" industry brewing illicit vodka.

Traditionally most of the annual Soviet deficit of about 4.5m tonnes has been filled by swapping oil for Cuban sugar. That trade is beginning to falter, however, which could lead not only to the Cubans seeking new buyers, but also to the former Soviet countries seeking new suppliers.

Until two years ago the Soviet Union was among the

world's leading consumers of cocoa but its bean grindings



world's leading consumers of cocoa but its bean grindings have since declined by 58 per cent to 100,000 tonnes, according to Gill & Duffus, the London trader. And Mr Tony Chadwick, analyst with Prudential Bache, believes the figure could be even lower next year.

While chocolate making is a big industry in the Soviet Union, employing many people, such a luxury product is bound to take a back seat behind bread-making wheat and sugar. Nevertheless, consumption figures are more likely to rise than fall as personal spending power increases.

The same can be said for coffee, another luxury. The great bulk of the Soviet Union's consumption of just over 1m bags (60 kg each) comprises Indian robusta, which is traded for gas oil.

For the minerals markets the Soviet Union's importance is as a supplier. In volume terms it is the world's leading producer

of iron ore, lead, nickel, manganese and potash. Furthermore, its output of copper, gold, diamonds, platinum, palladium, rhodium and zinc are of global significance.

So far the biggest impact of the Soviet search for foreign currency and its ability to divert materials from a sagging domestic economy has been felt in the traded metal markets - those for copper, aluminium, nickel, lead, zinc and tin.

Uranium free market prices are also well below the cost of production because western traders are drawing on huge Soviet stockpiles estimated to contain up to 200,000 tonnes or four years of western requirements - to provide an alternative source of supply.

Much of the Soviet mineral wealth is found in Siberia, part of the Russian Federation, but the high-grade manganese is found in Georgia, there are large iron ore deposits in the Ukraine as well as Russia, while Kazakhstan, the most industrialised of the Asian republics, has some lead and zinc mines and smelters as well as some aluminium smelters. There is also a large aluminium smelter (possibly with an annual capacity of 500,000 tonnes) in Tajikistan in central Asia. Copper is found in Armenia and Kazakhstan as well as Russia.

The Soviet Union has made its mark in the west's traded metal markets most heavily with nickel, produced at Norilsk, on the Kola peninsula near the Finnish border.

Nickel exports from the Soviet Union to the west nearly tripled in the 1980s and now account for about 15 per cent of western world supplies. The Soviet Union and its former eastern bloc satellites have also been satisfying between 1 per cent and 3 per cent of western demand for copper and aluminium, enough to have a significant effect on prices when supplies were tight.

As the Soviet economy went into reverse last year, however, its metal sales to the west - or in some cases cuts in imports - had a profound impact on market balances and continued to weigh heavily on prices in the first half of 1991. The Metals & Minerals Research Services consultancy group suggests that the unexpected flows from the eastern bloc are likely

because of a flood of Soviet material in 1989 the eastern bloc imported 3,000 tonnes of lead. Last year it exported 8,000 tonnes and MMRSS forecasts another 6,000 tonnes is on its way to the west this year.

Nickel shipments from the Soviet Union had already reached a very high level and showed only a marginal increase, from 55,000 tonnes to 60,000 tonnes, last year. MMRSS believes there will be another slight rise, to 65,000 tonnes this year.

It says the continued absence of Soviet buying of refined tin "has delayed the point at which the market approaches some form of equilibrium". The former Comecon countries imported no tin last year after taking 9,000 tonnes in 1989.

There was also a complete reversal in trade in zinc last year. Comecon imports of 4,000 tonnes in 1989 were replaced by exports of 4,000 tonnes and

exports could be near this level again in 1991.

There must be doubts about whether the Soviet Union can maintain metals output because most of its smelting and refining capacity has been deteriorating while the finance required for expansion has been limited.

By western standards the Soviet metals industry is grossly inefficient and also a terrible polluter. In the past 10 months copper plants in Armenia and the Urals have been closed for environmental reasons. The aluminium smelter in Kanaker in Armenia was shut down as long ago as 1981 and the Sumgait aluminium smelter in Azerbaijan was closed this summer.

A Scandinavian group, led by Outokumpu of Finland, has been putting together a scheme to upgrade the six nickel smelters owned by the Norilsk kombinat on the Kola peninsula, the biggest producer of this metal in the world - and also one of the world's great polluters.

Norilsk also produces nearly all the Soviet Union's platinum group metals. All three metals are essential in some automotive anti-pollution catalysts and the Soviet Union last year sold in the west about 50,000 troy ounces of platinum, 150,000 ounces of rhodium and 1,600 ounces of palladium. That represented about 50 per cent of the west's palladium needs, 20 per cent for platinum and 40 per cent for rhodium.

"A meltdown in Soviet precious metals mining would impact the rhodium price first," says Mr Andy Smith, analyst with the Union Bank of Switzerland. "Not only are the Soviets dominant suppliers, but also South Africa, but also Soviet stocks are probably low. Rhodium comes out of the end of the platinum group metals refining process, so metallics along the production chain would hit rhodium the hardest."

The Soviets certainly loom larger in the platinum group metals markets than in gold but the country aimed to earn between \$2.5bn and \$3bn of foreign currency a year from gold sales, according to Mr Timothy Green, an independent analyst and author of several books on the metal. To do so it has sold an annual 6m to 8m ounces. Mr Green says that annual sales of up to 11m ounces of gold can now be expected.

Most analysts believe that the Soviet Union will resist distress sales of its gold, which it needs to retain in reserves to provide some credibility for its currency. However, they become nervous about the fate of possibly 3m ounces out to swap in the west (sold but with a promise to buy back at an agreed future date) should the cash to buy the metal back not be available.

MARKET REPORT

Aluminium prices moved ahead on the LME despite a rise of 5,700 tonnes in LME warehouse stocks to a record 631,850 tonnes. The gains came on the back of firmer copper and some forward trade buying interest. IPAA smelter stocks for July showed the total down 37,000 tonnes and unwrought down 63,000 tonnes underpinned prices. But traders pointed out that producers were only moving inventory to the LME, where stocks rose 62,875 tonnes in July. Copper prices were easier following profit taking and chart selling. Nickel, where warehouse stocks fell 1,350 tonnes, the first drop since July, although expected, was supportive but early gains soon attracted

selling. London robusta coffee moved ahead on the back of New York's overnight rise on concern about dry weather in Brazil. Weakness in Chicago maize and soybeans at midday was keeping wheat under pressure in light trading ahead of tomorrow's USDA crop report. Cornex gold futures were trading lower at midday after a Soviet banker warned of possible gold sales. Tass quoted the deputy head of the Bank for Foreign Economic Affairs, "Hasty, unco-ordinated activities (among the increasingly autonomous Soviet republics) can very easily 'spoil' the market and lead to a fall in prices for gold."

Compiled from Reuters

London Markets

SPOT MARKETS

Crude oil (per barrel FOB) + or -

WTI 1985-7.15c +0.10

Brent Blend (diesel) 1985-6.00c +0.10

Dubai Blend (diesel) 1985-5.00c +0.10

WTI 1 (1 m est) 1985-1.20c +0.10

Oil products

(NWE prompt delivery per tonne CIF) + or -

Premium Gasoline 92-48-248 +1

Gas Oil 1985-194 +2.5

Heavy Fuel Oil 562-71

Naphtha 5207-211 -1

Petroleum Argus Estimates

Other

Gold (per troy oz) \$350.50 -0.55

Silver (per troy oz) \$23.50 -0.10

Platinum (per troy oz) \$349.50 -0.25

Palladium (per troy oz) \$822.50 -0.25

Copper (US Producer) 110.00 -0.02

Lead (US Producer) 36.40 -0.02

Tin (Kuala Lumpur market) 15.09 +0.19

Tin (New York) 259.50

Zinc (US Prime Western) 62.00

Cattle (live weight) 101.52 -0.38

Sheep (dead weight) 107.20 -0.16

Pigs (live weight) 70.32 -0.99

London daily sugar (raw) \$238.00 -1.0

London daily sugar (white) \$288.00 -2.0

Tate and Lyle export price \$248.00 -1.5

Barley (English test) \$112.00 +0.5

Maize (US No. 3 yellow) \$1.78

Wheat (US Dark Northern) \$37.00

Rubber (CIOT) \$1.50

Rubber (Nov) \$2.00

Rubber (KL RSS No 1 Oct) \$24.50 -0.5

Cocoa oil (Philippines) \$470.00 +23.5

Palm oil (Malaysia) \$250.00

Copra (Philippines) \$300.00 +12.5

Soyabbeans (US) \$151.50

Cotton "A" index 70.00c +0.10

Wooltops (4s Super) 35p

COTTON

Spot and shipment sales for the week ending 6 September 1991 amounted to 96 tonnes against 22 tonnes in the previous week. Demand for specialist growths dropped with only minor purchases in Russian qualities.

COFFEE

Spot and shipment sales for the week ending 6 September 1991 amounted to 96 tonnes against 22 tonnes in the previous week. Demand for specialist growths dropped with only minor purchases in Russian qualities.

WHEAT

Spot and shipment sales for the week ending 6 September 1991 amounted to 96 tonnes against 22 tonnes in the previous week. Demand for specialist growths dropped with only minor purchases in Russian qualities.

MAIZE

Spot and shipment sales for the week ending 6 September 1991 amounted to 96 tonnes against 22 tonnes in the previous week. Demand for specialist growths dropped with only minor purchases in Russian qualities.

BARLEY

Spot and shipment sales for the week ending 6 September 1991 amounted to 96 tonnes against 22 tonnes in the previous week. Demand for specialist growths dropped with only minor purchases in Russian qualities.

RYE

Spot and shipment sales for the week ending 6 September 1991 amounted to 96 tonnes against 22 tonnes in the previous week. Demand for specialist growths dropped with only minor purchases in Russian qualities.

WHEAT

Spot and shipment sales for the week ending 6 September 1991 amounted to 96 tonnes against 22 tonnes in the previous week. Demand for specialist growths dropped with only minor purchases in Russian qualities.

WORLD COMMODITIES PRICES

COCOA - London FOX

	Close	Previous	High/Low
Sep 712	710	712	705
Oct 743	737	743	732
Nov 778	773	778	768
Dec 798	792	798	788
Jan 816	812	816	808
Feb 836	830	836	830
Mar 856	852	856	850
Apr 876	872	876	870
May 896	892	896	890
Jun 916	912	916	910

Turnover 3486 (4250) lots of 10 tonnes

ICE 22 indicator price (USD per tonne). Daily price for Sep 8 \$43.10 (932.35) 10 day average \$43.20 (934.42)

COFFEE - London FOX

	Close	Previous	High/Low
Sep 541	538	541	540
Nov 567	563	567	565
Dec 587	583	587	585
Jan 607	603	607	605

Turnover 2790 (1887) lots of 5 tonnes

ICE 22 indicator price (US cents per pound) for Sep 8 66.00 (66.57) 15 day average 66.20 (66.42)

POTATOES - London FOX

	Close	Previous	High/Low
Sep 119.3	120.0	120.5	119.0
Oct 124.7	124.0	124.5	123.0

Turnover 127 (144) lots of 20 tonnes.

SOYABEANS - London FOX

	Close	Previous	High/Low
Sep 134.50	134.00	134.50	
Oct 134.50	134.00	134.50	

Turnover 50 (119) lots of 20 tonnes.

FRUGITS - London FOX

	Close	Previous	High/Low
Sep 1087	1087	1087	1082
Oct 1174	1170	1170	1170
Nov 1218	1218	1218	1218
Dec 1252	1252	1252	1252
Jan 1286	1286	1286	1286
Feb 1320	1320	1320	1320
Mar 1354	1354	1354	1354

Turnover 179 (218) lots of 10 tonnes.

GRAINS - London FOX

	Close	Previous	High/Low
Sep 114.35	114.10	114.25	114.25
Nov 117.00	116.80	117.00	117.00
Dec 120.00	119.80	120.00	120.00
Jan 123.00	122.80	123.00	123.00
Mar 126.00	125.80	126.00	126.00

Turnover 147875 (18969) lots of 10 tonnes.

WHEAT - London FOX

	Close	Previous	High/Low
Sep 101.5	101.0	101.5	101.0
Nov 105.5	105.0	105.5	105.0
Dec 109.5	109.0	109.5	109.0
Jan 113.5	113.0	113.5	113.0
Mar 117.5	117.0	117.5	117.0
May 121.5	121.0	121.5	121.0

Turnover: Wheat 310 (143). Barley 46 (0).

PHOS - London FOX

	Close	Previous	High/Low
Sep 101.5	101.0	101.5	101.0
Nov 105.5	105.0	105.5	105.0
Dec 109.5	109.0	109.5	109.0
Jan 113.5	113.0	113.5	113.0
Mar 117.5	117.0	117.5	117.0
May 121.5	121.0	121.5	121.0

Turnover: 41 (14) lots of 3,250 kg

LONDON STOCK EXCHANGE

Nervous selling towards the close

By Terry Byland, UK Stock Market Editor

SHARE PRICES continued to slide in London yesterday as the stock market braced itself for the profits statement, and possible rights issue, from British Aerospace. An attempt to rally from an early fall of nearly 20 points on the FT-SE 100 was thwarted by a weak start to the new Wall Street session, emphasised by selling of Glaxo, the pharmaceutical leader due to report profits today.

Optimism on the economic front was heightened by confident comments from Mr John Major, the UK prime minister, who said that the economy is "back on course", although the effects on the market were counter-balanced by his move to "cool election speculation". News of a slowdown in producer price momentum joined

Account Dealing Dates	Account Dealing Dates	Account Dealing Dates
First Dealing	1st Sep 15	1st Sep 30
Option Dealing	1st Sep 15	1st Sep 30
1st Dealing	1st Sep 15	1st Sep 30
1st Dealing	1st Sep 15	1st Sep 30

Monday's upward revision of domestic retail sales in buttressing underlying confidence in equities. But the market remained a prey to short term factors, and the institutions largely kept out of the way until the current round of rights issue hints and this week's heavy list of corporate results have been unwound.

The FT-SE 100 closed 22.4 down at 2,630.8, only just above the day's low point. Trading

volume increased to 467.1m shares from Monday's 345.8m. Intra-market business provided a substantial proportion of yesterday's deals and the institutions again picked up stock by way of share placings rather than by competing in the open market. A block of 7.4m shares in British Steel was placed close to the market price and 2m shares in BT were also placed, with both blocks apparently going into institutional hands.

The contrast between the near peak levels of equity market indices and the still poor levels of trading volume was reflected yesterday in new hints that a senior, well-known name in the stockbroker world was on the brink of withdrawing from the London market.

British Aerospace stock fell again, although by considerably less than on Monday when the board warned the City regarding today's profits news. The Footsie Index was also dragged back towards the end of the session by a heavy sell-off in Glaxo. US sellers hit the pharmaceutical group hard towards the London close, when the Dow Industrial Average was down 24 points to below the 3,000 mark which has proved a stumbling block for US equities over the past few months.

However, with the US dollar loss active yesterday, falls in the UK blue chip international were mostly small. Oil stocks, despite Wall Street's weakness, steadied to close with trifling losses on the day. Domestic retail and con-

sumer stocks retained most of the minor gains which greeted the unexpected improvement in domestic retail sales figures announced in the previous session.

Equity strategists continued to express a diversity of views on equities, with most suggesting that progress may be less dramatic than over the past month. Barclays de Zoete Wedd believes that the recovery in corporate earnings has now begun to "justify the premiums that have been paid for it". The firm has increased its earnings per share growth estimate for next year from 10 per cent to 15 per cent.

At House of Commons, Mr Richard Lake still sees the FT-SE 100 at 2,750 in the short term, and predicts an area of 2,900 to 3,000 by Christmas.

FINANCIAL TIMES STOCK INDICES

	Sept 10	Sept 9	Sept 8	Sept 5	Sept 4	Sept 3	Year Age	1991	Low	Since	Completion	
								High	High	High	Low	
Government Sacs	87.05	86.94	95.62	86.50	86.39	78.52		87.05 (11/05)	82.17 (8/18)	127.4 (2/31/75)	49.18 (3/17/75)	
Fixed Interest	95.89	98.48	99.34	95.33	95.32	85.47		95.89 (10/9)	92.05 (2/31/77)	90.55 (2/31/77)	59.53 (3/17/75)	
Ordinary Share*	2071.9	2038.6	2063.6	2062.5	2052.4	1951.0	2108.3	2108.3 (2/91)	1606.3 (16/1)	2108.13 (2/31/81)	48.4 (25/6/40)	
Gold Mines	162.8	161.5	162.0	161.0	160.2	194	222.2	127.0 (11/7)	127.0 (2/31/77)	704.7 (15/2/83)	43.5 (26/10/77)	
FT-SE 100 Share	2530.8	2533.2	2667.4	2663.3	2664.6	2144.3	2678.8	2678.8 (2/91)	2052.5 (2/91)	2667.9 (2/91)	960.9 (23/7/81)	
FT-SE Eurostock 200	1187.61	1188.60	1197.17	1136.66	1196.20			1198.60 (3/91)	939.62 (3/91)	1198.60 (3/91)	938.62 (11/91)	
<p>*Ord. Div. Yield (Earnings Yld %)(full) 6.71 4.55 4.55 4.55 4.54 5.79 11.47 10.40 11.37 11.37 11.68 12.08 16.71 16.86 16.93 16.93 16.88 17.03</p> <p>1988, 1990 Govt Sacs 15-16.75. Fixed Int: 1928, Ontario Bonds: 1988, 1990 Govt Sacs 15-16.75. Fixed Int: 1988, 1990 Govt Sacs 15-16.75. & FT-SE 100 Share 15-16.75. Fixed Int: 1988, 1990 Govt Sacs 15-16.75.</p>												
SEAD Bargins 4.55pm Equity Turnover(Emt) Equity Bargins Shares Traded (mmt)	32.162	30.465	33.994	29.609	30.181	16.253						
			733.35	824.91	895.46	596.35						
			31.474	32.507	30.167	15.791						
			345.7	415.2	414.2	258.8						
Ordinary Share Index, Hourly changes	Day's High 2054.1						Day's Low 207.0					
Open	2064.9	2076.3	2072.1	2078.5	2078.4	2077.7	2077.4	2070.9	2072.7			
FT-SE 100, Hourly changes	Day's High 2546.1						Day's Low 2538.1					
Open	2648.1	2636.3	2630.4	2637.9	2638.9	2638.2	2638.2	2630.6	2631.4			
FT-SE Eurostock 200, Hourly changes	Day's High 1185.54						Day's Low 1180.33					
Open	1181.44	10 am 1180.97	11 am 1182.13	12 pm 1183.06	1 pm 1182.91	2 pm 1183.99	3 pm 1182.33					
<p>GILT EDGED ACTIVITY</p> <p>Indices* Sept 9 Sept 6</p> <p>Fixed Bargins 83.2 84.4</p> <p>5-Day average 89.7 88.4</p> <p>*SE Activity 1974, Excluding Intra-market business & Overseas turnover.</p> <p>London report and latest Share Index: Tel. 0895 123001</p>												

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AMERICANS

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
100	100	100	Alcoa Inc.	100	100	100	100	Alcoa Inc.	100
101	101	101	Amgen Inc.	101	101	101	101	Amgen Inc.	101
102	102	102	Amgen Inc.	102	102	102	102	Amgen Inc.	102
103	103	103	Amgen Inc.	103	103	103	103	Amgen Inc.	103
104	104	104	Amgen Inc.	104	104	104	104	Amgen Inc.	104
105	105	105	Amgen Inc.	105	105	105	105	Amgen Inc.	105
106	106	106	Amgen Inc.	106	106	106	106	Amgen Inc.	106
107	107	107	Amgen Inc.	107	107	107	107	Amgen Inc.	107
108	108	108	Amgen Inc.	108	108	108	108	Amgen Inc.	108
109	109	109	Amgen Inc.	109	109	109	109	Amgen Inc.	109
110	110	110	Amgen Inc.	110	110	110	110	Amgen Inc.	110

BUILDING, TIMBER, ROADS

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
111	111	111	Amgen Inc.	111	111	111	111	Amgen Inc.	111
112	112	112	Amgen Inc.	112	112	112	112	Amgen Inc.	112
113	113	113	Amgen Inc.	113	113	113	113	Amgen Inc.	113
114	114	114	Amgen Inc.	114	114	114	114	Amgen Inc.	114
115	115	115	Amgen Inc.	115	115	115	115	Amgen Inc.	115
116	116	116	Amgen Inc.	116	116	116	116	Amgen Inc.	116
117	117	117	Amgen Inc.	117	117	117	117	Amgen Inc.	117
118	118	118	Amgen Inc.	118	118	118	118	Amgen Inc.	118
119	119	119	Amgen Inc.	119	119	119	119	Amgen Inc.	119
120	120	120	Amgen Inc.	120	120	120	120	Amgen Inc.	120

DRAPERY AND STORES—Contd

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
121	121	121	Amgen Inc.	121	121	121	121	Amgen Inc.	121
122	122	122	Amgen Inc.	122	122	122	122	Amgen Inc.	122
123	123	123	Amgen Inc.	123	123	123	123	Amgen Inc.	123
124	124	124	Amgen Inc.	124	124	124	124	Amgen Inc.	124
125	125	125	Amgen Inc.	125	125	125	125	Amgen Inc.	125
126	126	126	Amgen Inc.	126	126	126	126	Amgen Inc.	126
127	127	127	Amgen Inc.	127	127	127	127	Amgen Inc.	127
128	128	128	Amgen Inc.	128	128	128	128	Amgen Inc.	128
129	129	129	Amgen Inc.	129	129	129	129	Amgen Inc.	129
130	130	130	Amgen Inc.	130	130	130	130	Amgen Inc.	130

ENGINEERING

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
131	131	131	Amgen Inc.	131	131	131	131	Amgen Inc.	131
132	132	132	Amgen Inc.	132	132	132	132	Amgen Inc.	132
133	133	133	Amgen Inc.	133	133	133	133	Amgen Inc.	133
134	134	134	Amgen Inc.	134	134	134	134	Amgen Inc.	134
135	135	135	Amgen Inc.	135	135	135	135	Amgen Inc.	135
136	136	136	Amgen Inc.	136	136	136	136	Amgen Inc.	136
137	137	137	Amgen Inc.	137	137	137	137	Amgen Inc.	137
138	138	138	Amgen Inc.	138	138	138	138	Amgen Inc.	138
139	139	139	Amgen Inc.	139	139	139	139	Amgen Inc.	139
140	140	140	Amgen Inc.	140	140	140	140	Amgen Inc.	140

INDUSTRIALS (Misc.)—Contd

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
141	141	141	Amgen Inc.	141	141	141	141	Amgen Inc.	141
142	142	142	Amgen Inc.	142	142	142	142	Amgen Inc.	142
143	143	143	Amgen Inc.	143	143	143	143	Amgen Inc.	143
144	144	144	Amgen Inc.	144	144	144	144	Amgen Inc.	144
145	145	145	Amgen Inc.	145	145	145	145	Amgen Inc.	145
146	146	146	Amgen Inc.	146	146	146	146	Amgen Inc.	146
147	147	147	Amgen Inc.	147	147	147	147	Amgen Inc.	147
148	148	148	Amgen Inc.	148	148	148	148	Amgen Inc.	148
149	149	149	Amgen Inc.	149	149	149	149	Amgen Inc.	149
150	150	150	Amgen Inc.	150	150	150	150	Amgen Inc.	150

INDUSTRIALS (Misc.)—Contd

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
151	151	151	Amgen Inc.	151	151	151	151	Amgen Inc.	151
152	152	152	Amgen Inc.	152	152	152	152	Amgen Inc.	152
153	153	153	Amgen Inc.	153	153	153	153	Amgen Inc.	153
154	154	154	Amgen Inc.	154	154	154	154	Amgen Inc.	154
155	155	155	Amgen Inc.	155	155	155	155	Amgen Inc.	155
156	156	156	Amgen Inc.	156	156	156	156	Amgen Inc.	156
157	157	157	Amgen Inc.	157	157	157	157	Amgen Inc.	157
158	158	158	Amgen Inc.	158	158	158	158	Amgen Inc.	158
159	159	159	Amgen Inc.	159	159	159	159	Amgen Inc.	159
160	160	160	Amgen Inc.	160	160	160	160	Amgen Inc.	160

CANADIANS

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
161	161	161	Amgen Inc.	161	161	161	161	Amgen Inc.	161
162	162	162	Amgen Inc.	162	162	162	162	Amgen Inc.	162
163	163	163	Amgen Inc.	163	163	163	163	Amgen Inc.	163
164	164	164	Amgen Inc.	164	164	164	164	Amgen Inc.	164
165	165	165	Amgen Inc.	165	165	165	165	Amgen Inc.	165
166	166	166	Amgen Inc.	166	166	166	166	Amgen Inc.	166
167	167	167	Amgen Inc.	167	167	167	167	Amgen Inc.	167
168	168	168	Amgen Inc.	168	168	168	168	Amgen Inc.	168
169	169	169	Amgen Inc.	169	169	169	169	Amgen Inc.	169
170	170	170	Amgen Inc.	170	170	170	170	Amgen Inc.	170

BUILDING, TIMBER, ROADS

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
171	171	171	Amgen Inc.	171	171	171	171	Amgen Inc.	171
172	172	172	Amgen Inc.	172	172	172	172	Amgen Inc.	172
173	173	173	Amgen Inc.	173	173	173	173	Amgen Inc.	173
174	174	174	Amgen Inc.	174	174	174	174	Amgen Inc.	174
175	175	175	Amgen Inc.	175	175	175	175	Amgen Inc.	175
176	176	176	Amgen Inc.	176	176	176	176	Amgen Inc.	176
177	177	177	Amgen Inc.	177	177	177	177	Amgen Inc.	177
178	178	178	Amgen Inc.	178	178	178	178	Amgen Inc.	178
179	179	179	Amgen Inc.	179	179	179	179	Amgen Inc.	179
180	180	180	Amgen Inc.	180	180	180	180	Amgen Inc.	180

DRAPERY AND STORES—Contd

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
181	181	181	Amgen Inc.	181	181	181	181	Amgen Inc.	181
182	182	182	Amgen Inc.	182	182	182	182	Amgen Inc.	182
183	183	183	Amgen Inc.	183	183	183	183	Amgen Inc.	183
184	184	184	Amgen Inc.	184	184	184	184	Amgen Inc.	184
185	185	185	Amgen Inc.	185	185	185	185	Amgen Inc.	185
186	186	186	Amgen Inc.	186	186	186	186	Amgen Inc.	186
187	187	187	Amgen Inc.	187	187	187	187	Amgen Inc.	187
188	188	188	Amgen Inc.	188	188	188	188	Amgen Inc.	188
189	189	189	Amgen Inc.	189	189	189	189	Amgen Inc.	189
190	190	190	Amgen Inc.	190	190	190	190	Amgen Inc.	190

ENGINEERING

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
191	191	191	Amgen Inc.	191	191	191	191	Amgen Inc.	191
192	192	192	Amgen Inc.	192	192	192	192	Amgen Inc.	192
193	193	193	Amgen Inc.	193	193	193	193	Amgen Inc.	193
194	194	194	Amgen Inc.	194	194	194	194	Amgen Inc.	194
195	195	195	Amgen Inc.	195	195	195	195	Amgen Inc.	195
196	196	196	Amgen Inc.	196	196	196	196	Amgen Inc.	196
197	197	197	Amgen Inc.	197	197	197	197	Amgen Inc.	197
198	198	198	Amgen Inc.	198	198	198	198	Amgen Inc.	198
199	199	199	Amgen Inc.	199	199	199	199	Amgen Inc.	199
200	200	200	Amgen Inc.	200	200	200	200	Amgen Inc.	200

INDUSTRIALS (Misc.)—Contd

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
201	201	201	Amgen Inc.	201	201	201	201	Amgen Inc.	201
202	202	202	Amgen Inc.	202	202	202	202	Amgen Inc.	202
203	203	203	Amgen Inc.	203	203	203	203	Amgen Inc.	203
204	204	204	Amgen Inc.	204	204	204	204	Amgen Inc.	204
205	205	205	Amgen Inc.	205	205	205	205	Amgen Inc.	205
206	206	206	Amgen Inc.	206	206	206	206	Amgen Inc.	206
207	207	207	Amgen Inc.	207	207	207	207	Amgen Inc.	207
208	208	208	Amgen Inc.	208	208	208	208	Amgen Inc.	208
209	209	209	Amgen Inc.	209	209	209	209	Amgen Inc.	209
210	210	210	Amgen Inc.	210	210	210	210	Amgen Inc.	210

INDUSTRIALS (Misc.)—Contd

211	100	100	100	100	100	100	100	100	100
212	100	100	100	100	100	100	100	100	100
213	100	100	100	100	100	100	100	100	100
214	100	100	100	100	100	100	100	100	100
215	100	100	100	100	100	100	100	100	100
216	100	100	100	100	100	100	100	100	100
217	100	100	100	100	100	100	100	100	100
218	100	100	100	100	100	100	100	100	100
219	100	100	100	100	100	100	100	100	100
220	100	100	100	100	100	100	100	100	100
221	100	100	100	100	100	100	100	100	100
222	100	100	100	100	100	100	100	100	100
223	100	100	100	100	100	100	100	100	100
224	100	100	100	100	100	100	100	100	100
225	100	100	100	100	100	100	100	100	100
226	100	100	100	100	100	100	100	100	100
227	100	100	100	100	100	100	100	100	100
228	100	100	100	100	100	100	100	100	100
229	100	100	100	100	100	100	100	100	100
230	100	100	100	100	100	100	100	100	100
231	100	100	100	100	100	100	100	100	100
232	100	100	100	100	100	100	100	100	100
233	100	100	100	100	100	100	100	100	100
234	100	100	100	100	100	100	100	100	100
235	100	100	100	100	100	100	100	100	100
236	100	100	100	100	100	100	100	100	100
237	100	100	100	100	100	100	100	100	100
238	100	100	100	100	100	100	100	100	100
239	100	100	100	100	100	100	100	100	100
240	100	100	100	100	100	100	100	100	100
241	100	100	100	100	100	100	100	100	100
242	100	100	100	100	100	100	100	100	100
243	100	100	100	100	100	100	100	100	100
244	100	100	100	100	100	100	100	100	100
245	100	100	100	100	100	100	100	100	100
246	100	100	100	100	100	100	100	100	100
247	100	100	100	100	100	100	100	100	100
248	100	100	100	100	100	100	100	100	100
249	100	100	100	100	100	100	100	100	100
250	100	100	100	100	100	100	100	100	100
251	100	100	100	100	100	100	100	100	100
252	100	100	100	100	100	100	100	100	100
253	100	100	100	100	100	100	100	100	100
254	100	100	100	100	100	100	100	100	100
255	100	100	100	100	100	100	100	100	100
256	100	100	100	100	100	100	100	100	100
257	100	100	100	100	100	100	100	100	100
258	100	100	100	100	100	100	100	100	100
259	100	100	100	100	100	100	100	100	100
260	100	100	100	100	100	100	100	100	100
261	100	100	100	100	100	100	100	100	100
262	100	100	100	100	100	100	100	100	100
263	100	100	100	100	100	100	100	100	100
264	100	100	100	100	100	100	100	100	100
265	100	100	100	100	100	100	100	100	100
266	100	100	100	100	100	100	100	100	100
267	100	100	100	100	100	100	100	100	100
268	100	100	100	100	100	100	100	100	100
269	100	100	100	100	100	100	100	100	100
270	100	100	100	100	100	100	100	100	100
271	100	100	100	100	100	100	100	100	100
272	100	100	100	100	100	100	100	100	100
273	100	100	100	100	100	100	100	100	100
274	100	100	100	100	100	100	100	100	100
275	100	100	100	100	100	100	100	100	100
276	100	100	100	100	100	100	100	100	100
277	100	100	100	100	100	100	100	100	100
278	100	100	100	100	100	100	100	100	100
279	100	100	100	100	100	100	100	100	100
280	100	100	100	100	100	100	100	100	100
281	100	100	100	100	100	100	100	100	100
282	100	100	100	100	100	100	100	100	100
283	100	100	100	100	100	100	100	100	100
284	100	100	100	100	100	100	100	100	100
285	100	100	100	100	100	100	100	100	100
286	100	100	100	100	100	100	100	100	100
287	100	100	100	100	100	100	100	100	100
288	100	100	100	100	100	100	100	100	100
289	100	100	100	100	100	100	100	100	100
290	100	100	100	100	100	100	100	100	100
291	100	100	100	100	100	100	100	100	100
292	100	100	100	100	100	100	100	100	100
293	100	100	100	100	100	100	100	100	100
294	100	100	100	100	100	100	100	100	100
295	100	100	100	100	100	100	100	100	100
296	100	100	100	100	100	100	100	100	100
297	100	100	100	100	100	100	100	100	100
298	100	100	100	100	100	100	100	100	100
299	100	100	100	100	100	100	100	100	100
300	100	100	100	100	100	100	100	100	100

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LEISURE

1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	59
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FT MANAGED FUNDS SERVICE

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[illegible]

● Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak and 38p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

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Year	Stock	High	Low	Close	Change
1990	Scapple Inc	280	270	280	+10
1990	Scorpeus	\$22 1/4	23 1/4	23 1/4	+1 1/4
1990	Scotch Host	\$17 1/2	17 1/2	17 1/2	-1/2
1990	Seagun Co	\$128 1/2	134 1/2	125 1/2	-3 1/2
1990	Sears Can	\$12 1/2	12 1/2	12 1/2	0
1990	ShelCan A	\$43 1/2	43 1/2	43 1/2	0
1990	Sherrill G	57 1/2	7 1/2	7 1/2	-1 1/2
1990	SHTL Syst	3 1/2	3 1/2	3 1/2	0
1990	SNC Group	18 1/2	18 1/2	18 1/2	0
1990	Snyder Gld	21 1/2	21 1/2	21 1/2	0
1990	Sovereign	\$18 1/4	19 1/4	18	-1 1/4

2600	Spw Aero	418%	13%	13%	
2600	Staco A	13%	13%	13%	
2600	Tech B	320%	20	20	+
2600	Telegraph	310%	10%	10%	
2600	Thomson	310%	14%	14%	
2600	Tor Den	317%	17%	17%	
2600	Tor Den B	317%	17%	17%	
2600	TransAM	318%	16%	16%	
2600	TransAM A	313	12%	12%	+
2600	TransAM B	310%	10%	10%	+
2600	Trinac	312%	8%	8%	+
2600	Trizec A	311%	11%	11%	+
800	UAP A	317	17	17	
800	UnionEnt	313	12%	13	
800	UnionCorp	328-12	28%	28%	+
500	Unidatex	312	11%	12	

0000 Viceroy Rls	325	325	325	
1100 W'cent E	\$20 1/2	20	20	1/2
2000 Truman Cts	\$2 1/2	2 1/2	2 1/2	
3000 WNC B	\$12 1/2	12 1/2	12 1/2	
No voting rights or restricted voting rights				

MONTREAL

2:15 pm prices September 10

7000 Bombardier	\$73 1/2	73 1/2	73 1/2	1/2
3000 Canine	\$9 1/2	9 1/2	9 1/2	
7000 Cambridge	\$24 1/2	24 1/2	24 1/2	1/2

Voodoo		376	325	325	
Wynn's Inc.		520	500	500	-½
Xerox Corp.		538 1/8	538 1/8	54 1/4	
YWC of A.		512 1/2	512 1/2	52 1/4	
No voting rights or			residual voting rights		

MONTREAL

2:15 pm prices September 10

790 Bombardier	\$73 1/4	23 1/2	23 1/2	-½
3000 Camcor	39 1/2	5 1/4	5 1/4	-½
700 CanWest Int.	52 1/2	10	30 1/4	
500 CanadianNat	51 1/4	16	16 1/4	
700 Cdnadian	50 1/4	2 1/4	1 1/4	
800 DofinTel A	\$7 1/2	7 1/2	7 1/2	+½
440 Maclean's	\$10 1/4	10	10 1/4	
300 Nabilis Can	\$11	10 1/2	10 1/2	-¼
500 Privilege A	\$12 1/2	12 1/2	12 1/2	
700 Telefilm	\$10 1/4	16	16	
500 Telegraph	\$10 1/4	16	16	
500 Videostar	\$13 1/4	13 1/4	13 1/4	-¼
Sales \$7,717,000	shares			

Sep 5	1991	
	HIGH	LOW
1571.7 965.9	1591.3 (17/8) 781.2 (24/7)	1204.5 (16/1) 561.6 (11/1)
680.45	536.81 (12/4)	390.84 (15/1)
1140.05	1212.15 (17/4)	917.59 (17/1)
372.13	389.94 (2/8)	302.26 (8/1)
946.8	1186.9 (8/4)	890.5 (23/1)

Sep	1991	
	HIGH	LOW
1571.7 665.9	1593.7 721.0 C2476	1264.5 561.6 C2412
	456.85 534.81 C2416	790.84 1251.51 C2415
1160.05	1212.15 C1748	917.59 C1711
372.13	390.84 C2408	362.26 C2406
	406.9	690.5 C2371
488.88	495.95 C2361	394.88 1251.15 C2414
661.57	708.15 C1160	570.46 1245.36 C2413
1670.18	1717.89 C1488	1311.62 C2412
1947.14	1629.61 C1468	1704.61 C2411
1453.97		1114.96 C2410
555.29	619.38 C2409	486.26 C2408
	2714.61 C11829	2454.76 C11828
2742.14	3000.85 C1812	1435.81 C1711
	2742.14	2673.52 C2407

562.50	635.02 (24/5)	470.41 (16/1)
283.0	284.8 (5/4)	221.4 (16/1)
201.1	201.3 (5/4)	162.3 (16/1)
774.31	793.53 (26/8)	616.45 (21/1)
1014.44	1183.40 (24/5)	582.64 (19/1)
388.27	422.43 (26/4)	315.87 (16/1)
1154.0	1249.0 (5/7)	972.0 (25/5)
413.03	437.03 (18/4)	299.09 (16/1)
674.81	763.10 (16/8)	590.57 (22/6)

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WING - SCAR, NO CLOSET, NO DISHWASHER.

Page - 509, 62 Lines, 83 Characters.

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CANADA

NEW YORK DOW JONES										1981				
	Sep 8	Sep 9	Sep 10	Sep 11	Sep 12	Sep 13	Sep 14	Sep 15	Sep 16	1981				
	HIGH					LOW					HIGH	LOW		
	1981					Since completion					1981			
	HIGH					LOW					1981			
40m/5m/10m	3097.14	3011.63	3008.50	3008.50	3008.50	3052.23	2470.30	2055.23	41.22	AUSTRALIA	1008.1	1244.6		
Home Bank	206.25	94.18	94.13	94.12	94.12	2078.00	1911.00	1727.00	272.00	AUSTRIA	681.78	475.50		
11/27.60	1172.60	1174.72	1183.00	1180.00	1180.00	2078.00	1911.00	1727.00	272.00	CHINA	1008.1	1244.6		
Utilities	206.25	94.18	94.13	94.12	94.12	2078.00	1911.00	1727.00	272.00	FRANCE	1008.1	1244.6		
						2078.00	1911.00	1727.00	272.00	GERMANY	1008.1	1244.6		
						2078.00	1911.00	1727.00	272.00	ITALY	1008.1	1244.6		
						2078.00	1911.00	1727.00	272.00	JAPAN	1008.1	1244.6		
						2078.00	1911.00	1727.00	272.00	NET	1008.1	1244.6		
						2078.00	1911.00	1727.00	272.00	RUSSIA	1008.1	1244.6		
						2078.00	1911.00	1727.00	272.00	UK	1008.1	1244.6		
						2078.00	1911.00	1727.00	272.00	USA	1008.1	1244.6		
						2078.00	1911.00	1727.00	272.00	WEST GERMANY	1008.1	1244.6		
						2078.00	1911.00	1727.00	272.00	YUGOSLAVIA	1008.1	1244.6		

4.40	CAC General
(1/6/32)	CAC 40 (31)
2.48	

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SWEDEN
Alltids i alla

TOKYO - Most Active Stocks						
Tuesday 10 September 1991						
	Stocks	Closing	Change		Stocks	Closing
	Traded	Prices	on day		Traded	Prices
Mitsui Bussan	12.8m	974	+ 45	Sanyo-Kosaka	5.8m	548
Asahi Chemical	6.2m	772	+ 43	NIKKO	4.9m	465
Osaka Oil	6.2m	550	+ 8	Nippon Carbon	4.3m	1,470
Isigawajima	6.0m	680	+ 10	Fuji Bank	4.3m	2,450
Nippon Kayaku	5.3m	681	+ 16	Toyo Tire	4.2m	732

NORTH AMERICA

The FT proposes to publish this survey on
October 15, 1991.

This survey will be read by 54% of CEO's in Europe's largest 2000 companies.

Europe Survival
Special Man

Anna Fairfax
on 071 873 4167
or fax 071 873 3078.

FT SURVEYS

**The FT proposes to publish this survey on
October 15, 1991.**

**The FT proposes to publish this survey on
October 15, 1991.**

This survey will be read by 54% of CEO's in Europe's largest 2000 companies,
(Source: Chief Executives in Europe Survey 1990)
and 55% of International Financial Managers in Europe responsible for international direct investment,
(Source: International Financial Managers in Europe survey 1989).

If you want to reach this important audience, call
Penny Scott
on (212) 752 4500
or fax (212) 319 0704
or
Anna Fairfax
on 071 873 4167
or fax 071 873 3078.

FT SURVEYS

2:30 pm prices September 10

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Information for shareholders

A video film (VHS cassette) about the VIAG Shareholders' Meeting 1991 is now available. For a complimentary copy contact:

VIAG AKTIENGESSELLSCHAFT
Georg-von-Bosseler-Straße 25
D-5300 Bonn 1
Fax: (228) 552-2122

Continued on next page

NASDAQ NATIONAL MARKET[illegible]

2:30 pm prices September 16

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Data BMRC Businessman Survey 1990

AMERICA

Dow falls below 3,000 as Fed fails to act

Wall Street

SHARE PRICES remained under steady selling pressure yesterday morning as the lack of an interest rate cut by the Federal Reserve and a rise in bond interest rates depressed market sentiment, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was back below the 3,000 mark at 2,987.70, down 19.48 from the opening. The more broadly based Standard & Poor's 500 was also weaker at mid-session, down 2.96 at 365.59, while the Nasdaq composite of over-the-counter stocks slipped 3.19 to 514.88. Turnover on the NYSE was 88m shares by 1 pm.

The Dow's fall below 3,000 was an indication of the underlying bearish mood of the market. Many analysts had predicted that the index would stay above 3,000 for the long term, aided by improved economic conditions and recovering corporate profits. However, the economy continues to struggle and company earnings are unlikely to display any significant improvements when the third quarter reporting season opens next month.

Although a cut in interest rates may help sentiment in the short term, there is still a marked absence of buying incentives in the market.

Among individual issues, H J Heinz dropped 2 1/4 to \$38 1/4 on turnover of 1m shares in spite of an apparently strong first fiscal quarter showing. The food group's profits of \$254.4m during the reporting period, however, owed much to a one-off gain of \$21m from the sale of Heinz's Iowa corn milling operation. The underlying picture showed weak sales in the quarter because of reduced unit volume and the negative impact of a strong dollar on overseas earnings.

AT&T slipped 3/4 to \$37 1/4 after the giant telecommunications group announced that it would be offering new business discounts for international calls.

The ADRs of Beazer, the UK construction group, fell 1/4 to \$6 1/4 on turnover of 1.1m shares on the news that pre-tax profits fell 40 per cent in the current fiscal year.

Among technology stocks Compaq dropped 1/4 to \$34 1/4 in active trading amid both

good and bad news. The sector analyst at Oppenheimer cut his rating on the stock in anticipation of weak earnings in the third quarter, but on the other hand there were reports yesterday that Compaq plans to unveil a new line of personal computers next Monday.

On the over-the-counter market, Microsoft bucked the trend, rising 3/4 to \$81 1/4 after Mr William Gates, the company's chairman, said at a press conference in Brussels that he expected strong growth this year despite the recession in the personal computer industry.

Canada

TORONTO drifted lower at midday, but recovered from the day's lows, as the TSE-300 composite index fell 15.7 to 3,463.2. Declines led advances by 350 to 151 in volume of 11.3m shares valued at C\$145.6m.

Dofasco dropped 6/8 to C\$18 1/2. The steel company said that it plans to raise C\$200m through an issue of units at C\$20 each, comprising one common share and one half warrant.

Argentina seizes top slot as index doubles

Antonia Sharpe reviews last month's mixed performance by emerging stock markets

ARGENTINA stood head and shoulders above other emerging stock markets in August, as it was propelled to record highs by foreign and domestic enthusiasm for the government's economic reforms.

According to figures from the International Finance Corporation, part of the World Bank, Argentina jumped 103 per cent in dollar terms last month, producing a rise of 282 per cent so far this year and overtaking Brazil as the best performing market in the NICs. The record-breaking rally has been accompanied by a large rise in turnover, reflecting foreign investment and flight capital returning. Daily turnover reached a record high of \$116m in August, compared with average daily turnover of between \$3m and \$6m last February and just \$200,000 six years ago. Average daily turnover this month has settled back to around \$30m to \$40m.

The stock market has undergone a correction of about 8 per cent in the last week, but analysts believe that this week's landslide victory for the ruling Peronist party in the gubernatorial and mid-term congressional elections will push the market higher again.

Baring Securities director Mr Jeremy Campbell-Lamerton says the government's plan to generate greater income from industry will have a positive long-term effect on the stock market. A reduction in capital gains tax and in corporate tax is expected to coax Argentine companies into giving a truer reflection of their profits, and lead to a closer proximity to US accounting principles.

Furthermore, a prolonged period of accelerated depreciation means that the asset value of many Argentine companies far exceeds the stated balance sheet value. Mr Campbell-Lamerton estimates that many Argentine share prices are trading at only 70 per cent of their book value, suggesting that a further re-rating of the stock market is likely.

Last month's worst performer was Indonesia, which fell 14.3 per cent in dollar terms, bringing its drop so far this year to 30.1 per cent. The market was already suffering in July after the government's first shot at privatisation flopped badly. In August, long-suffering investors were confronted by dismal interim results.

Mr David Bates, a director at Asia Equity, notes that several companies listed in the last 12

Market	No. of stocks	July 31 1991	% Change over month	% Change on Dec '90	Local currency terms July 31 1991	% Change over month	% Change on Dec '90
Latin America	(29)	944.28	+103.0	+282.1	52,044,856	+102.3	+305.1
Argentina	(87)	100.87	-6.9	+142.0	12,183,349	+5.8	+493.1
Brazil	(35)	1,622.85	+7.5	+100.1	4,426.40	+8.0	+109.8
Chile	(20)	308.27	-1.0	+4.6	1,761.48	+0.9	+32.3
Colombia	(56)	1,293.69	+4.2	+78.8	20,367.54	+4.6	+84.6
Mexico	(16)	433.50	-2.4	-13.9	3,373.22	-3.0	+1.1
Venezuela	(77)	336.49	-3.8	-1.8	297.93	-3.8	+0.9
East Asia	(30)	1,360.25	+2.3	+48.4	1,807.01	+0.0	+43.2
Philippines	(70)	612.82	-1.1	-4.3	410.11	-1.8	-5.0
Taiwan, China	(60)	261.38	+7.3	+10.4	544.66	+8.0	+57.7
South Asia	(66)	68.16	-14.3	-30.1	74.42	-14.0	-27.4
Indonesia	(62)	139.94	-7.2	+6.0	160.57	-7.3	+9.4
Malaysia	(54)	169.56	-0.4	+37.9	271.85	+0.0	+56.3
Pakistan	(43)	292.68	-3.5	-0.8	277.19	-3.4	+0.8
Thailand	(32)	456.00	+6.1	-14.1	685.57	+6.6	+4.0
Euro/Mid East	(25)	85.85	-4.4	-5.4	157.05	-3.9	+1.8
Greece	(30)	424.84	-1.3	-2.5	405.29	-1.8	+5.8
Portugal	(25)	77.33	-4.4	-57.2	463.82	-0.1	-52.8
Turkey							

Source: International Finance Corporation. Base date: Dec 1984=100. *Dec 1989=100. Jan 1990=100. Dec 1990=100.

months have failed to meet their prospects forecasts.

The main cause of the disappointing half-year figures has been the government's decision to keep interest rates high as part of its quest to eradicate inflation. Furthermore, with interest rates at 23 per cent and inflation around 9 per

cent, investors have been selling equities to take advantage of the hefty real returns offered by bank deposits.

In the past year Indonesia has seen its price/earnings multiple tumble from the high teens to single digits. Mr Bates says that, while the market may fall another 4 to 5 per cent

in the next few weeks, several companies now look good value, especially those involved with the government's infrastructure programme. But he warns that there are still many aggrieved investors around and it may take time for the large lines of stock to disappear.

EUROPE

Weak New York start depresses late-closers

MOST BOURSES eased again yesterday, with sentiment in the late-closers further depressed by an early fall on Wall Street, writes our Markets Staff.

FRANKFURT saw more falls in banks, relative strength in chemicals and another flurry in steels as the DAX index lost another 3.94 to 1,629.12 after a 4.89 decline to 673.48 in the FAZ at mid-session. Volume rose from DM3.3bn to DM3.4bn. Bayernhypo and Bayernver-ein fell DM0.49 and DM0.50 to DM3.99. Commerzbank shed another DM0.50 to DM2.45. Mr Robert Law, banking analyst at Shearson Lehman, thought little of the argument surrounding the quality of Soviet debt, and said that the banks, among the most liquid stocks in the market, were easy to sell in a period of nervous, thin trading.

The big three chemicals rose by a matter of pennings. In steels, Hoescht put on another DM5.20 to DM310.70 and Klöckner-Werke, talked about last week as a potential marriage partner for Hoescht, ended DM2 higher at DM148.

MILAN failed to get any support from yesterday's delayed settlement of the August account. Investors were concerned that the forthcoming interim results season would be disappointing.

After the close, worries about the economy were heightened by news that the Italian industrial employers' association, Confindustria, had lowered its forecast for gross domestic product growth in 1991 to 0.8 per cent, down from 1 per cent at mid-year and less than half the government forecast.

The Comit index fell 3.80 to 545.69 in turnover of around

Open	10 am	11 am	12 noon	1 pm	2 pm	3 pm	Close
1111.48	1111.32	1111.04	1112.25	1112.84	1113.83	1112.66	1112.84
Day's High 1114.94 Day's Low 1110.83							
Sep 9	Sep 8	Sep 5	Sep 4	Sep 3			
1116.88	1124.68	1126.92	1125.48	1128.91			

Base value 1000 (20/10/90)

L70bn after Monday's L53bn. Generali fell L325 to L28,650 ahead of the launch of its giant L1.75 trillion rights issue next week.

PARIS drifted lower as Wall Street weakened in early trading. Turnover remained light after Monday's FFr1.4bn, as the CAC 40 index fell 15.41 to 1,840.47.

In the banking sector, CCF, which gained FFr4.50 on take-over rumours on Monday, closed 70 centimes down at FFr179.30, after rising to a day's high of FFr182 and sinking to a low of FFr178. Volume in the stock was less than half Monday's level, but still relatively heavy at 140,460 shares.

The bourse authorities said that Cassa Risparmio di Torino, the Turin-based savings bank, had raised its stake in CCF voting rights to 5.51 per cent from 4.8 per cent, but CCF said this was not connected with the recent speculative activity.

Bouygues, the construction group, bucked the trend, rising FFr14 to FFr582. Saur Afrique, its subsidiary, has won a 15-year contract to distribute water in the Central African Republic.

Arjomari-Prioux, the paper group, fell FFr65 to FFr2,215 after cautious comments on the second half by the UK's Arjomari Wiggins Appleton.

ZURICH was depressed by

Wall Street's lower opening, and the Credit Suisse index fell 3.5 to 529.7. Industrials were pressured by the weaker dollar in chemicals, Sandoz bearers dropped SFr60 to SFr2,360 and Roche bearers by SFr130 to SFr7,800.

Bearers in the brewery, Sibra, dropped SFr50 to SFr405. Another brewer, Feldschlösschen said it had taken a substantial stake in Sibra. Feldschlösschen bearers eased SFr30 to SFr3,350.

AMSTERDAM was dragged lower by the weaker dollar and Wall Street. The CBS Tendency index closed at 92.2, down 0.2, in thin trading. Volmac Software put on 80 cents to F118.30 after reporting a 36 per cent drop in first-half net profits. Some analysts had been expecting a loss.

BRUSSELS closed lower in thin trading. The Bel20 index fell 6.78 to 1,133.46.

The steel cord and steel wire producer, Bekaert, fell to BFr9,620 before closing BFr140 lower at BFr9,750 in the wake of Monday's announcement of a sharp fall in first-half profit.

STOCKHOLM reversed an early loss on demand for Volvo and Astra. The Affarsvärlden General index rose 10.3 to 1,074.1 in turnover of SKr386m after Monday's SKr283m. Volvo free Bs rose SKr10 to SKr365 while Astra free Bs added SKr12 to SKr568.

ASIA PACIFIC

Nikkei declines on arbitrage-related activity

Tokyo

ARBITRAGE-related activity dominated share price movements in Tokyo as the Nikkei average fell on selling ahead of the September futures settlement this Friday, writes Emiko Terazono in Tokyo.

The index ended 162.40 off at 22,411.58, after a high of 22,612.43 and low of 22,355.54. Volume was unchanged at 300m shares as institutional investors held the sidelines.

Declines led rises by 679 to 256 with 164 issues unaltered. The Topix index of all first section stocks lost 9.74 to 1,748.54, but in London the ISE/Nikkei 50 index firmed 2.02 to 1,321.18.

Prices remained volatile as some arbitrageurs unwound their positions against September's close. Market participants have been nervous about this week's settlement, but Miss Betty Wu at SBCI said positions were also being rolled over into December futures.

Profit-taking was seen in interest rate-sensitive stocks, which surged last week on hopes of an imminent discount rate cut. Declines in short-term yields encouraged rallies in the financial markets last week, but the Bank of Japan reiterated yesterday that, while Japan's economy was slowing, it was still strong.

Overnight unsecured call rates rose by 9 basis points to 6.9 per cent. The central bank was seen draining reserves from the money markets on technical factors. Analysts now believe that the Bank of Japan will try to influence money market rates, rather than reduce the discount rate, to implement monetary policy.

Interest rate-sensitive large-capital stocks lost ground. Nippon Steel retreated Y6 to Y200. Pharmaceutical-related issues were stronger as the

Japan Cancer Association started its conference. Meiji Seika, the day's most active issue, surged Y45 to Y974 on speculation that it would announce a new anticancer at the conference. Yakult Honsha, the beverage company, added Y70 to Y2,060 on its new cancer drug, and Nippon Kayaku gained Y18 to Y891.

Dia Kensetsu and Daiwa Construction, the two construction companies which held a joint press conference on Monday to deny bankruptcy rumours, continued to fall. The former shed Y390 to Y1,360 and the latter dropped its daily limit of Y300 to Y320. Traders said the press conference had made market participants more wary.

Nippon Carbon closed unchanged at Y1,470 after hit-

ting a record high of Y1,550. Investors looking for short-term profits have been buying the stock on rumours of speculative interest.

In Osaka, the OSE average dipped 68.79 to 24,501.73 on volume of 65.6m shares.

Ono Pharmaceutical gained Y240 to Y3,760 on afternoon reports that the Ministry of Health and Welfare had authorised the company to sell a new diabetic drug.

Roundup

A QUIET day in the Pacific Rim saw most markets move slightly lower.

AUSTRALIA eased on weak corporate earnings, an appreciating currency, some poor results from Commonwealth Bank and a lifeless US market.

The All Ordinaries index lost 6.5 to 1,558.1 in turnover up from A\$105m to A\$142m.

Commonwealth Bank, which makes its market debut tomorrow, said after the close that net operating profits had fallen by 45 per cent in 1990/91 to A\$272m after bad and doubtful debt provisions.

MANILA finished above the day's lows on bargain hunting. The composite index, down 4.4 per cent on Monday, ended 12.14 lower at 946.81 in a session shortened to allow traders to join a demonstration in favour of a pact extending the US military presence in the Philippines. Turnover shrank to 100m pesos from 143m.

PLDT, the telecommunications company, closed a net 35 pesos down at 527.50 pesos, after reaching a low for the

day of \$22.50 and high of \$30.

HONG KONG rose in cautious trading. The Hang Seng index gained 18.75 to 3,927.17 in turnover of about HK\$1.12bn, up from HK\$1.05bn.

Jardine Matheson, with interim results due next week, put on 75 cents to HK\$32.

TAIWAN fluctuated within a narrow range. The previous day's credit easing by the central bank had been discounted. The weighted index rose 14.39 to 4,722.08 in turnover of T\$2bn, down from T\$2.5bn.

KUALA LUMPUR declined in thin trading. The composite index fell 6.56 to 552.60 in volume of 29m shares, down from 40m. Business was also sluggish in SINGAPORE. The Straits Times industrial index lost 1.54 to 1,419.46. Volume remained steady at 37m shares.

Changes to FT-Actuaries World Indices

THE World Index Panel has decided on the following changes, which will come into effect at the end of the current quarter:

Australia: The partial weighting factor applied to

Santos will be removed and the company will be taken at full market capitalisation.

Finland: Deleto Fiskars (K Free).

Japan: A weighting factor of one-third will be applied to All

Nippon Airways following clarification from the Tokyo Stock Exchange. The company has been taken at full market capitalisation hitherto.

Switzerland: Add Alnusuisse-Lonza (registered).

SOUTH AFRICA

A RISING financial rand kept a lid on Johannesburg's gains. The industrial index rose to a new close high of 4,237, up 38, while the all-gold index gained 8 to 1,192. The all-share index added 18 to 3,458.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY SEPTEMBER 9 1991								FRIDAY SEPTEMBER 6 1991								DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1991 High	1991 Low	Year ago (Approx)		
Figures in parentheses show number of lines of stock																		
Australia (69)	150.00	+0.1	128.55	127.91	132.23	126.21	-0.4	4.80	149.85	130.84	128.91	134.88	126.72	151.58	112.74	143.67		
Austria (20)	187.44	+2.5	160.63	159.84	165.23	166.00	+0.7	1.71	182.96	169.67	157.32	164.62	164.91	222.37	154.82	224.52		
Belgium (47)	130.78	+1.2	112.08	111.51	114.30	113.21	-0.7	1.12	129.30	112.86	111.24	116.40	111.75	143.92	117.38	140.26		
Canada (114)	136.59	-0.2	116.77	116.17	122.16	114.30	-0.3	3.32	136.69	121.27	119.49	125.02	114.80	142.27	126.49	129.73		
Denmark (37)	255.78	+1.7	219.20	218.12	225.47	228.47	+0.4	1.35	251.59	219.67	218.45	226.48	226.43	270.96	217.74	255.22		
Finland (16)	96.91	+1.4	83.05	82.64	85.42	85.42	+0.5	6.07	94.87	82.26	82.26	90.07	84.87	125.15	96.53	118.04		
France (109)	140.54	+1.7	130.44	119.83	129.87	127.09	-0.2	3.49	138.13	120.60	119.83	124.33	127.40	150.98	119.11	140.26		
Germany (65)	110.74	+1.4	94.91	94.45	97.62	97.82	-0.7	2.30	109.21	95.35	93.96	98.31	98.31	125.35	94.15	120.96		
Hong Kong (56)	164.01	-0.7	140.55	139.85	144.57	143.22	-0.8	4.32	165.20	144.25	142.12	148.72	164.55	189.98	119.82	126.35		
Ireland (18)	160.02	+0.3	137.14	136.48	141.08	143.12	+0.0	3.50	156.38	136.54	134.83	140.77	142.48	132.85	145.50	126.78		
Italy (77)	73.09	+1.1	62.63	62.32	64.42	69.10	-0.3	3.38	72.26	63.10	62.17	65.05	68.73	86.23	64.76	74.45		
Japan (474)	128.43	+0.5	110.05	109.51	113.22	109.61	-0.4	0.77	127.76	111.55	109.91	115.02	109.91	146.97	118.23	130.85		
Malaysia (58)	207.52	+0.0	177.84	176.95	182.92	221.23	-0.2	2.76	207.59	181.25	178.58	186.86	221.76	247.78	189.18	219.61		
Mexico (16)	1204.85	-0.5	1032.55	1027.41	1062.06	4015.86	-0.5	1.37	1210.05	1057.26	1041.71	1060.02	4035.67	1228.19	534.45	115.85		
Netherlands (37)	142.01	+1.8	121.70	121.10	125.19	123.73	-0.5	4.33	138.53	121.82	120.03	125.60	124.37	145.73	125.70	131.55		
New Zealand (14)	47.32	+0.4	40.55	40.26	41.71	43.16	+0.3	7.08	47.14	41.16	40.55	42.43	43.03	54.64	41.18	61.85		
Norway (51)	201.87	+1.4	172.83	171.97	177.53	177.53	+0.3	1.99	206.86	173.85	171.10	178.04	178.32	223.24	178.08	206.06		
Portugal (18)	189.67	+0.1	160.83	160.83	160.83	156.67	-0.2	2.27	187.88	175.57	170.04	177.52	166.56	208.25	151.83	169.33		
South Africa (61)	244.97	+1.0	209.33	208.68	215.79	217.50	+0.7	3.17	242.61	213.81	208.72	216.59	171.35	255.95	173.58	244.45		
Spain (53)	154.30	+1.9	132.23	131.58	136.01	123.79	+0.3	4.34	151.38	132.16	130.24	136.27	124.20	171.12	131.51	148.64		
Sweden (25)	182.16	+2.3	164.68	163.85	169.39	175.73	+0.2	2.83	187.94	166.10	161.80	169.20	175.20	204.12	145.60	195.58		
Switzerland (55)	94.56	+2.3	81.03	80.83	83.36	82.98	+0.2	92.41	89.88	79.51	85.20	87.28	100.67	82.17	83.10	100.25		
United Kingdom (240)	184.30	+1.4	157.94	157.14	162.44	155.94	+0.4	4.66	181.71	158.65	156.31	163.59	167.44	197.44	156.27	185.92		
USA (627)	157.63	-0.2	135.08	134.42	136.95	157.83	-0.2	3.06	157.92	137.89	135.87	142.17	157.92	161.42	125.95	129.70		
Australia (69)	148.24	+1.6	122.73	122.12	126.24	125.08	+0.4	3.82	144.00	126.11	121.30	126.93	125.83	151.92	125.50	138.04		
Europe (1027)	163.21	+1.9	161.32	160.52	165.53	163.62	-0.2	1.98	164.77	161.31	158.35	166.33	165.93	200.51	159.55	196.02		
Pacific Basin (718)	129.98	+0.5	116.32	110.77	114.50	111.34	+0.4	1.12	129.23	112.69	111.24	116.40	111.75	145.92	117.88	131.23		
Europe - Pacific (1546)	136.59	-0.9	118.13	115.65	119.11	117.54	-0.4	2.25	134.27	112.23	115.50	120.86	118.01	147.99	121.29	134.23		
Europe - Pacific (2062)	136.59	-0.9	118.13	115.65	119.11	117.54	-0.4	2.25	134.27	112.23	115.50	120.86	118.01	147.99	121.29	134.23		
Europe Ex. UK (587)	114.03	+1.7	102.01	101.62	104.95	106.28	+0.4	3.16	117.07	102.22	100.74	105.41	106.75	129.80	103.58	124.24		
Pacific Ex. Japan (244)	149.43	+1.1	123.78	123.18	127.33	127.56	+0.4	4.29	144.57	126.24	124.40	130.16	128.22	147.80	114.40	132.33		
World Ex. US (1736)	137.40	+0.9	117.75	117.18	121.12	118.96	+0.3	2.30	136.21	116.93	117.19	122.62	119.41	148.16	122.32	134.69		
World Ex. US (2062)	136.59	-0.9	118.13	115.65	119.11	117.54	-0.4	2.25	134.27	112.23	115.50	120.86	118.01	147.99	121.29	134.23		
Europe Ex. So. Af. (2202)	142.53	+0.5	122.15	121.58	126.86	130.78	+0.3	2.58	141.86	122.85	122.05	127.71	131.20	148.86	122.92	151.15		
World Ex. Japan (2289)	152.39	+0.5	130.59	129.56	134.34	143.06	+0.3	3.40	151.69	132.43	130.51	136.57	143.47	162.83	126.98	133.76		
The World Index (7783)	143.20	+0.5	122.73	122.11	126.24	131.14	-0.3	2.59	142.51	124.43	122.61	129.30	131.54	149.01	123.28	131.91		